### SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarter Ended March 22, 2002

Commission File No. 001-14625

HOST MARRIOTT CORPORATION 10400 Fernwood Road Bethesda, Maryland 20817 (301) 380-9000

Maryland (State of Incorporation)

53-0085950 (I.R.S. Employer

Identification Number)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days.

Yes X No\_

Shares outstanding

Class

May 1, 2002

Common Stock, \$0.01 par value 264,728,458 Purchase share rights for Series A Junior Participating Preferred Stock, \$0.01 par value 4,160,000 Class A Cumulative Redeemable Preferred Stock, \$0.01 par value

Class B Cumulative Redeemable Preferred Stock, \$0.01 par value 4,000,000 Class C Cumulative Redeemable Preferred Stock, \$0.01 par value 5,980,000

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# HOST MARRIOTT CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS (in millions)

		rch 22, 2002		ember 31, 2001
	(un	audited)		
ASSETS				
Property and equipment, net		6 <b>,</b> 939	\$	6 <b>,</b> 999
Due from Manager		150		141
Investments in affiliates		137		142
Other assets		562		536
Restricted cash		115 341		114 352
	\$	.,	\$	8,338
	===:	======	====	======
LIABILITIES AND SHAREHOLDERS' EQUITY				
Debt Senior notes Mortgage debt Other	\$	3,231 2,228 106	\$	3,235 2,261 106
002				
		5,565		5,602
Accounts payable and accrued expenses		124 302		121 321
Other Habilities				
Total liabilities		5 <b>,</b> 991		6,044
Minority interest		213		210
Company-obligated mandatorily redeemable convertible preferred securities of a subsidiary whose sole assets are the convertible subordinated debentures due 2026 ("Convertible Preferred Securities")		475		475
Shareholders' equity Cumulative redeemable preferred stock (liquidation preference \$25 per share) 50 million shares authorized; 14.2 million shares issued and outstanding		339		339
Common stock, 750 million shares authorized; 264.6 million shares and				
263.2 million shares issued and outstanding, respectively		3 2,068		3 2,051
Accumulated other comprehensive loss		(3)		(5)
Retained deficit		(788)		(779)
Total shareholders' equity		1,619		1,609
	\$		\$	

# HOST MARRIOTT CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS TWELVE WEEKS ENDED MARCH 22, 2002 AND MARCH 23, 2001 (UNAUDITED, IN MILLIONS)

	2002	2001
REVENUES		
Hotel sales Rooms	\$ 465	\$ 522
Food and beverage	244	253
Other	55	64
Total hotel sales	764 26	839 34
Rental income	20	
Total revenues	790	873
OPERATING COSTS AND EXPENSES	111	101
Rooms Food and beverage	111 175	121 191
Hotel departmental costs and deductions	196	208
Management fees	36	52
Taxes, insurance and other property-level expenses	62	65
Deprecation and amortization	84	77
Corporate expenses	13 4	8 2
Other expenses		
OPERATING PROFIT	109	149
Minority interest expense	(5)	(15)
Interest income	(105)	(102)
Interest expense  Net gains on property transactions	(105) 1	(103) 1
Equity in earnings (loss) of affiliates	(4)	2
Dividends on Convertible Preferred Securities	(7)	(7)
TNOONE (LOCA) DEPONE TNOONE ENVE	(0)	2.5
INCOME (LOSS) BEFORE INCOME TAXES	(8) (4)	35 (3)
110V1310H 101 THEOME CARCS		
INCOME (LOSS) FROM CONTINUING OPERATIONS	(12)	32
DISCONTINUED OPERATIONS		
Gain on disposal	7	
0. 4. a.		
INCOME (LOSS) BEFORE EXTRAORDINARY ITEMS		32
Extraordinary gain on debt extinguishment	6	
NET INCOME	\$ 1	\$ 32
	======	======
	(0)	(5)
Less: Dividends on Preferred Stock	(9)	(5)
NET INCOME (LOSS) AVAILABLE TO COMMON SHAREHOLDERS	\$ (8)	\$ 27
	======	=======
BASIC EARNINGS (LOSS) PER COMMON SHARE: Continuing operations	\$ (.08)	\$ .12
Discontinued operations	.03	y .12
Extraordinary gain	.02	
BASIC EARNINGS (LOSS) PER COMMON SHARE		
	=======	======
DILUTED EARNINGS (LOSS) PER COMMON SHARE:		
Continuing operations	\$ (.08)	\$ .12
Discontinued operations	.03	
Extraordinary gain	.02	
DILUTED EARNINGS PER COMMON SHARE	\$ (03)	\$ .12
UILINAMA UAIDITU SONIMANO PER CONIMIO) PER CONIMINA UAIDITU	\$ (.U3) ======	

See Notes to Condensed Consolidated Statements

## HOST MARRIOTT CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS TWELVE WEEKS ENDED MARCH 22, 2002 AND MARCH 23, 2001 (UNAUDITED, IN MILLIONS)

	002	2001
OPERATING ACTIVITIES Income (loss) from continuing operations Adjustments to reconcile to cash from operations: Depreciation and amortization Income taxes Deferred contingent rental income Net gains on property transactions Equity in earnings of affiliates Purchase of Crestline leases Changes in other operating accounts Other	\$	\$ 32 77 (19) 7 (1) (2) (204) (47) (8)
Cash from (used in) operations	59	(165)
INVESTING ACTIVITIES Capital expenditures:  Capital expenditures for renewals and replacements New investment capital expenditures Other investments Note receivable collections, net		
Cash used in investing activities	 (48)	 (78)
FINANCING ACTIVITIES Issuances of debt, net Scheduled principal repayments Issuances of common stock Dividends Other  Cash from (used in) financing activities	 (1) (8)  (9) (4)  (22)	 118 (9) 1 (62) (6) 
DECREASE IN CASH AND CASH EQUIVALENTS	\$ (11)	(201)

### SUPPLEMENTAL SCHEDULE OF NONCASH INVESTING AND FINANCING ACTIVITIES:

During the first quarter of 2002 and 2001, respectively, approximately 1.2 million shares and 13.0 million shares of common stock were issued upon the conversion of outside OP Units valued at \$11.6 million and \$173.1 million, respectively.

