

---

---

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

---

**FORM 10-Q**

---

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.**

For the quarterly period ended June 13, 2008

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission file number 001-14625

---

**HOST HOTELS & RESORTS, INC.**

(Exact Name of Registrant as Specified in Its Charter)

---

**Maryland**  
(State of Incorporation)

**53-0085950**  
(I.R.S. Employer Identification No.)

**6903 Rockledge Drive, Suite 1500, Bethesda, Maryland**  
(Address of Principal Executive Offices)

**20817**  
(Zip Code)

**(240) 744-1000**  
(Registrant's telephone number, including area code)

---

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large Accelerated filer  Accelerated filer  Non-Accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

The registrant had 519,469,995 shares of its \$0.01 par value common stock outstanding as of July 18, 2008.

---

---

**INDEX**

**PART I. FINANCIAL INFORMATION**

**Page No.**

Item 1.	Financial Statements:	
	<a href="#">Condensed Consolidated Balance Sheets- June 13, 2008 (unaudited) and December 31, 2007</a>	3
	<a href="#">Condensed Consolidated Statements of Operations (unaudited)- Quarter and Year-to-Date Ended June 13, 2008 and June 15, 2007</a>	4
	<a href="#">Condensed Consolidated Statements of Cash Flows (unaudited)- Year-to-Date Ended June 13, 2008 and June 15, 2007</a>	5
	<a href="#">Notes to Condensed Consolidated Financial Statements (unaudited)</a>	7
Item 2.	<a href="#">Management's Discussion and Analysis of Results of Operations and Financial Condition</a>	13
Item 3.	<a href="#">Quantitative and Qualitative Disclosures about Market Risk</a>	32
Item 4.	<a href="#">Controls and Procedures</a>	32

**PART II. OTHER INFORMATION**

Item 2.	<a href="#">Unregistered Sales of Equity Securities and Use of Proceeds</a>	33
Item 4.	<a href="#">Submission of Matters to a Vote of Security Holders</a>	33
Item 6.	<a href="#">Exhibits</a>	34

**CONDENSED CONSOLIDATED BALANCE SHEETS**  
**June 13, 2008 and December 31, 2007**  
**(in millions, except shares and per share amounts)**

	June 13, 2008 <u>(unaudited)</u>	December 31, 2007 <u></u>
<b>ASSETS</b>		
Property and equipment, net	\$ 10,718	\$ 10,588
Due from managers	134	106
Investments in affiliates	203	194
Deferred financing costs, net	54	51
Furniture, fixtures and equipment replacement fund	143	122
Other	227	198
Restricted cash	61	65
Cash and cash equivalents	505	488
Total assets	<u>\$ 12,045</u>	<u>\$ 11,812</u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Debt		
Senior notes, including \$1,090 million and \$1,088 million, respectively, net of discount, of Exchangeable Senior Debentures	\$ 4,116	\$ 4,114
Mortgage debt	1,499	1,423
Credit facility, including the \$210 million term loan	210	—
Other	87	88
Total debt	5,912	5,625
Accounts payable and accrued expenses	84	315
Other	215	215
Total liabilities	6,211	6,155
Interest of minority partners of Host Hotels & Resorts, L.P. (redemption value of \$369 million at June 13, 2008)	250	188
Interest of minority partners of other consolidated partnerships (redemption value of \$92 million at June 13, 2008)	29	28
Stockholders' equity		
Cumulative redeemable preferred stock (liquidation preference \$100 million) 50 million shares authorized; 4.0 million shares issued and outstanding	97	97
Common stock, par value \$.01, 750 million shares authorized; 518.6 million shares and 522.6 million shares issued and outstanding, respectively	5	5
Additional paid-in capital	5,640	5,673
Accumulated other comprehensive income	49	45
Deficit	(236)	(379)
Total stockholders' equity	5,555	5,441
Total liabilities and stockholders' equity	<u>\$ 12,045</u>	<u>\$ 11,812</u>

See notes to condensed consolidated statements.

**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
**Quarter and Year-to-Date Ended June 13, 2008 and June 15, 2007**  
(unaudited, in millions, except per share amounts)

	Quarter ended		Year-to-Date ended	
	June 13, 2008	June 15, 2007	June 13, 2008	June 15, 2007
<b>REVENUES</b>				
Rooms	\$ 856	\$ 839	\$1,480	\$1,447
Food and beverage	440	427	774	748
Other	92	90	162	159
Total hotel sales	1,388	1,356	2,416	2,354
Rental income	27	25	57	56
Total revenues	1,415	1,381	2,473	2,410
<b>EXPENSES</b>				
Rooms	199	193	356	343
Food and beverage	301	295	544	531
Hotel departmental expenses	325	314	583	563
Management fees	73	71	125	116
Other property-level expenses	96	94	177	175
Depreciation and amortization	131	118	255	233
Corporate and other expenses	14	15	31	37
Gain on insurance settlement	—	—	(7)	—
Total operating costs and expenses	1,139	1,100	2,064	1,998
<b>OPERATING PROFIT</b>	276	281	409	412
Interest income	5	12	9	18
Interest expense	(81)	(136)	(157)	(230)
Net gains on property transactions	1	1	2	2
Minority interest expense	(10)	(5)	(19)	(16)
Equity in earnings of affiliates	2	3	2	5
<b>INCOME BEFORE INCOME TAXES</b>	193	156	246	191
Provision for income taxes	(14)	(11)	(7)	(5)
<b>INCOME FROM CONTINUING OPERATIONS</b>	179	145	239	186
Income from discontinued operations.	11	4	12	150
<b>NET INCOME</b>	190	149	251	336
Less: Dividends on preferred stock	(2)	(2)	(4)	(4)
<b>NET INCOME AVAILABLE TO COMMON STOCKHOLDERS</b>	<u>\$ 188</u>	<u>\$ 147</u>	<u>\$ 247</u>	<u>\$ 332</u>
<b>Basic earnings per common share:</b>				
Continuing operations	\$ .34	\$ .27	\$ .45	\$ .35
Discontinued operations	.02	.01	.02	.29
Basic earnings per common share	<u>\$ .36</u>	<u>\$ .28</u>	<u>\$ .47</u>	<u>\$ .64</u>
<b>Diluted earnings per common share:</b>				
Continuing operations	\$ .33	\$ .26	\$ .44	\$ .35
Discontinued operations	.02	.01	.02	.27
Diluted earnings per common share	<u>\$ .35</u>	<u>\$ .27</u>	<u>\$ .46</u>	<u>\$ .62</u>

See notes to condensed consolidated statements.

**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**Year-to-Date Ended June 13, 2008 and June 15, 2007**  
**(unaudited, in millions)**

	<u>Year-to-Date ended</u>	
	<u>June 13,</u> <u>2008</u>	<u>June 15,</u> <u>2007</u>
<b>OPERATING ACTIVITIES</b>		
Net income	\$ 251	\$ 336
Adjustments to reconcile to cash provided by operations:		
Discontinued operations:		
Gain on dispositions	(10)	(139)
Depreciation	—	3
Depreciation and amortization	255	233
Amortization of deferred financing costs	5	6
Deferred income taxes	3	2
Net gains on property transactions	(2)	(2)
Equity in earnings of affiliates	(2)	(5)
Distributions from investments in affiliates	3	2
Minority interest expense	19	16
Change in due from managers	(29)	(73)
Changes in other assets	(20)	(19)
Changes in other liabilities	(32)	(40)
Cash provided by operations	<u>441</u>	<u>320</u>
<b>INVESTING ACTIVITIES</b>		
Proceeds from sales of assets, net	23	330
Acquisitions	—	(15)
Investments in affiliates	(5)	—
Capital expenditures:		
Renewals and replacements	(170)	(104)
Repositionings and other investments	(140)	(133)
Change in furniture, fixtures and equipment (FF&E) reserves	(21)	(32)
Change in restricted cash designated for FF&E reserves	—	34
Other	13	17
Cash provided by (used in) investing activities	<u>(300)</u>	<u>97</u>
<b>FINANCING ACTIVITIES</b>		
Financing costs	(8)	(8)
Debt issuances	510	1,025
Repayment of credit facility, net of draws	—	(250)
Debt prepayments	(211)	(825)
Scheduled principal repayments	(9)	(24)
Common stock repurchase	(72)	—
Dividends on common stock	(314)	(236)
Dividends on preferred stock	(4)	(4)
Distributions to minority interests	(19)	(14)
Change in restricted cash	3	52
Cash used in financing activities	<u>(124)</u>	<u>(284)</u>
<b>INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>17</b>	<b>133</b>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD</b>	<b>488</b>	<b>364</b>
<b>CASH AND CASH EQUIVALENTS, END OF PERIOD</b>	<b><u>\$ 505</u></b>	<b><u>\$ 497</u></b>

See notes to condensed consolidated statements.