In addition, of the 1.2 million of common shares issued during 2002, 1.1 million shares were issued to acquire minority interests in the San Diego Marina Marriott hotel. This transaction resulted in an increase to property and equipment of \$10.5 million to reflect the fair value of the interest acquired.

In January of 2002, the Company, transferred the St. Louis Marriott Pavilion to the mortgage lender. The Company recorded the difference between the debt extinguished and the fair value of the assets surrendered of \$6 million, net of tax expense of \$3.6 million, as an extraordinary item. The Company also recorded the reversal of deferred incentive management fees and the operations of the hotel prior to sale, net of tax, as a gain on disposal in discontinued operations.

#### Organization

Host Marriott Corporation ("Host REIT" or the "Company"), a Maryland corporation operating through an umbrella partnership structure, is primarily the owner of hotel properties. Host REIT operates as a self-managed and self-administered real estate investment trust ("REIT") with its operations conducted through an operating partnership, which issues units of partnership interest ("OP Units"), Host Marriott, L.P. (the "Operating Partnership" or "Host LP"), and its subsidiaries. Host REIT is the sole general partner of the Operating Partnership and as of March 22, 2002, owns approximately 92% of the Operating Partnership.

#### 2. Summary of Significant Accounting Policies

The accompanying unaudited condensed consolidated financial statements of the Company and its subsidiaries have been prepared without audit. Certain information and footnote disclosures normally included in financial statements presented in accordance with accounting principles generally accepted in the United States have been condensed or omitted. The Company believes the disclosures made are adequate to make the information presented not misleading. However, the unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's annual report on Form 10-K for the fiscal year ended December 31, 2001.

In the opinion of the Company, the accompanying unaudited condensed consolidated financial statements reflect all adjustments necessary to present fairly the financial position of the Company as of March 22, 2002 and the results of its operations and cash flows for the twelve weeks ended March 22, 2002 and March 23, 2001. Interim results are not necessarily indicative of fiscal year performance because of the impact of seasonal and short-term variations.

Certain reclassifications were made to the prior year financial statements to conform to the current presentation.

The Company consolidates entities in which it owns a controlling financial interest (when it owns over 50% of the voting shares of another company or, in the case of partnership investments, when the Company owns the general partnership interest). In all cases, the Company considers the impact on the Company's financial control or the ability of minority shareholders or other partners to participate or block management decisions. All material intercompany transactions and balances have been eliminated.

Revenue from operations of the Company's hotels not leased to third parties is recognized when the services are provided. For the Company's leased properties, rental income is recorded when due and is the greater of base rent or percentage rent, as defined. Percentage rent received pursuant to the leases but not recognized until all contingencies have been met is included on the balance sheet as deferred rent. Contingent rental revenue of \$1 million and \$7 million, respectively, for the twelve weeks ended March 22, 2002 and March 23, 2001, have been deferred. Contingent rent in the first quarter of 2001 related to four of our full-service properties and our HPT leases. In the first quarter of 2002, as a result of the Company, in 2001, repurchasing the lessee entities with respect to the four full-service properties aforementioned above, contingent rent relates only to our HPT leases.

### 3. Earnings Per Share

Basic earnings per common share is computed by dividing net income available to common shareholders by the weighted average number of shares of common stock outstanding. Diluted earnings per share is computed by dividing net income available to common shareholders as adjusted for potentially dilutive securities, by the weighted average number of shares of common stock outstanding plus other potentially dilutive securities. Dilutive securities may include shares granted under comprehensive stock plans and the Convertible Preferred Securities. Dilutive securities may also include those common and preferred Operating Partnership Units ("OP Units") issuable or outstanding that are held by minority partners which are assumed to be converted. No effect is shown for securities if they are anti-dilutive.

Twelve	wooke	andad

	March 23, 2001	
•		
Income Shares Per Share Income	Shares	Per Share Amount
Net income       \$ 1       263.5       \$ \$ 32         Dividends on preferred stock       (9)       (.03)       (5)	229.1 \$	.14
Basic income (loss) available to common shareholders per share	229.1	.12
plan, less shares assumed purchased at average market price	4.3	
Outstanding	55.7	
Diluted earnings (loss) per share \$ (9) 285.0 \$ (.03) \$ 34	289.1 \$	.12

### 4. Equity Transactions

During February 2002, the Company filed a shelf registration statement for 1.1 million common shares to be issued to a minority partner in the San Diego Marina Marriott hotel for the acquisition of certain interests in the San Diego partnership. On March 15, 2002, this minority partner sold the 1.1 million common shares to an underwriter for resale on the open market. Concurrent with the issuance of the common shares, the Operating Partnership issued to the Company an equivalent number of OP Units. This transaction did not materially impact the Company's ownership percentage in the Operating Partnership but did result in an increase to property and equipment of \$10.5 million to reflect the fair value of the interest acquired.

#### Derivative Instruments

On December 20, 2001, we entered into a 5-year interest rate swap agreement, which is effective January 15, 2002 and matures January 2007. Under the swap, we receive fixed-rate payments of 9.5% and pay floating-rate payments based on one-month LIBOR plus 450 basis points, on a \$450 million notional amount. The fair value of the interest rate swap agreement was zero at inception. Under SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," we have designated the interest rate swap as a fair value hedge and the amounts paid or received under the swap agreement will be recognized over the life of the agreement as an adjustment to interest expense.

On January 4, 2002, in a separate agreement with a different counter party, we purchased for approximately \$3.5 million a 5-year interest rate cap with the same notional amount which caps the floating interest rate at 14%. Under SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," the cap represents a derivative that will be marked to market and the gains and losses from changes in the market value of the cap will be recorded in other income or expense in the current period. For the first quarter of 2002, the Company recorded other expense of \$1.1 million due to a decline in the market value of the interest rate cap.

### 6. Development Projects

During January 2002, the 295-room Ritz-Carlton, Naples Golf Resort, which is approximately 2 miles from our existing Ritz-Carlton, Naples hotel, was placed in service at an approximate development cost of \$75 million. The golf resort has 15,000 square-feet of meeting space, four food and beverage outlets, and full access to 36 holes of a Greg Norman-designed golf course surrounding the hotel.

### 7. Dispositions

During January 2002, the Company transferred the St. Louis Marriott Pavilion to the mortgage lender in a non-cash transaction. In accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," the Company recorded the reversal of deferred incentive management fees and the operations of the hotel prior to sale of \$7 million, net of tax of \$4.6 million, as a gain on disposal in discontinued operations. In addition, the Company also recorded the difference between the debt extinguished and the fair value of the assets surrendered of \$6 million, net of tax of \$3.6 million, as an extraordinary item.

### 8. Dividends

On March 19, 2002, the Company announced that the Board of Directors had declared a quarterly cash dividend of \$0.625 per share of preferred stock. The first quarter preferred stock dividend was paid on April 15, 2002 to shareholders of record on March 28, 2002.

### 9. Geographic Information

During the first quarter of 2001, the Company's foreign operations consisted of four hotel properties located in Canada. Effective in the second quarter of 2001, as a result of the purchase of Rockledge Hotel Properties, Inc., foreign operations of the Company, consisted of four hotel properties located in Canada and two properties located in Mexico. There were no intercompany sales between the

properties and the Company. The following table presents revenues for each of the geographical areas in which the Company owns hotels.

Twelve Weeks Ended

	March 22,	2002	March 23,	2001
United States	\$	787 3	\$	858 15
Total	\$	790	 \$	873
	========	=====		

#### 10. Comprehensive Income

The Company's other comprehensive income consists of unrealized gains and losses on foreign currency translation adjustments and the right to receive cash from Host Marriott Services Corporation subsequent to the exercise of the options held by certain former and current employees of Marriott International, pursuant to the distribution agreement between the Company and Host Marriott Services Corporation. For the twelve weeks ended March 22, 2002 and March 23, 2001, comprehensive income totaled \$3 million and \$29 million, respectively.

#### 11. Subsequent Events

On April 8, 2002, the Operating Partnership issued approximately 6.9 million OP Units to acquire an additional interest in the San Diego Marina Marriott hotel. As a result of this acquisition, the Operating Partnership now owns 90% of the hotel. The Company ownership percentage of the Operating Partnership is now at 90%. This transaction will result in a property and equipment increase of \$56.1 million, reflecting the fair value of the partnership interest acquired. Combined with the partnership interest acquired during February, the total increase to property and equipment is \$66.6 million.

#### Forward-looking Statements

Certain matters discussed herein are forward-looking statements. We have based these forward-looking statements on our current expectations and projections about future events. We identify forward-looking statements in this quarterly report on Form 10-Q by using words or phrases such as "believe," "expect," be," "intend," "predict," "project," "plan," "objective," "will be," "should,"
"estimate," or "anticipate," or the negative thereof or other variations thereof be.' or comparable terminology. All forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause our actual transactions, results, performance or achievements to be materially different from any future transactions, results, performance or achievements expressed or implied by such forward-looking statements. Although we believe the expectations reflected in such forward-looking statements are based upon reasonable assumptions, we can give no assurance that we will attain these expectations or that any deviations will not be material. Except as otherwise required by the federal securities laws, we disclaim any obligations or undertaking to publicly release any updates or revisions to any forward-looking statement contained in this quarterly report on Form 10-Q to reflect any change in our expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

#### Recent Events

Due to the changes in the insurance markets prior to September 11, 2001 and the effects of the terrorist attacks on September 11, 2001, it has become more difficult and more expensive to obtain insurance. Our main property insurance policy covering our portfolio of hotels reached the end of its term on April 1, 2002 and our carrier has notified us that it does not intend to renew the existing policy when it expires at the end of the extension period on May 72002. For the period from April 1, 2002 to May 7, 2002, a carrier that is rated A+ by A.M. Best provides our insurance. This carrier is not rated by Standard &Poors as required by certain of our loan agreements representing debt of \$1.1 billion and; we have notified our lenders accordingly. Our manager, Marriott International, Inc., is responsible for securing property insurance and is in the process of renewing this coverage and intends as part of that process to attempt to obtain coverage from a carrier or carriers that are appropriately rated by S&P. If we are unable to obtain insurance that complies with the covenants in these loan agreements or if we are unable to amend or waive these covenants, it could have a materially adverse affect on our business.

We continue to work with the Port Authority of New York and New Jersey and the Lower Manhattan Development Corporation as they decide how the World Trade Center site in New York will be redeveloped. We anticipate that it will be several years before these issues are resolved. We are also working closely with our insurance companies to resolve our claims related to the destruction of the Marriott World Trade Center and the damage to the New York Marriott Financial Center, including insurance payments for property damage as well as business interruption. We substantially repaired damage to the New York Marriott Financial Center and reopened the hotel on January 7, 2002.

During 2002, we expect to receive additional business interruption proceeds for what we believe we would have made absent the terrorist attacks, although the actual receipt of some of these proceeds may not happen before December 31, 2002. In addition, special restrictive accounting rules developed for the World Trade Center disaster may delay our ability to recognize a portion of the business interruption advances as income until we resolve certain contingencies with our insurance providers. Since September 11, 2001, the Company has received \$25 million in business interruption insurance with respect to the two hotels, \$13 million of which was received subsequent to March 22, 2002.