**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**Year-to-Date Ended June 13, 2008 and June 15, 2007**  
**(unaudited, in millions)**

**Supplemental disclosure of cash flow information:**

	<u>Year-to-date ended</u>	
	<u>June 13, 2008</u>	<u>June 15, 2007</u>
Interest paid	\$ 168	\$ 187
Income taxes paid	4	4

**Supplemental disclosure of noncash investing and financing activities:**

In 2008 and 2007, we issued approximately 0.2 million and 0.3 million shares, respectively, upon the conversion of operating partnership units of Host Hotels & Resorts, L.P. (Host LP) held by minority partners valued at approximately \$3 million and \$9 million, respectively.

On March 12, 2008, we acquired the remaining limited partnership interests in Pacific Gateway Ltd., a subsidiary partnership of Host LP, which owns the San Diego Marriott Hotel and Marina, and other economic rights, including the right to receive 1.7% of the hotel's sales, in exchange for 5,575,540 limited partnership units ("OP Units") of Host LP. The OP Units were valued at \$93 million based on the closing stock price of \$16.68 on such date for Host Hotels & Resorts, Inc.

See notes to condensed consolidated statements.

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**1. Organization**

Host Hotels & Resorts, Inc., or Host, a Maryland corporation operating through an umbrella partnership structure, is the owner of hotel properties. We operate as a self-managed and self-administered real estate investment trust, or REIT, with our operations conducted solely through an operating partnership, Host Hotels & Resorts, L.P., or the operating partnership, or Host LP, and its subsidiaries. We are the sole general partner of the operating partnership and, as of June 13, 2008, own approximately 96% of the partnership interests of Host LP, which are referred to as OP units.

**2. Summary of Significant Accounting Policies**

We have condensed or omitted certain information and footnote disclosures normally included in financial statements presented in accordance with U.S. generally accepted accounting principles, or GAAP, in the accompanying unaudited condensed consolidated financial statements. We believe the disclosures made are adequate to prevent the information presented from being misleading. However, the unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2007.

In our opinion, the accompanying unaudited condensed consolidated financial statements reflect all adjustments necessary to present fairly our financial position as of June 13, 2008 and the results of our operations for the quarterly and year-to-date periods ended June 13, 2008 and June 15, 2007 and cash flows for the year-to-date periods ended June 13, 2008 and June 15, 2007. Interim results are not necessarily indicative of full year performance because of the impact of seasonal and short-term variations.

Certain prior year financial statement amounts have been reclassified to conform to the current presentation.

*Reporting Periods*

The results we report are based on results of our hotels reported to us by our hotel managers. Our hotel managers use different reporting periods. Marriott, the manager of the majority of our properties, uses a fiscal year ending on the Friday closest to December 31 and reports twelve weeks of operations for each of the first three quarters of the year and sixteen or seventeen weeks for the fourth quarter of the year. In contrast, other managers of our hotels, such as Starwood and Hyatt, report results on a monthly basis. For results reported by hotel managers using a monthly reporting period (approximately 42% of our hotels), the month of operation that ends after our fiscal quarter-end is included in our results of operations in the following fiscal quarter. Accordingly, our results of operations include results from hotel managers reporting results on a monthly basis as follows: first quarter (January, February), second quarter (March to May), third quarter (June to August), and fourth quarter (September to December). We elected to adopt the reporting period used by Marriott modified so that our fiscal year always ends on December 31 because we are a REIT. Accordingly, our first three quarters of operations end on the same day as Marriott but our fourth quarter ends on December 31.

*Interest of minority partners of Host Hotels & Resorts, L.P.*

The percentage of Host LP owned by third parties, presented as interest of minority partners of Host LP in the consolidated balance sheets, was \$250 million and \$188 million as of June 13, 2008 and December 31, 2007, respectively. We adjust the interest of the minority partners of Host LP each period to maintain a proportional relationship between the book value of equity associated with our common stockholders relative to that of the unitholders of Host LP since Host LP units may be exchanged into common stock on a one-for-one basis. Net income is allocated to the minority partners of Host LP based on their weighted average ownership percentage during the period. As of June 13, 2008, approximately \$369 million of cash or Host stock, at our option, would be paid to the outside partners of the operating partnership if the partnership were terminated. The approximate \$369 million is equivalent to the 23.7 million partnership units outstanding valued at the June 13, 2008 Host common stock price of \$15.55, which we have assumed would be equal to the value provided to outside partners upon liquidation of the operating partnership.

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

*Distributions from investments in affiliates*

We classify the distributions from our equity investments in the statement of cash flows based upon an evaluation of the specific facts and circumstances of each distribution to determine its nature. For example, distributions from cash generated by property operations are classified as cash flows from operating activities. However, distributions received as a result of property sales would be classified as cash flows from investing activities.

*Application of New Accounting Standards*

The FASB recently issued FASB staff position (FSP) APB 14-1, "Accounting for Convertible Debt Instruments That May Be Settled in Cash Upon Conversion (Including Partial Cash Settlement)" ("FSP 14-1"). FSP 14-1 specifies that issuers of such instruments should separately account for the liability and equity components in a manner that will reflect the entity's nonconvertible debt borrowing rate on the instrument's issuance date when interest cost is recognized. Our \$600 million 2<sup>5</sup>/<sub>8</sub>% Exchangeable Senior Debentures (the "2007 Debentures") and our \$500 million 3.25% Exchangeable Senior Debentures (the "2004 Debentures") are within the scope of FSP 14-1; therefore, we will be required to record the debt components of the debentures at fair value as of the date of issuance and amortize the discount as an increase to interest expense over the expected life of the debt. The implementation of this standard will result in a decrease to net income and earnings per share for all periods presented; however, there is no effect on our cash interest payments. FSP 14-1 is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years and shall be applied retrospectively to all periods presented. Early adoption of FSP 14-1 is not permitted. We anticipate that as a result of the application of this standard, our annual diluted earnings per common share will decrease by approximately \$.03 to \$.04 per share. Additionally, we anticipate that the application of this standard will decrease our debt balance as of December 31, 2008 by approximately \$89 million, with a corresponding increase to stockholders' equity.



**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**3. Earnings per Common Share**

Basic earnings per common share is computed by dividing net income available to common stockholders by the weighted average number of shares of common stock outstanding. Diluted earnings per common share is computed by dividing net income available to common stockholders as adjusted for potentially dilutive securities, by the weighted average number of shares of common stock outstanding plus potentially dilutive securities. Dilutive securities may include shares granted under comprehensive stock plans, preferred OP units held by minority partners and exchangeable debt securities. No effect is shown for securities that are anti-dilutive.