#### Lodging Performance

In the first quarter of 2002, RevPAR for comparable hotels decreased approximately 12.3% when compared to the same period in 2001. The decline is the result of a decrease in average occupancy of 2.4 percentage points and the decline of average room rates of 9.4%. However, the changes in RevPAR varied across the country. For example, comparable RevPAR for our Washington DC Metro area that includes 11 properties was down 19.2% primarily as a result of a decrease in average room rates of 15.1%. Several cities such as Philadelphia and New York outperformed the portfolio as a whole. RevPAR for our three hotels in Philadelphia was up 7% for the quarter reflecting strong convention business in the city. New York has begun to show signs of recovery and was only down 9.7%. The six properties in San Francisco, which is heavily dependent on the technology industry, were down 27.9% in RevPAR for the quarter. San Antonio also had a slight increase in RevPAR of 1.4% as the three hotels in the city benefited from a recently completed convention center.

The chart below sets forth performance information for our comparable properties as of March 22, 2002:

	2002	2001
Comparable Full-Service Hotels (1)		
Number of properties	118	118
Number of rooms	56 <b>,</b> 297	56,297
Average daily rate	\$ 148.12	\$ 163.48
Occupancy percentage	70.9%	73.3%
REVPAR	\$ 105.08	\$ 119.85
REVPAR % change	(12.3)%	

(1) Consists of 118 properties owned, directly or indirectly, by us for the first quarter of 2002 and 2001, respectively, excluding properties with non-comparable operating environments as a result of acquisitions, dispositions, property damage and expansions and development projects.

The chart below sets forth some performance information for our entire portfolio of full-service hotels as of March 22, 2002:

	2002 (1)	2001
Number of properties	122	122
Number of rooms	58,008	58,008
Average daily rate	\$ 148.55	\$ 165.51
Occupancy percentage	70.7%	73.4%
REVPAR	\$ 105.04	\$ 121.43
REVPAR % change	(13.5)%	

(1) 2002 includes results for the Ritz Carlton, Naples Golf Resort which opened in January of 2002.

During the first quarter of 2002, we continued to work actively with our hotel managers in an effort to operate our hotels more efficiently by maintaining the reduced levels of operating expenses that we had achieved as of December 31, 2001. As a result, our operating profit margin has declined compared to the prior year level. Our efforts to control costs have been very successful in holding margins to a slight decline despite the drop in RevPAR. This result has been primarily due to a decrease in labor costs at the hotels, productivity improvements, lower utility costs, lower incentive management fees and strong food and beverage results. As the economic recovery continues and we return to more-normal operating levels, we believe we will maintain some of the long-term efficiencies achieved and our margins will improve.

Dividends. Our policy on common dividends generally has been to distribute the minimum amount necessary to maintain REIT status, which is generally an amount equal to our taxable income. As a result of the economic downturn, our operating results, and thus, taxable income, has been greatly reduced, and accordingly, we have not declared a dividend on our common stock. We expect to reinstate the dividend on our common stock late this year if we continue to see improvement in our operations. It is our intention to continue to pay dividends on our QUIPs and preferred stock. On March 19, 2002, our Board

of Directors declared a \$0.625 dividend per share of Class A, B and C Preferred Stock for the first quarter of 2002. The preferred stock dividend was paid on April 15, 2002.

Credit Facility and Senior Notes. Our bank credit facility contains certain financial covenants related to, among other things, maintaining certain levels of tangible net worth and certain ratios of EBITDA to interest and fixed charges, total debt to EBITDA, interest coverage or unsecured debt and unencumbered EBITDA as a percentage of total EBITDA. Effective November 19, 2001, we amended our bank credit facility to modify these covenants through August 15, 2002, among other things. This amendment also has resulted in reducing the availability under the credit facility to \$25 million for the second quarter of 2002 and placed additional restrictions on our ability to use proceeds from the issuance of debt or equity, pay dividends to certain holders of our capital stock, make acquisitions or investments, or to use the proceeds from asset sales. As of March 22, 2002, there was no outstanding balance under the credit facility.

We have \$3.2 billion of senior notes outstanding as of March 22, 2002. Under the indenture, pursuant to which senior notes were issued, there are covenants that could restrict our ability to incur indebtedness, sell or make investments in other entities, and make certain distributions to our equity holders. These restrictions would take effect if, after giving effect to any new increase of debt on a pro forma basis, our consolidated coverage ratio is less than 2.0 to 1.0. As a result of the effects on our business of the economic recession and the events of September 11, 2001, we anticipate that any consolidated coverage ratio that is calculated under the indenture after the end of each quarter in 2002 may be less than 2.0 to 1.0. If this occurs, then we will be prohibited from incurring indebtedness and from issuing certain types of stock with certain redemption terms (other than certain types of debt specifically permitted under the indenture) and we would be prohibited from declaring or paying dividends on our capital stock, other than to the extent required to maintain our status as a REIT.

Management and Other Agreements. The Company currently is negotiating changes to the management and other agreements with Marriott International and its affiliates. If made, the changes, which remain subject to the consent of various lenders to the properties and other third parties, would be effective December 29, 2001. The proposed changes would result in reductions in incentive management fees on the portfolio of Marriott-managed hotels, reduce certain expenses to the property, lower our working capital requirements, clarify the circumstances and conditions under which Marriott International and its affiliates may earn a profit on transactions with the hotels, and provide greater approval rights over budgets and capital expenditures. The Company is also negotiating to expand the pool of hotels that are subject to an existing agreement that allows us to sell certain assets without a Marriott International management agreement, and to revise the method for determining the number of hotels that may be sold without a Marriott International management agreement or a franchise agreement, in each case, without the payment of a termination fee. There can be no assurance that the negotiations will be successful, that the changes will be made in substantially the form described or that we will receive the necessary consents to implement these changes.

Marriott International currently has the right to purchase up to 20 percent of the Company's outstanding stock upon certain changes in control of Host Marriott. In connection with the Company's negotiations with Marriott International on changes to the management agreements, we have agreed to terminate this right and clarify existing provisions in the management agreements that currently limit the Company's ability to sell a hotel or the company to a competitor of Marriott International.

Results of Operations

2002 Compared to 2001

Revenues. Hotel sales decreased \$75 million, or 8.9%, to \$764 million for the twelve weeks ended March 22, 2002. This decline reflects the continued demand weakness in the lodging industry.

Rental income decreased \$8 million, or 23.5%, to \$26 million for the twelve weeks ended March 22, 2002. Rental income for the twelve weeks ended March 22, 2002 and March 23, 2001 includes: 1) lease income from our HPT leases of \$15 million for both periods, 2) lease income from full-service properties of \$10 million and \$18 million, respectively, and 3) office building rental income of \$1 million for both periods. As of March 23, 2001, we had five full-service properties that received lease income. We repurchased the lessee entities with respect to four of those properties in June 2001, terminating the leases for financial reporting purposes. As a result, we currently record rental income with respect to only one full-service property.

Operating Costs and Expenses. Operating costs and expenses decreased \$43 million, or 5.9%, to \$681 million for the twelve weeks ended March 22, 2002. This decline is the result of our efforts to control operating costs at the hotels and the overall decline in demand.

Rental Expense. Corresponding expenses for the rental income described above for the twelve weeks ended March 22, 2002 and March 23, 2001 include rental expense relating to our HPT leases of \$16 million for both periods and office building expenses of \$1 million for both periods. These expenses are included in taxes, insurance and other property-level expenses on the consolidated statement of operations.

Depreciation and Amortization. Depreciation and amortization expense increased \$7 million or 9% for the first quarter of 2002 versus the first quarter of 2001, reflecting an increase in depreciable assets. The increase in depreciation expense reflects the consolidation of three hotels and other equipment as a result of the acquisition of the voting interests in Rockledge Hotel Properties, Inc. during April 2001. The increase is also the result of \$286 million in capital expenditures during 2001 and \$47.9 million in the first quarter of 2002.

Operating Profit. Operating profit decreased \$40 million, or 27%, to \$109 million for the twelve weeks ended March 22, 2002. Operating profit decreased due to a decline in revenues and the continued weakness in the lodging industry.

Corporate Expenses. Corporate expenses increased \$5 million for the first quarter of 2002 versus the first quarter of 2001, primarily as a result of grants of restricted stock to senior executives that adjust based on changes in the market value of our common stock. The restricted stock grants are subject to term requirements and company and individual performance requirements in order to vest. Cash corporate expense declined \$701,000 during the first quarter of 2002 compared to the first quarter of 2001.

Minority Interest Expense. For the twelve weeks ended March 22, 2002 and March 23, 2001, respectively, we recognized minority interest expense of \$5 million and \$15 million. The variance is due in part to the decrease in the minority interest ownership in the Operating Partnership from 18% in the first quarter of 2001 to 8% in the first quarter of 2002. The decline is also a reflection of the decrease in our results of operations as described above.

Equity in Earnings (Loss) of Affiliates. For the twelve weeks ended March 22, 2002, equity in loss of affiliates was \$4 million compared to equity in earnings of affiliates of \$2 million during the twelve weeks ended March 23, 2001. The decrease primarily reflects our equity share in operating losses on investments in CBM Joint Venture, LLC and JWDC Limited Partnership.

Discontinued Operations. During January of 2002, we transferred the St. Louis Marriott Pavilion to the mortgage lender in a non-cash transaction. In accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," which we adopted January 1, 2002, a gain, net of tax, of \$7 million relating to the write-off of certain assets and liabilities and loss from operations was recorded as discontinued operations.

Extraordinary Gain. During the twelve weeks ended March 22, 2002, we recorded an extraordinary gain, net of tax, of \$6 million representing the extinguishment of debt on the St. Louis Marriott Pavilion, which we transferred to the mortgage lender.

Net Income. Our net income was \$1 million for the first quarter of 2002 compared to \$32 million for the first quarter of 2001. Basic and diluted earnings (loss) per common share were (0.03) for 2002, compared to 0.12 in 2001. The decrease is primarily due to hotel sales declines as a result of the continued demand weakness in the lodging industry.

Net Income (Loss) Available to Common Shareholders. The net loss available to common shareholders was \$8 million for the first quarter of 2002, a decrease of \$35 million over the same period in 2001. The decrease reflects the previously discussed decrease in net income as well as the increase in dividends on preferred stock due to the issuance of \$143 million Class C preferred stock during the second quarter of 2001.

### Liquidity and Capital Resources

During the first quarter of 2002, we continued our focus on maintaining liquidity and a strong balance sheet. At March 22, 2002, we had \$341 million of cash on hand, no outstanding debt on our credit facility and no significant debt maturities until 2005. Although we do not believe we will need to access the bank credit facility during 2002, we are currently negotiating a new long-term facility with a new lender group that will be smaller but with less restrictive covenants than our existing agreement.

Cash from Operations. We reported a decrease in cash and cash equivalents of \$11 million during the twelve weeks ended March 22, 2002 compared to the same period in 2001. Cash from (used in) operations was \$59 million through the first quarter of 2002 and \$(165) million through the first quarter of 2001. The change in cash from operations is primarily a result of the payment in January 2001 of \$204 million to purchase our hotel leases from Crestline Capital Corporation.

Cash from Investing Activities. Cash used in investing activities was \$48 million and \$78 million through the first quarter of 2002 and 2001, respectively. Cash used in investing activities through the first quarter includes capital expenditures and other investments of \$48 million and \$81 million for 2002 and 2001, respectively. Based on our assessment of the current operating environment and to conserve capital, we will continue our disciplined approach to capital expenditures during the remainder of 2002, focusing on property maintenance and selected improvements to maintain high quality standards. We anticipate spending \$185 million in 2002 for capital expenditures.