	Quarter ended					
	June 13, 2008			June 15, 2007		
	(in millions, except per share amounts)					
	Income	Shares	Per Share Amount	Income	Shares	Per Share Amount
Net income	\$ 190	520.5	\$ .36	\$ 149	522.1	\$ .29
Dividends on preferred stock	(2)	—	—	(2)	—	(.01)
Basic earnings available to common stockholders	188	520.5	.36	147	522.1	.28
Assuming distribution of common shares granted under the comprehensive stock plan, less shares assumed purchased at average market price	—	.3	—	—	.7	—
Assuming conversion of minority OP units issuable	—	—	—	—	1.2	—
Assuming conversion of 2004 Exchangeable Senior Debentures	4	30.9	(.01)	4	29.0	(.01)
Diluted earnings available to common stockholders	<u>\$ 192</u>	<u>551.7</u>	<u>\$ .35</u>	<u>\$ 151</u>	<u>553.0</u>	<u>\$ .27</u>

  

	Year-to-Date ended					
	June 13, 2008			June 15, 2007		
	(in millions, except per share amounts)					
	Income	Shares	Per Share Amount	Income	Shares	Per Share Amount
Net income	\$ 251	521.5	\$ .48	\$ 336	521.8	\$ .65
Dividends on preferred stock	(4)	—	(.01)	(4)	—	(.01)
Basic earnings available to common stockholders	247	521.5	.47	332	521.8	.64
Assuming distribution of common shares granted under the comprehensive stock plan, less shares assumed purchased at average market price	—	.3	—	—	.8	—
Assuming conversion of minority OP units issuable	—	—	—	—	1.2	—
Assuming conversion of 2004 Exchangeable Senior Debentures	9	30.9	(.01)	9	29.0	(.02)
Diluted earnings available to common stockholders	<u>\$ 256</u>	<u>552.7</u>	<u>\$ .46</u>	<u>\$ 341</u>	<u>552.8</u>	<u>\$ .62</u>

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**4. Property and Equipment**

Property and equipment consists of the following as of:

	<u>June 13, 2008</u>	<u>December 31, 2007</u>
	(in millions)	
Land and land improvements	\$ 1,619	\$ 1,621
Buildings and leasehold improvements	11,185	10,907
Furniture and equipment	1,613	1,530
Construction in progress	253	230
	<u>14,670</u>	<u>14,288</u>
Less accumulated depreciation and amortization	(3,952)	(3,700)
	<u>\$10,718</u>	<u>\$ 10,588</u>

**5. Debt**

*Credit Facility Term Loan.* During the second quarter of 2008, we entered into a \$210 million term loan, which was an expansion of our existing \$600 million credit facility. The term loan was completed in two phases, with \$165 million closing in April 2008 and an additional \$45 million, with the same terms, closing in May 2008. The term loan has a maturity date of September 9, 2011, which we can extend for one year, subject certain conditions. The term loan is prepayable without penalty after October 22, 2009 and may be prepaid prior to that date for a fee. The term loan bears interest at LIBOR plus 175 basis points (4.18% at June 13, 2008), with a LIBOR floor of 2.25%. The proceeds from the term loan were used to repay the \$100 million then outstanding balance under the credit facility and for general corporate purposes. Currently, we have \$600 million available under the credit facility.

The term loan is subject to the same covenants and restrictions as the credit facility. It is also guaranteed by certain of our existing subsidiaries and is secured by pledges of equity interests in many of our subsidiaries. The guarantees and pledges ratably benefit the term loan and the credit facility, as well as notes outstanding under our senior notes indenture and certain other indebtedness.

*Mortgage Debt.* On June 12, 2008, we refinanced the \$208 million, 7.48% mortgage on the Orlando World Center Marriott with a non-amortizing \$300 million mortgage that bears interest at a rate of LIBOR plus 350 basis points (5.96% at June 13, 2008) and has a maturity date of July 1, 2011, which we have the option to extend for two, one-year periods upon the satisfaction of certain conditions. Interest is payable monthly. Excess proceeds from the refinancing were used for general corporate purposes.

**6. Stockholder's Equity**

*Dividends.* On June 16, 2008, our Board of Directors declared a cash dividend of \$0.20 per share on our common stock. The dividend was paid on July 15, 2008 to stockholders of record as of June 30, 2008.

On June 16, 2008, our Board of Directors declared a cash dividend of \$0.5546875 per share on our Class E cumulative redeemable preferred stock. The dividend was paid on July 15, 2008 to preferred stockholders of record as of June 30, 2008.

*Stock Repurchase.* The Company's Board of Directors authorized a program to repurchase up to \$500 million of common stock and equity related securities. These securities may be purchased in the open market or through private transactions, dependent upon market conditions. The plan does not obligate the Company to repurchase any specific number of shares and may be suspended at any time at management's discretion. As of June 13, 2008, the Company has repurchased 4.35 million shares valued at approximately \$72 million of which 2.2 million shares valued at approximately \$37 million were purchased in the second quarter. The shares repurchased constitute authorized but unissued shares.

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**7. Geographic Information**

We consider each one of our hotels to be an operating segment, none of which meets the threshold for a reportable segment. We also allocate resources and assess operating performance based on individual hotels. Our hotels meet the aggregation criteria for financial reporting and, accordingly, we report one business segment, hotel ownership. Our foreign operations consist of four properties located in Canada, two properties located in Chile and one property located in Mexico. There were no intercompany sales between our domestic properties and our foreign properties. The following table presents revenues for each of the geographical areas in which we operate:

	<u>Quarter ended</u>		<u>Year-to-Date ended</u>	
	<u>June 13, 2008</u>	<u>June 15, 2007</u>	<u>June 13, 2008</u>	<u>June 15, 2007</u>
	(in millions)			
United States	\$1,365	\$1,339	\$2,389	\$2,340
Canada	33	28	58	49
Chile	9	7	14	10
Mexico	8	7	12	11
Total revenue	<u>\$1,415</u>	<u>\$1,381</u>	<u>\$2,473</u>	<u>\$2,410</u>

**8. Comprehensive Income**

Other comprehensive income consists of unrealized gains and losses on foreign currency translation adjustments and hedging instruments. During 2008, we have entered into three foreign currency forward purchase contracts totaling €60 million (approximately \$88 million) to hedge a portion of the foreign currency exposure resulting from the eventual repatriation of our net investment in the joint venture in Europe. The following table summarizes our three foreign currency forward purchase contracts (in millions):

<u>Transaction Date</u>	<u>Transaction Amount in Euros</u>	<u>Transaction Amount in Dollars</u>	<u>Forward Purchase Date</u>
February 2008	€ 30	\$ 43	August 2011
February 2008	15	22	February 2013
May 2008	15	23	May 2014

These derivatives are considered a hedge of the foreign currency exposure of a net investment in a foreign operation, and, in accordance with SFAS 133, are marked-to-market with changes in fair value recorded to accumulated other comprehensive income within the stockholders' equity portion of our condensed consolidated balance sheet. Year-to-date, we have recorded a decline in the fair value of the derivative instruments totaling approximately \$(1) million, which is equal to the fair value as of June 13, 2008 included in accumulated other comprehensive income.

The following table presents comprehensive income for all periods presented:

	<u>Quarter ended</u>		<u>Year-to-Date ended</u>	
	<u>June 13, 2008</u>	<u>June 15, 2007</u>	<u>June 13, 2008</u>	<u>June 15, 2007</u>
	(in millions)			
Net income	\$ 190	\$ 149	\$ 251	\$ 336
Other comprehensive income (loss)	(13)	4	4	4
Comprehensive income	<u>\$ 177</u>	<u>\$ 153</u>	<u>\$ 255</u>	<u>\$ 340</u>

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**9. Dispositions**

*Assets held for sale.* During the first quarter, we executed an agreement with the County of Sacramento, California related to the expansion of the airport, which will result in the disposition of the Host Airport Hotel, Sacramento by August 2008 in exchange for \$15 million. We deferred the recognition of any potential gain on the transaction pending final disposition. We reclassified the assets and liabilities related to this hotel as held for sale as of June 13, 2008. The following table summarizes the property and equipment, other assets and other liabilities for the Host Airport Hotel Sacramento as of June 13, 2008, which are included in other assets in our condensed consolidated balance sheet as of June 13, 2008 (in millions):

Property and equipment, net	\$ 1
Other assets	1
Total assets	<u>\$ 2</u>
Other liabilities	—
Total liabilities	<u>\$—</u>

*Dispositions.* For year-to-date 2008, we sold the Sheraton Tampa Suites for a total sales price of approximately \$24 million and recorded a gain on sale of approximately \$10 million. The following table summarizes the revenues, income before taxes, and the gain on dispositions, net of tax, of the hotels which have been reclassified to discontinued operations, which includes assets held for sale and the results of sold hotels prior to their disposition, in the consolidated statements of operations for the periods presented:

	<u>Quarter ended</u>		<u>Year-to-Date ended</u>	
	<u>June 13, 2008</u>	<u>June 15, 2007</u>	<u>June 13, 2008</u>	<u>June 15, 2007</u>
	(in millions)			
Revenues	\$ 3	\$ 10	\$ 6	\$ 32
Income before income taxes	1	6	2	12
Gain (loss) on dispositions, net of tax	10	(2)	10	139

## **Item 2. Management’s Discussion and Analysis of Results of Operations and Financial Condition**

The following discussion and analysis should be read in conjunction with the condensed consolidated financial statements and related notes included elsewhere in this report. Host Hotels & Resorts, Inc. is a Maryland corporation and operates as a self-managed and self-administered real estate investment trust, or REIT. Host Hotels & Resorts, Inc. owns properties and conducts operations through Host Hotels & Resorts, L.P., a Delaware limited partnership of which Host Hotels & Resorts, Inc. is the sole general partner and in which it holds approximately 96% of the partnership interests. In this report, we use the terms “we” or “our” to refer to Host Hotels & Resorts, Inc. and Host Hotels & Resorts, L.P. together, unless the context indicates otherwise. We also use the term “Host” to specifically refer to Host Hotels & Resorts, Inc. and the terms “operating partnership” or “Host LP” to refer to Host Hotels & Resorts, L.P. in cases where it is important to distinguish between Host and Host LP.

### **Forward-Looking Statements**

In this report on Form 10-Q, we make some forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are identified by their use of terms and phrases such as “anticipate,” “believe,” “could,” “expect,” “may,” “intend,” “predict,” “project,” “plan,” “will,” “estimate” and other similar terms and phrases. Forward-looking statements are based on management’s current expectations and assumptions and are not guarantees of future performance that involve known and unknown risks, uncertainties and other factors which may cause our actual results to differ materially from those anticipated at the time the forward-looking statements are made. These risks and uncertainties include those risk factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2007 and in other filings with the Securities and Exchange Commission (SEC). Although we believe the expectations reflected in such forward-looking statements are based upon reasonable assumptions, we can give no assurance that we will attain these expectations or that any deviations will not be material. Except as otherwise required by the federal securities laws, we disclaim any obligations or undertaking to publicly release updates to any forward-looking statement contained in this report to conform the statement to actual results or changes in our expectations.

### **Outlook**

As of July 18, 2008, we own 118 hotel properties, which operate primarily in the luxury and upper upscale hotel sectors. For a general overview of our business and a discussion of our reporting periods, see our most recent Annual Report on Form 10-K.

Consistent with the trends we experienced in the fourth quarter of 2007, our corporate transient and leisure business experienced weakness and, through April 2008, we saw no evidence of acceleration of this weakness in demand or in our group bookings or group cancellation rates. However, in May and June, our group and transient business further weakened. The decrease in demand for our transient business was most prominent in our higher-rated corporate, premium and special corporate accounts due to the slowdown in business travel in certain markets. Leisure demand, particularly on weekends, was soft. Economic weakness combined with higher costs, especially energy, food and commodities, is putting considerable pressure on both consumer and business spending. We expect our leisure business will further weaken throughout the year and that corporate travel will continue to decline as businesses seek to cut costs. For the quarter, our group business, while above the prior year level, fell slightly short of our expectations, as short-term bookings in the quarter were lower than anticipated. Our group booking pace for the rest of the year is below the comparable prior year level. We have also seen a slight increase in cancellations and this trend may accelerate. In addition, airline ticket prices have increased and airline capacity will be reduced in the second half of the year due to high fuel costs, which will likely further reduce lodging demand, particularly in the leisure market.

To help mitigate the effect of some of these trends, our operators are adjusting the business mix of our properties in order to maximize the average rate and to manage off-peak time periods to ensure that our properties capture their share of available business. Additionally, our operators are aggressively managing costs and each of our properties have implemented some level of contingency plans such as matching the level of staffing to the reduced level of occupancy, eliminating discretionary spending, modifying restaurant outlet operation hours and delaying the implementation of brand standards. New supply forecasts for the markets in which we own hotels

## [Table of Contents](#)

suggest that supply growth has been increasing, however, it continues to be affected by increased building costs due to inflation and increased cost of financing because of continued uncertainty in the credit markets.

Due to the combination of these trends, particularly in projections for 2008 for GDP, business investment and employment, all key drivers of lodging demand, we have reduced our outlook for the second half of the year. We believe that the full year 2008 comparable hotel RevPAR will range from a decrease of 1% to an increase of 1% compared to our previous full year RevPAR guidance of an increase of 2% to 4%. Additionally, operating results will also be adversely affected by certain operating costs and other expenses, including wages, benefits, real estate taxes and utilities, increasing at a rate greater than inflation, which will likely result in reduced operating profit margins.

Due to the size and number of capital expenditures and investments projects we completed in early 2008, the disruption to our properties was particularly significant in the first half of the year, and, as a result, our RevPAR growth and operating margins were adversely affected. Additionally, certain properties will continue to experience temporary business interruption during the second half of 2008, although not to the same extent as the first half of 2008. Overall, we expect to continue our current level of capital expenditures and investment projects throughout the remainder of 2008. Over the long term, we expect to see improvements in RevPAR and operating margins as these projects are expected to enhance our properties' competitive market position and profitability.

We believe the general economic trends and its effect on the lodging industry create an uncertain operating environment in 2008, and, therefore, there can be no assurances that we will not experience further deceleration in the growth rate of hotel revenues or earnings at our properties for any number of reasons, including, but not limited to, slower than anticipated growth in the economy and changes in travel patterns.

### *Application of New Accounting Standards*

The FASB recently issued FASB staff position (FSP) APB 14-1 "Accounting for Convertible Debt Instruments That May Be Settled in Cash Upon Conversion (Including Partial Cash Settlement)" ("FSP 14-1"). FSP 14-1 specifies that issuers of such instruments should separately account for the liability and equity components in a manner that will reflect the entity's nonconvertible debt borrowing rate on the instrument's issuance date when interest cost is recognized. Our \$600 million 2<sup>5</sup>/<sub>8</sub>% Exchangeable Senior Debentures (the "2007 Debentures") and our \$500 million 3.25% Exchangeable Senior Debentures (the "2004 Debentures") are within the scope of FSP 14-1 and therefore, we will be required to record the debt components of the debentures at fair value as of the date of issuance and amortize the discount as an increase to interest expense over the expected life of the debt. The implementation of this standard will result in a decrease to net income, earnings per share and FFO per diluted share for all periods presented; however, there is no effect on our cash interest payments. FSP 14-1 is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years and shall be applied retrospectively to all periods presented. Early adoption of FSP 14-1 is not permitted. We anticipate that as a result of the application of this standard, our annual diluted earnings per common share and FFO per diluted share will decrease by approximately \$.03 to \$.04 per share. Additionally, we anticipate that the application of this standard will decrease our debt balance as of December 31, 2008 by approximately \$89 million with a corresponding increase to stockholders' equity.