Property and equipment balances include \$74.1 million and \$148.9 million for construction in progress as of March 22, 2002 and December 31, 2001, respectively. The balance as of March 22, 2002 primarily relates to the development of various expansion and development projects. During January 2002, we

opened the 295-room Ritz-Carlton, Naples Golf Resort in Naples, Florida, at a development cost of approximately \$75 million.

As previously discussed, during January 2002, we transferred the St. Louis Marriott Pavilion to the mortgage lender in a non-cash transaction. In accordance with SFAS 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," we treated the disposition as discontinued operations.

Cash from Financing Activities. Cash used in financing activities was \$22 million through the first quarter of 2002 and cash provided by financing activities was \$42 million through the first quarter of 2001. Cash used in financing activities primarily related to the payment of \$9 million in preferred stock dividends and the repayment of \$8 million in debt.

On March 18, 2002, the Company announced that the Board of Directors had declared a dividend of \$0.625 per share of Preferred Stock, which was paid on April 15, 2002 to shareholders of record on March 28, 2002. We did not declare a dividend on our common stock for the first quarter of 2002.

Historically, our debt has primarily been fixed rate including our outstanding senior notes. We increased our exposure to variable rate instruments by using derivative products on the issuance of our \$450 million 9% Series H senior notes issued in December 2001. On December 20, 2001, we entered into a 5-year interest rate swap agreement, which was effective January 15, 2002 and which matures in January 2007. Under the swap, we receive fixed-rate payments at 9.5% and pay floating-rate payments based on one-month LIBOR plus 450 basis points, on a \$450 million notional amount. The fair value of the interest rate swap agreement was zero at inception. Under SFAS 133, "Accounting for Derivative Instruments and Hedging Activities," we have entered into an interest rate swap which is designated as a fair value hedge. The requirements for hedge accounting having been met, the swap is recorded at fair value on the balance sheet with changes in the fair value recorded to the carrying value of the Series H debt. Additionally, the amounts paid or received under the swap agreement will be recognized over the life of the agreement as an adjustment to interest expense.

On January 4, 2002, we purchased, for approximately \$3.5 million, a 5-year interest rate cap with the same notional amount which caps the floating interest rate at 14%. Under SFAS 133, the cap does not qualify for hedge accounting, and, therefore, will be marked to market and the gains and losses from changes in the market value of the cap will be recorded in other income or expense in the current period. For the first quarter, we recognized \$1.1 million of expense related to the interest rate cap. The market value of the cap is determined by a multi-variable model, similar to the Black-Scholes option pricing model. The market value can change based on time, LIBOR rates and the volatility of the LIBOR rates. We do not believe that changes in the market value will materially affect the financial statements.

In January 2002, our shelf registration for \$1.55 billion of debt and equity became effective. We completed this shelf in order to help expedite future public offerings; however, as of March 22, 2002, we have not accessed the capital markets. Additionally, during February 2002, we filed a shelf registration statement for 1.1 million common shares to be issued to a minority partner in the San Diego partnership that owns the San Diego Marriott Marina hotel. On March 15, 2002, this minority partner sold the 1.1 million common shares to an underwriter for resale on the open market. Concurrent with the issuance of the common shares, the Operating Partnership issued to us an equivalent number of OP Units. This transaction did not materially impact our ownership percentage in the Operating Partnership. We received no proceeds as a result of these transactions.

On April 8, 2002, we acquired additional interests in the San Diego partnership for approximately 6.9 million OP Units. As a result, we currently own a 90% interest in the San Diego Marriott Marina hotel. The holders of the 6.9 million OP Units have the right to convert those OP Units into an equivalent number of our common stock. We have agreed to register with the Securities and Exchange Commission 6.9 million shares of common stock to facilitate the resale of such shares following the conversion of the OP Units. We anticipate these transactions will occur during the second quarter of 2002.

### FFO AND EBITDA

We consider Comparative Funds From Operations ("Comparative FFO"), which consists of Funds From Operations, as defined by the National Association of Real Estate Investment Trusts, adjusted for significant non-recurring items detailed in the chart below, and our consolidated earnings before interest expense, income taxes, depreciation, amortization and other non-cash items (including contingent rent) ("EBITDA") to be indicative measures of our operating performance due to the significance of our long-lived assets. Comparative FFO and EBITDA are also useful in measuring our ability to service debt, fund capital expenditures and expand our business. Furthermore, management believes that Comparative FFO and EBITDA are meaningful disclosures that will help shareholders and the investment community to better understand our financial performance, including comparing our performance to other real estate investment trusts. However, Comparative FFO and EBITDA as presented may not be comparable to amounts calculated by other companies. This information should not be considered as an alternative to net income, operating profit, cash from operations, or any other operating or liquidity performance measure prescribed by accounting principles generally accepted in the United States. Cash expenditures for various long-term assets, interest expense (for EBITDA purposes only) and income taxes have been, and will be incurred which are not reflected in the EBITDA and Comparative FFO presentations.

Comparative FFO available to common shareholders decreased \$35 million, or 35%, to \$66 million for the first quarter of 2002 over the first quarter of 2001. The following is a reconciliation of the income (loss) from continuing operations to Comparative FFO (in millions):

	Twelve Weeks Ended			
	March 22, 2002		March 23	, 2001
FUNDS FROM OPERATIONS Income (loss) from continuing operations Depreciation and amortization Partnership adjustments		(12) 83 6	\$	32 76 16
Funds from operations of Host LP		77 1 3		124 7 
Comparative funds from operations of Host LP		81 (9)		131 (5)
Comparative funds from operations of Host LP available to common unitholders		72		126
Host LP  COMPARATIVE FUNDS FROM OPERATIONS AVAILABLE TO COMMON SHAREHOLDERS OF HOST REIT	\$	(6)  66	\$	(25)  101

We are the sole general partner in the Operating Partnership and as of March 22, 2002 and March 23, 2001 held approximately 92% and 82%, respectively, of the outstanding OP Units. The \$6 million and \$25 million deducted for the twelve weeks ended March 22, 2002 and March 23, 2001, respectively, represent the Comparative FFO attributable to the interests in the Operating Partnership earned by those minority partners. OP Units owned by holders other than us are redeemable at the option of the holder, generally commencing one year after the issuance of their OP Units. Upon redemption of an OP Unit, the holder would receive from the Operating Partnership cash in an amount equal to the market value of one share of our common stock, or at our option, a share of our common stock.