[Table of Contents](#)

**Results of Operations**

The following table reflects certain line items from our statements of operations and other significant operating statistics (in millions, except operating statistics and percentages):

	<u>Quarter ended</u>		<u>% Increase (Decrease)</u>
	<u>June 13, 2008</u>	<u>June 15, 2007</u>	
<b>Revenues</b>			
Total hotel sales	\$ 1,388	\$ 1,356	2.4%
<b>Operating costs and expenses:</b>			
Property-level costs (1)	1,125	1,085	3.7
Corporate and other expenses	14	15	(6.7)
Operating profit	276	281	(1.8)
Interest expense	81	136	(40.4)
Minority interest expense	10	5	100.0
Income from discontinued operations	11	4	N/M(4)
Net income	190	149	27.5
<b>All hotel operating statistics (2):</b>			
RevPAR	\$156.20	\$152.49	2.4%
Average room rate	\$205.10	\$199.50	2.8%
Average occupancy	76.2%	76.4%	(0.2) pts.
<b>Comparable hotel operating statistics (3):</b>			
RevPAR	\$158.91	\$156.28	1.7%
Average room rate	\$207.62	\$202.34	2.6%
Average occupancy	76.5%	77.2%	(0.7) pts.
<b>Year-to-Date ended</b>			
	<u>June 13, 2008</u>	<u>June 15, 2007</u>	<u>% Increase (Decrease)</u>
<b>Revenues</b>			
Total hotel sales	\$ 2,416	\$ 2,354	2.6%
<b>Operating costs and expenses:</b>			
Property-level costs (1)	2,040	1,961	4.0
Corporate and other expenses	31	37	(16.2)
Gain on insurance settlement	7	—	N/M(4)
Operating profit	409	412	(0.7)
Interest expense	157	230	(31.7)
Minority interest expense	19	16	18.8
Income from discontinued operations	12	150	(92.0)
Net income	251	336	(25.3)
<b>All hotel operating statistics (2):</b>			
RevPAR	\$147.46	\$143.33	2.9%
Average room rate	\$201.99	\$194.93	3.6%
Average occupancy	73.0%	73.5%	(0.5) pts.
<b>Comparable hotel operating statistics (3):</b>			
RevPAR	\$149.59	\$146.72	2.0%
Average room rate	\$204.57	\$198.22	3.2%
Average occupancy	73.1%	74.0%	(0.9) pts.

(1) Amount represents total operating costs and expenses per our condensed consolidated statements of operations less corporate expenses and the gain on insurance settlement.

## [Table of Contents](#)

- (2) Operating statistics are for all properties as of June 13, 2008 and June 15, 2007 and include the results of operations for hotels we have sold prior to their disposition.
- (3) Comparable hotel operating statistics for June 13, 2008 and June 15, 2007 are based on 115 comparable hotels as of June 13, 2008.
- (4) N/M=Not Meaningful.

### 2008 Compared to 2007

#### Hotel Sales Overview

	Quarter ended		% Increase (Decrease)
	June 13, 2008	June 15, 2007	
(in millions)			
Revenues			
Rooms	\$ 856	\$ 839	2.0%
Food and beverage	440	427	3.0
Other	92	90	2.2
Total hotel sales	<u>\$1,388</u>	<u>\$1,356</u>	2.4
Year-to-Date ended			
	June 13, 2008	June 15, 2007	% Increase (Decrease)
	(in millions)		
Revenues			
Rooms	\$1,480	\$1,447	2.3%
Food and beverage	774	748	3.5
Other	162	159	1.9
Total hotel sales	<u>\$2,416</u>	<u>\$2,354</u>	2.6

Hotel sales grew 2.4% and 2.6% for the quarter and year-to-date 2008, respectively, reflecting increases in RevPAR, as well as increases in food and beverage and other revenues. Sales for properties sold or classified as held for sale in 2008 or 2007 have been reclassified as discontinued operations. See “Discontinued Operations” below.

We discuss operating results for our hotels on a comparable basis. Comparable hotels are those properties that we have owned for the entirety of the reporting periods being compared. Comparable hotels do not include the results of properties acquired or sold, or that incurred significant property damage and business interruption or large scale capital improvements during these periods. As of June 13, 2008, 115 of our 118 hotels have been classified as comparable hotels. See “Comparable Hotel Operating Statistics” for a complete description of our comparable hotels. We discuss our operating results by property type (i.e. urban, suburban, resort/convention or airport), geographic region and mix of business (i.e. transient, group or contract).

Comparable hotel sales increased 1.9 % to approximately \$1.4 billion for the quarter and increased 2.5% to approximately \$2.4 billion year-to-date. The revenue growth reflects the increase in comparable RevPAR of 1.7% for the quarter and 2.0% year-to-date, as a result of an increase in average room rates of 2.6% for the quarter and 3.2% year-to-date, offset by a decrease in occupancy of 0.7 percentage points for the quarter and 0.9 percentage points year-to-date. The year-to-date increase also includes one extra day of results for approximately 42% of our hotels that report results on a monthly basis as 2008 is a leap year.

Food and beverage revenues for our comparable hotels increased 2.6% for the quarter and 3.2% year-to-date, primarily due to increased sales from our banquet and audio visual sales. Food and beverage revenues also benefited from a strong performance at the Orlando World Center Marriott and its recently opened 105,000 square foot Cypress ballroom/exhibit hall. Other revenues for our comparable hotels, which primarily represent spa, golf, parking, internet connectivity and attrition fees, increased 1.1% for the quarter and 1.2% year-to-date.



[Table of Contents](#)

*Comparable Hotel Sales by Property Type*

The following tables set forth performance information for our comparable hotels by property type as of June 13, 2008 and June 15, 2007:

**Comparable Hotels by Property Type (a)**

	<u>As of June 13, 2008</u>		<u>Quarter ended June 13, 2008</u>			<u>Quarter ended June 15, 2007</u>			<u>Percent Change in RevPAR</u>
	<u>No. of Properties</u>	<u>No. of Rooms</u>	<u>Average Room Rate</u>	<u>Average Occupancy Percentages</u>	<u>RevPAR</u>	<u>Average Room Rate</u>	<u>Average Occupancy Percentages</u>	<u>RevPAR</u>	
Urban	55	32,989	\$ 220.48	78.3%	\$172.65	\$ 212.39	79.9%	\$169.75	1.7%
Suburban	32	12,311	161.83	69.1	111.81	158.38	69.8	110.52	1.2
Resort/Convention	13	8,082	274.55	78.5	215.40	275.92	76.6	211.23	2.0
Airport	15	7,208	140.59	78.9	110.94	139.29	78.3	109.03	1.8
All Types	<u>115</u>	<u>60,590</u>	207.62	76.5	158.91	202.34	77.2	156.28	1.7

	<u>As of June 13, 2008</u>		<u>Year-to-Date ended June 13, 2008</u>			<u>Year-to-Date ended June 15, 2007</u>			<u>Percent Change in RevPAR</u>
	<u>No. of Properties</u>	<u>No. of Rooms</u>	<u>Average Room Rate</u>	<u>Average Occupancy Percentages</u>	<u>RevPAR</u>	<u>Average Room Rate</u>	<u>Average Occupancy Percentages</u>	<u>RevPAR</u>	
Urban	55	32,989	\$ 213.78	74.5%	\$159.30	\$ 205.35	76.3%	\$156.64	1.7%
Suburban	32	12,311	162.28	65.7	106.68	157.44	67.2	105.73	0.9
Resort/Convention	13	8,082	279.07	77.4	216.04	278.99	74.7	208.39	3.7
Airport	15	7,208	142.11	74.7	106.14	139.78	74.8	104.54	1.5
All Types	<u>115</u>	<u>60,590</u>	204.57	73.1	149.59	198.22	74.0	146.72	2.0

(a) The reporting period for our comparable operating statistics for the year-to-date periods ended June 13, 2008 and June 15, 2007 is from December 29, 2007 to June 13, 2008 and December 30, 2006 to June 15, 2007, respectively. For further discussion, see "Reporting Periods" in our most recent Annual Report on Form 10-K.

For the second quarter of 2008, our resort/convention properties led the portfolio with a 2.0% growth in RevPAR. This property type was led by the Orlando World Center Marriott, which continues to benefit from the opening of its new 105,000 square foot Cypress ballroom/exhibit hall, which offset weaker group results at our Hawaiian resort properties. RevPAR growth at our urban, airport and suburban hotels was moderate due to the overall decline in lodging demand, which led to decreased occupancy at these properties.

[Table of Contents](#)

*Comparable Hotel Sales by Geographic Region*

The following tables set forth performance information for our comparable hotels by geographic region as of June 13, 2008 and June 15, 2007:

**Comparable Hotels by Region (a)**

	<u>As of June 13, 2008</u>		<u>Quarter ended June 13, 2008</u>			<u>Quarter ended June 15, 2007</u>			<u>Percent Change in RevPAR</u>
	<u>No. of Properties</u>	<u>No. of Rooms</u>	<u>Average Room Rate</u>	<u>Average Occupancy Percentages</u>	<u>RevPAR</u>	<u>Average Room Rate</u>	<u>Average Occupancy Percentages</u>	<u>RevPAR</u>	
Pacific	27	15,936	\$ 206.12	76.5%	\$157.60	\$ 204.17	76.8%	\$156.89	0.5%
Mid-Atlantic	11	8,684	265.87	81.9	217.73	254.96	85.3	217.38	0.2
North Central	14	6,175	158.64	70.7	112.15	154.80	72.1	111.65	0.4
Florida	9	5,676	236.85	78.3	185.51	231.75	76.7	177.77	4.4
DC Metro	13	5,666	214.09	83.8	179.31	206.99	85.1	176.05	1.8
New England	11	5,663	185.14	77.5	143.52	177.62	76.3	135.45	6.0
South Central	8	4,358	172.07	71.8	123.62	167.42	74.3	124.44	(0.7)
Mountain	8	3,372	182.61	69.8	127.49	183.00	70.1	128.26	(0.6)
Atlanta	7	2,589	196.56	70.5	138.66	204.27	71.9	146.88	(5.6)
International	7	2,471	181.20	74.0	134.00	154.69	70.9	109.69	22.2
<b>All Regions</b>	<b>115</b>	<b>60,590</b>	<b>207.62</b>	<b>76.5</b>	<b>158.91</b>	<b>202.34</b>	<b>77.2</b>	<b>156.28</b>	<b>1.7</b>

	<u>As of June 13, 2008</u>		<u>Year-to-Date ended June 13, 2008</u>			<u>Year-to-Date ended June 15, 2007</u>			<u>Percent Change in RevPAR</u>
	<u>No. of Properties</u>	<u>No. of Rooms</u>	<u>Average Room Rate</u>	<u>Average Occupancy Percentages</u>	<u>RevPAR</u>	<u>Average Room Rate</u>	<u>Average Occupancy Percentages</u>	<u>RevPAR</u>	
Pacific	27	15,936	\$ 206.10	74.7%	\$154.01	\$ 203.13	74.8%	\$151.96	1.4%
Mid-Atlantic	11	8,684	253.22	78.1	197.72	241.06	80.6	194.39	1.7
North Central	14	6,175	149.20	63.1	94.21	145.50	67.4	98.10	(4.0)
Florida	9	5,676	242.60	79.7	193.29	239.45	76.4	183.01	5.6
DC Metro	13	5,666	208.75	74.4	155.40	202.59	77.6	157.28	(1.2)
New England	11	5,663	174.42	70.1	122.25	166.22	68.6	114.06	7.2
South Central	8	4,358	169.81	71.8	121.89	164.25	75.1	123.28	(1.1)
Mountain	8	3,372	192.74	67.4	129.99	187.75	69.2	129.94	—
Atlanta	7	2,589	195.77	70.0	136.98	198.26	70.8	140.34	(2.4)
International	7	2,471	172.90	71.9	124.29	149.15	68.0	101.35	22.6
<b>All Regions</b>	<b>115</b>	<b>60,590</b>	<b>204.57</b>	<b>73.1</b>	<b>149.59</b>	<b>198.22</b>	<b>74.0</b>	<b>146.72</b>	<b>2.0</b>

(a) The reporting period for our comparable operating statistics for the year-to-date periods ended June 13, 2008 and June 15, 2007 is from December 29, 2007 to June 13, 2008 and December 30, 2006 to June 15, 2007, respectively. For further discussion, see “Reporting Periods” in our most recent Annual Report on Form 10-K.

For the second quarter of 2008, our International region was the top performing region due to outstanding RevPAR growth at our Chilean and Canadian hotels and the relative weakness of the U.S. Dollar. The New England region also performed well as our Boston hotels benefited from strong group bookings and an increase in citywide events. Comparable hotel RevPAR growth in our Florida region was driven by double-digit RevPAR growth at the Orlando World Center Marriott attributable to the new exhibit hall. We expect overall performance in both the New England and Florida regions to be weaker in the second half of 2008.

The 1.8% increase in RevPAR in our DC Metro region in the second quarter was due to strong performance at our downtown hotels, particularly the JW Marriott Hotel, Washington, D.C. and Hyatt Regency Washington on Capitol Hill. The performance at the downtown hotels was offset by RevPAR declines at the suburban properties in the region due to weaker transient business and short-term group demand. The Pacific region had slight improvements in RevPAR that were supported by strong results at our Los Angeles properties, due to improved transient and group demand. The San Diego market also performed well, driven by the strong performance at the

## [Table of Contents](#)

San Diego Marriott Hotel & Marina. San Francisco had mixed results as several properties were completing significant capital projects. Our Hawaiian properties experienced decreases in RevPAR because of lower leisure transient demand which was driven by a reduction in airline capacity as well as higher travel costs. RevPAR growth in our Mid-Atlantic region was moderate as RevPAR growth at our large New York hotels, the New York Marriott Marquis and the New York Sheraton Hotel and Towers, was offset by RevPAR declines at several of the other hotels in the region due to room displacement as a result of renovations.

The Atlanta region significantly underperformed in comparison to the overall portfolio due to weak group bookings, lower transient demand and a disruptive rooms renovation at The Ritz-Carlton, Buckhead. The South Central region also underperformed; however results varied by market. The Houston market performed well due to strong group bookings while RevPAR declined in the San Antonio market due to increased supply and due to room displacement as a result of renovations at the San Antonio Marriott Riverwalk.

*Hotels Sales by Business Mix.* The majority of our customers fall into three broad groups: transient, group and contract business. Individual travelers are referred to as “Transient” customers. Those traveling as part of an organized group, meeting or convention are referred to as “Group” customers. “Contract” customers represent blocks of rooms sold to a specific company for an extended period of time at significantly discounted rates, such as airline crews. The information below is derived from business mix data for 108 of our hotels for which business mix data is available from our managers. For further detail on our business mix, see our annual report on Form 10-K.

Transient business was weak during the quarter as room nights decreased approximately 3.7%, which was partially offset by an increase in the average room rate of 1.6%. The decrease in demand was most prominent in our higher rated corporate and special corporate segments due to the slowdown in business travel in some of our markets.

During the second quarter, group business performed well compared to last year, as group room nights increased approximately 2.0% and the average room rate increased 4.0%. The net result was an increase in group revenues of approximately 6.1% for the quarter. However, group booking pace for the second half of 2008 has slowed and we have seen a slight increase in cancellations which could result in further slowing in group revenues.