EBITDA decreased \$20 million, or 9%, to \$205 million in the first quarter of 2002 over the comparable period in 2001. Hotel EBITDA was \$209 million and \$235 million for the first quarter of 2002 and 2001, which does not include deferred rental income of \$1 million and \$7 million, respectively.

The following schedule presents our EBITDA as well as a reconciliation of EBITDA to the income (loss) from continuing operations (in millions):

	Twelve Weeks Ended			
		22, 2002		23, 2001
INCOME (LOSS) FROM CONTINUING OPERATIONS	\$	(12) 1 105	\$	32 7 103
Dividends on Convertible Preferred Securities  Depreciation and amortization		7 84		7 77 15
Income taxes Equity in (earnings)/losses of affiliates		4		3 (2) (4)
Other non-cash charges, net		205		238
EBITDA OF HOST REIT	 \$ ======	205	 \$ ======	225

Distributions to minority interest partners of Host LP were \$13 million for the twelve weeks ended March 23, 2001 and reflect cash distributions made during the year to minority holders of OP Units and holders of certain preferred OP Units.

Our interest coverage, defined as EBITDA divided by cash interest expense, was 2.0 times and 2.3 times for the 2002 and 2001 twelve week periods, respectively. The ratio of earnings to fixed charges was 1.0 to 1.0 through the first quarter of 2002 and 1.4 to 1.0 through the first quarter of 2001. We reported a ratio of earnings to fixed charges of 1.2 to 1.0 for the full year 2001.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Interest Rate Sensitivity

We have financial instruments that are sensitive to changes in interest rates, including our bank credit facility and the mortgage debt on our Canadian  $\ensuremath{\mathsf{C}}$ properties. The interest rate on our bank credit facility is based on various LIBOR terms plus a spread. The weighted average interest rate for the facility was 4.4% for the year ended December 31, 2001. There were no amounts outstanding on the credit facility during the first quarter and as of March 22, 2002. The Canadian mortgage debt, which is denominated in US dollars and had a balance of \$96.6 million at March 22, 2002 and December 31, 2001, has an interest rate based on LIBOR plus 275 basis points. The weighted average interest rate for this mortgage debt was 4.7% for the quarter ended March 22, 2002 and 5.5% for the year ended December 31, 2001.

Subsequent to the Series H senior note offering in December 2001, we entered into an interest rate swap agreement that effectively converts the \$450 million notional amount from a fixed rate to a floating rate based on 30 day LIBOR plus 450 basis points. The swap became effective on January 15, 2002 and matures January 2007. A change in the LIBOR rate of 100 basis points will result in an additional \$4.5 million increase or decrease in interest expense. The swap has been designated as a fair value hedge and changes in the interest rate over the life of the agreement are recorded as an adjustment to interest expense. Changes in the fair value of the swap and the notes are reflected in the balance sheet as offsetting changes and have no income statement effect.

During January of 2002, we purchased, for \$3.5 million, a 5-year variable rate interest cap with a notional amount of \$450 million and cap of 14%. Changes in interest rates will affect the fair value of the cap. The gains or losses from the changes in the market value of the cap will be recorded in other income or expense in the current period. The fair value of this cap decreased during the quarter and we recorded an expense of \$1.1 million at March 22, 2002.

Exchange Rate Sensitivity

In connection with the mortgage debt discussed above, our Canadian subsidiaries entered into currency forward contracts to hedge the currency exposure of converting Canadian dollars to US dollars on a monthly basis to cover debt service payments on the mortgage debt. This swap has been designated as a cash flow hedge of the principal payments, and the forward contracts are recorded at fair value on the balance sheet with offsetting changes recorded in accumulated other comprehensive income. The fair value of the forward contracts was \$3.1 million at March 22, 2002 and \$1.5 million at December 31, 2001.

#### ITEM 1. LEGAL PROCEEDINGS

We believe all of the lawsuits in which we are a defendant, including the following lawsuits, are without merit and we intend to defend vigorously against such claims; however, no assurance can be given as to the outcome of any of the lawsuits.

Marriott Hotel Properties II Limited Partnership (MHP II). Limited partners of MHP II filed putative class action lawsuits in Palm Beach County Circuit Court on May 10, 1996, Leonard Rosenblum, as Trustee of the Sylvia Bernice Rosenblum Trust, et. al. v. Marriott MHP Two Corporation, et. al., Case No. CL-96-4087-AD, and, in the Delaware Court of Chancery on April 24, 1996, Cary W. Salter, Jr., et. al. v. MHP II Acquisition Corp., et. al., respectively, against Host REIT and certain of its affiliates alleging that the defendants violated their fiduciary duties and engaged in fraud and coercion in connection with the 1996 tender offer for MHP II units and with our acquisition of MHP II during the 1998 REIT conversion. The plaintiffs in these actions are seeking unspecified damages.

In the Florida case, the defendants removed the case to the United States District Court for the Southern District of Florida and, after hearings on various procedural motions, the District Court remanded the case to state court on July 25, 1998.