### *Property-level Operating Expenses*

	Quarter ended		% Increase (Decrease)
	June 13, 2008	June 15, 2007	
	(in millions)		
Rooms	\$ 199	\$ 193	3.1%
Food and beverage	301	295	2.0
Hotel departmental expenses	325	314	3.5
Management fees	73	71	2.8
Other property-level expenses	96	94	2.1
Depreciation and amortization	131	118	11.0
Total property-level operating expenses	<u>\$1,125</u>	<u>\$1,085</u>	3.7

## [Table of Contents](#)

	Year-to-Date ended		% Increase (Decrease)
	June 13, 2008	June 15, 2007	
	(in millions)		
Rooms	\$ 356	\$ 343	3.8%
Food and beverage	544	531	2.4
Hotel departmental expenses	583	563	3.6
Management fees	125	116	7.8
Other property-level expenses	177	175	1.1
Depreciation and amortization	255	233	9.4
Total property-level operating expenses	<u>\$2,040</u>	<u>\$1,961</u>	4.0

Operating expenses for the quarter and year-to-date increased 3.7% and 4.0%, respectively. Our operating expenses, which are both fixed and variable, are primarily affected by changes in occupancy, inflation and revenues, though the effect on specific costs will differ. For example, management fees are primarily affected by changes in revenues and operating profit at each property. The growth in expenses was primarily the result of a 3.0% and 3.4% increase in wages and benefits for the quarter and year-to-date, respectively, which represent approximately 64% and 63% of the overall increase, for both periods, respectively. While increases in energy costs broadly effect operating costs, utilities, which increased 7% for the second quarter, only represent approximately 5% of total operating expenses. We also experienced significant increases in real estate taxes both for the quarter and year-to-date. These costs were partially offset by a decrease in insurance expense of approximately 8.1% and 6.2% for the quarter and year-to-date, respectively. We expect the increases in operating expenses will continue to adversely affect margins throughout 2008. Property-level operating expenses exclude the costs for hotels we have sold, which are included in discontinued operations.

*Corporate and Other Expenses.* Corporate and other expenses primarily consist of employee salaries and bonuses and other costs such as employee stock-based compensation expense, travel, corporate insurance, audit fees, building rent and system costs. Corporate expenses decreased approximately \$1 million for the quarter and approximately \$6 million year-to-date from the same period last year due to the decrease in compensation expense recorded for our stock-based compensation awards primarily due to the decline in our stock price.

*Gain on Insurance Settlement.* The gain on insurance settlement of \$7 million for year-to-date 2008, primarily represents the release of contingencies related to an insurance settlement reached for business interruption incurred at the New Orleans Marriott following Hurricane Katrina. As a result of recognizing this gain, we paid \$2 million of management fees, which are included in management fee expense.

*Interest Expense.* Interest expense decreased \$55 million and \$73 million for the quarter and year-to-date 2008, respectively. During 2007, interest expense included \$45 million for both the second quarter and year-to-date of call premiums and the acceleration of the amortization of deferred financing costs associated with debt prepayments. There were no such expenses for 2008. The reduction in interest expense also reflects the decline in the weighted average interest rate of 20 basis points when compared to the second quarter of 2007.

*Minority Interest Expense.* Minority interest expense increased \$5 million and \$3 million for the quarter and year-to-date, respectively. The increase for the quarter is due to an increase in the net income of Host LP of \$45 million and an increase in the net income attributable to the outside partners in certain of our consolidated partnerships. The year-to-date increase primarily reflects the increase in the net income attributable to the outside partners in certain of our consolidated partnerships.

*Equity in Earnings of Affiliates.* Our share of income of affiliates decreased by \$1 million and \$3 million for the quarter and year-to-date, respectively, due to a decrease in earnings from our joint venture in Europe, primarily as a result of an increase in local country income taxes.

*Discontinued Operations.* Discontinued operations consist of one hotel sold and one hotel classified as held-for-sale as of June 13, 2008 and nine hotels sold during 2007 and represent the results of operations and the gains on the disposition of these hotels during the period. The following table summarizes the revenues, income before taxes,

## [Table of Contents](#)

and the gain on dispositions, net of tax, of the hotels which have been reclassified to discontinued operations, which includes assets held for sale and the results of sold hotels prior to their disposition in the condensed consolidated statements of operations for the periods presented:

	Quarter ended		Year-to-Date ended	
	June 13, 2008	June 15, 2007	June 13, 2008	June 15, 2007
	(in millions)			
Revenue	\$ 3	\$ 10	\$ 6	\$ 32
Income before taxes	1	6	2	12
Gain on disposals, net of tax	10	(2)	10	139

## Liquidity and Capital Resources

### Cash Requirements

Host uses cash primarily for acquisitions, capital expenditures, debt payments and dividends to stockholders. As a REIT, Host is required to distribute to its stockholders at least 90% of its taxable income, excluding net capital gain, on an annual basis. Funds used by Host to make these distributions are provided by Host LP. We depend primarily on external sources of capital to finance future growth, including acquisitions.

*Cash Balances.* As of June 13, 2008, we had \$505 million of cash and cash equivalents, which was an increase of \$17 million from December 31, 2007. Additionally, we have \$600 million available under our credit facility. The net increase in cash is primarily due to cash from operations, the issuance and refinancing of debt, for which we received net proceeds of approximately \$300 million during the year and hotel dispositions. Uses of cash during the year primarily consisted of capital expenditures, dividend payments and stock repurchases. Excluding amounts necessary for working capital, we intend to use available funds, over time, to further invest in our portfolio, acquire new properties, repurchase our stock, invest in foreign joint ventures or make additional debt repayments. We believe we have ample liquidity and access to capital markets to take advantage of acquisition opportunities which may arise, continue our capital expenditures program, deal with our near term debt maturities and to withstand an unanticipated decline in the cash flow from our business.

*Debt Transactions.* During the second quarter 2008, we entered into a \$210 million term loan, which is provided for under our existing \$600 million credit facility agreement and used the proceeds to repay \$100 million outstanding under the credit facility and for general corporate purposes. See "Debt" for further discussion.

On June 12, 2008, we refinanced the \$208 million, 7.48% mortgage on the Orlando World Center Marriott with a \$300 million mortgage that bears interest at a rate of LIBOR plus 350 basis points (5.96% at June 13, 2008). See "Debt" for further discussion.

We may continue to redeem or refinance senior notes (which include our exchangeable senior debentures) and mortgage debt from time to time to take advantage of favorable market conditions. We may purchase senior notes for cash through open market purchases, privately negotiated transactions, a tender offer or, in some cases, through the early redemption of such securities pursuant to their terms. Repurchases of debt, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. Any refinancing or retirement before the maturity date would affect earnings and Funds From Operations, or FFO, per diluted share, as defined below, as a result of the payment of any applicable call premiums and the acceleration of previously deferred financing costs.

*Equity Transactions.* On February 19, 2008, our Board of Directors authorized a program to repurchase up to \$500 million of common stock and equity related securities. These securities may be purchased in the open market or through private transactions, dependent upon market conditions. The plan does not obligate us to repurchase any specific number of shares and may be suspended at any time at management's discretion. As of June 13, 2008, the Company has repurchased 4.35 million shares valued at approximately \$72 million of which 2.2 million shares valued at approximately \$37 million were purchased in the second quarter.

## [Table of Contents](#)

*Acquisitions and Dispositions.* While we expect acquisition opportunities will be limited in domestic markets, we continue to believe that international markets are more likely to provide opportunities that meet our investment return criteria, particularly through the use of joint ventures. For example, in April 2008 the European joint venture acquired the Crowne Plaza Amsterdam City Centre for approximately €72 million. We own a 32.1% interest in the European joint venture and serve as the general partner. During the second quarter of 2008, we also sold the Sheraton Tampa Suites Airport for approximately \$24 million. We anticipate that the continued turmoil in the credit markets will continue to restrict potential buyers and limit our ability to dispose of non-core assets and therefore, we believe that potential proceeds from dispositions will range from \$0 to \$150 million for the remainder of the year.

*Capital Expenditures.* Our capital expenditures generally fall into three broad categories; renewal and replacement expenditures, repositioning/return on investment (or "ROI") projects and value enhancement projects. ROI/repositioning capital expenditures are selective capital improvements outside the scope of the typical renewal and replacement capital expenditures. These projects include, for example, significant repositionings of guest rooms, lobbies or food and beverage platforms and expanding ballroom, spa or conference facilities. Value enhancement projects are opportunities where we seek to enhance the value of our portfolio by identifying and executing strategies that maximize the highest and best use of all aspects of our properties, such as the development of timeshare or condominium units on excess land.