In the Delaware case, the Delaware Court of Chancery initially granted the plaintiffs' motion to voluntarily dismiss the case with the proviso that the plaintiffs could refile in the aforementioned action in federal court in Florida. After the District Court's remand of the Florida action back to Florida state court, two of the three original Delaware plaintiffs asked the Court of Chancery to reconsider its order granting their voluntary dismissal. The Court of Chancery refused to allow the plaintiffs to join the Florida action and, instead, reinstated the Delaware case, now styled In Re Marriott Hotel Properties II Limited Partnership Unitholders Litigation, Consolidated Civil Action No. 14961. On January 29, 1999, Cary W. Salter, one of the original plaintiffs, alone filed an Amended Consolidated Class Action Complaint in the Delaware action. On January 24, 2000, the Delaware Court of Chancery issued a memorandum opinion in which the court dismissed all but one of the plaintiff's claims, which remaining claim concerns the adequacy of disclosure during the initial tender offer. On October 22, 2001, we entered into a settlement agreement with respect to the two above-referenced cases. At a fairness hearing held on February 22, 2002, the Florida court gave final approval to the settlement. The Court of Chancery subsequently dismissed the Delaware case. All appeal periods have expired and the settlement has been consummated.

A subsequent lawsuit, Accelerated High Yield Growth Fund, Ltd., et al. v. HMC Hotel Properties II Limited Partnership, et. al., C.A. No. 18254NC, was filed on August 23, 2000 in the Delaware Court of Chancery by the MacKenzie Patterson group of funds, one of the three original Delaware plaintiffs, against Host REIT and certain of its affiliates alleging breach of contract, fraud and coercion in connection with the acquisition of MHP II during the 1998 REIT conversion. The plaintiffs allege that our acquisition of MHP II by merger in connection with the REIT conversion violated the partnership agreement and that our subsidiary acting as the general partner of MHP II breached its fiduciary duties by allowing the merger to occur. The settlement referenced above resolves all claims of MHP II's limited partners against Host REIT and its affiliates with the exception of the claims of the MacKenzie Patterson group. The MacKenzie Patterson group elected to opt out of the settlement class with respect to its 28 limited partner units. Discovery is proceeding in this case.

Mutual Benefit Chicago Marriott Suite Hotel Partners, L.P. ("O'Hare Suites"). On October 5, 2000, Joseph S. Roth and Robert M. Niedelman, limited partners in O'Hare Suites, filed a putative class action lawsuit, Joseph S. Roth, et al., v. MOHS Corporation, et al., Case No. 00CH14500, in the Circuit Court of Cook County, Illinois, Chancery Division, against Host REIT, Host LP, Marriott International, and MOHS Corporation, a subsidiary of Host LP and a former general partner of O'Hare Suites. The plaintiffs allege that an improper calculation of the hotel manager's incentive management fees resulted in inappropriate payments in 1997 and 1998, and, consequently, in an inadequate appraised value for their limited partner units in connection with the acquisition of O'Hare Suites during the 1998 REIT conversion. The plaintiffs are seeking damages of approximately \$13 million. On August 28, 2001, the plaintiffs filed a third amended complaint, which did not include Marriott International as a defendant. We responded by filing a motion to dismiss based on the plaintiffs' lack of standing to bring a derivative action under Rhode Island law. At a hearing held on December 10, 2001, the court denied this motion and we sought leave to file an appeal. Although the court granted leave to appeal on March 15, 2002, the appellate court declined to entertain the appeal. Discovery is proceeding in this action.

Swissotel. On June 22, 2001, Swissotel Management (USA) L.L.C. ("Swissotel") filed a lawsuit against Host REIT, and five of our subsidiaries, regarding the hotel management agreements between Swissotel and BRE/Swiss LLC, dated August 1, 1997 (the "Management Agreements"). The Management Agreements relate to the Swissotel hotels in Atlanta, Boston, Chicago, and New York (the "Hotels").

On January 18, 2001, we informed Swissotel that reports received from engineering consultants hired by us to inspect the New York hotel established that Swissotel failed to meet its responsibilities to operate and maintain the New York hotel in accordance with a first-class hotel standard. In response to this notice, Swissotel filed a lawsuit seeking declaratory relief, but later agreed to arbitrate the matter as required by the management agreement for the

New York hotel. On May 18, we informed Swissotel that a performance shortfall existed under the Management Agreements for fiscal year 2000. A week later, on May 25, we declared that Swissotel was in default under the Management Agreements due to deficiencies in its accounting practices. In addition, we informed Swissotel that we were withholding our consent to the sale of its management business to Raffles International. Notwithstanding this latter notice, Swissotel and Raffles closed on their proposed transaction during the first week of June.

In response to the performance shortfall and accounting notices, Swissotel filed a second lawsuit seeking declarations that it is not in violation of the Management Agreements. In addition, Swissotel has demanded arbitration of those issues which are arbitrable under the Management Agreements. Swissotel argues that its accounting practices were, and are, in accordance with the requirements of the Management Agreements. Swissotel also claims that the performance of the Hotels in fiscal year 2000 exceeded the performance standard described in the Management Agreements. Swissotel maintains that the May 18 and 25 letters have no force and effect, and that no event of default can be declared under the Management Agreements. On July 25, 2001, the defendants filed answers to the complaint and counterclaims against Swissotel and Raffles for breach of contract and tortuous interference, respectively. In addition, we responded to the arbitration demand by denying that any of the issues raised by Swissotel are arbitrable under the Management Agreements. Swissotel filed an amended complaint on August 14, 2001. We subsequently participated in settlement discussions with Swissotel and entered into a confidentiality agreement and a standstill agreement which, unless extended, will expire on May 17, 2002. Absent settlement or an extension of the standstill agreement, our response to Swissotel's amended complaint will be due on June 7, 2002.

#### ITEM 6. EXHIBITS AND REPORTS

None.

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HOST MARRIOTT CORPORATION

May 6, 2002 Date

/s/ Donald D. Olinger
-----Donald D. Olinger
Senior Vice President and
Corporate Controller
(Chief Accounting Officer)