For year-to-date 2008, total capital expenditures increased \$73 million to \$310 million, primarily as a result of the timing of various projects across the portfolio including the completion of a 26,000 square foot ballroom at the Atlanta Marriott Marquis, which was the final phase in the \$81 million repositioning of this property, and the addition of an 8,300 square foot of new meeting space at the San Francisco Marriott. Our renewal and replacement capital expenditures were approximately \$170 million, which reflects an increase of approximately 63% from year-to-date 2007. We expect total renewal and replacement capital expenditures for 2008 to be approximately \$380 million. Our renewal and replacement capital expenditures are generally funded by the furniture, fixture and equipment funds established at certain of our hotels (typically funded with approximately 5% of property revenues) and by our available cash. We also spent approximately \$140 million for year-to-date 2008 on repositioning and return on investment (ROI) projects, which reflects an increase of approximately 5% from year-to-date 2007. We expect total repositioning/ROI expenditures for 2008 to be approximately \$270 million.

### **Sources and Uses of Cash**

Our principal sources of cash are cash from operations, the sale of assets, borrowing under our credit facility and our ability to obtain additional financing through various capital market transactions. Our principal uses of cash are debt service, asset acquisitions, capital expenditures, operating costs, corporate expenses and distributions to equity holders.

*Cash Provided by Operations.* Our cash provided by operations year-to-date 2008 increased \$121 million from year-to-date 2007 to \$441 million, due primarily to a reduction in interest expense and a decrease in advances to our managers for certain capital expenditure projects.

*Cash Used in Investing Activities.* Approximately \$300 million of cash was used in investing activities during the first half of 2008. This included approximately \$310 million of capital expenditures, partially offset by the proceeds from the disposition of the Sheraton Tampa Suites Airport and cash received from the planned disposition of the Host Airport Hotel Sacramento.

## [Table of Contents](#)

*Cash Used in Financing Activities.* Approximately \$124 million of cash was used in financing activities during 2008 and primarily consisted of the payment of the fourth quarter 2007 and first quarter 2008 dividends of \$318 million, an increase of \$78 million from year-to-date 2007. Cash used in financing activities also consisted of scheduled principal repayments of \$9 million and the repurchase of 4.35 million shares of our common stock for approximately \$72 million. We also received net proceeds of approximately \$300 million through debt issuances and refinancings. The following table summarizes the significant financing transactions as of July 18, 2008 (in millions), excluding the non-cash acquisition of the remaining limited partnership interests in Pacific Gateway, Ltd. through the issuance of \$93 million of OP units:

<u>Transaction Date</u>	<u>Description of Transaction</u>	<u>Transaction Amount</u>
<b>Debt</b>		
June	Proceeds from 5.96% Orlando World Center Marriott mortgage refinancing (1)	\$ 300
June	Repayment of the 7.48% mortgage on the Orlando World Center Marriott	(208)
May	Proceeds from the Credit Facility Term Loan	45
April	Repayment of the draw on the Credit Facility Revolver	(100)
April	Proceeds from the Credit Facility Term Loan	165
March 2008	Draw on the Credit Facility Revolver	100
	Principal amortization	(9)
<b>Equity</b>		
March-June	Common stock repurchases	(72)

(1) The Orlando World Center Marriott mortgage loan has a floating rate of interest of LIBOR plus 350 basis points. The interest rate shown reflects the rate as of June 13, 2008.

### Debt

As of June 13, 2008, our total debt was \$5.9 billion. The weighted average interest rate of our debt was approximately 5.9% and the weighted average maturity was 5.2 years. Additionally, 91% of our debt had a fixed rate of interest as of June 13, 2008. Currently, we are in compliance with the financial covenants under our debt agreements.

As of June 13, 2008 and December 31, 2007, our debt was comprised of (in millions):

	<u>June 13, 2008</u>	<u>December 31, 2007</u>
Series K senior notes, with a rate of 7 <sup>1</sup> / <sub>8</sub> % due November 2013	\$ 725	\$ 725
Series M senior notes, with a rate of 7% due August 2012	347	347
Series O senior notes, with a rate of 6 <sup>3</sup> / <sub>8</sub> % due March 2015	650	650
Series Q senior notes, with a rate of 6 <sup>3</sup> / <sub>4</sub> % due June 2016	800	800
Series S senior notes, with a rate of 6 <sup>7</sup> / <sub>8</sub> % due November 2014	497	497
\$500 million Exchangeable Senior Debentures, with a rate of 3.25% due April 2024	497	496
\$600 million Exchangeable Senior Debentures, with a rate of 2 <sup>5</sup> / <sub>8</sub> % due April 2027	593	592
Senior notes, with a rate of 10.0%, due May 2012	7	7
<b>Total senior notes</b>	<b>4,116</b>	<b>4,114</b>
Mortgage debt (non-recourse) secured by \$2.2 billion of real estate assets, with an average interest rate of 6.3% at June 13, 2008 and 6.6% at December 31, 2007, maturing through December 2023	1,499	1,423
Credit facility, including the \$210 million term loan	210	—
Other	87	88
<b>Total debt</b>	<b>\$5,912</b>	<b>\$ 5,625</b>

## [Table of Contents](#)

*\$600 million Exchangeable Senior Debentures.* On March 23, 2007, Host LP issued \$600 million 2<sup>5</sup>/<sub>8</sub>% Exchangeable Senior Debentures (the “2007 Debentures”) and received proceeds of \$589 million, net of underwriting fees and expenses and original issue discount. The 2007 Debentures mature on April 15, 2027 and are equal in right of payment with all of our other senior notes. Interest is payable quarterly in arrears on January 15, April 15, July 15 and October 15 of each year beginning on July 15, 2007. We can redeem for cash all, or part of, the 2007 Debentures at any time on or after April 20, 2012 upon 15 days notice at a redemption price of 100% of the principal amount plus accrued interest. Holders have the right to require us to repurchase the 2007 Debentures on April 15, 2012, April 15, 2017 and April 15, 2022 for cash equal to 100% of the principal amount plus accrued interest. Holders may exchange their 2007 Debentures prior to maturity under certain conditions, including when the closing sale price of Host’s common stock is more than 130% of the exchange price per share for at least 20 of 30 consecutive trading days during certain periods or any time up to two days prior to the date on which the debentures have been called for redemption. On exchange, we must deliver cash in an amount equal to not less than the lower of the exchange value (which is the applicable exchange rate multiplied by the average price of our common shares) and the aggregate principal amount of the 2007 Debentures to be exchanged, and, at our option, shares, cash or a combination thereof for any excess above the principal value. We can redeem for cash all, or part of, the 2007 Debentures at any time on or after April 20, 2012 upon 15 days notice at a redemption price of 100% of the principal amount plus accrued interest. If we elect to redeem the debentures and the exchange value exceeds the cash redemption price, we would expect holders to elect to exchange their debentures at the exchange value described above rather than receive the cash redemption price. The current exchange rate is 31.35 shares of our common stock per \$1,000 principal amount of debentures, which is equivalent to an exchange price of \$31.90 per share of Host common stock. The exchange rate may be adjusted under certain circumstances including the payment of common dividends exceeding \$.20 per share in any given quarter. The 2007 Debentures are not currently exchangeable.

*\$500 million Exchangeable Senior Debentures.* On March 16, 2004, Host LP issued \$500 million of 3.25% Exchangeable Senior Debentures (the “2004 Debentures”) and received proceeds of \$484 million, net of discounts, underwriting fees and expenses. The 2004 Debentures mature on April 15, 2024 and are equal in right of payment with all of our other senior debt. Interest is payable quarterly in arrears on January 15, April 15, July 15 and October 15 of each year. Holders have the right to require us to repurchase the 2004 Debentures on April 15, 2010, April 15, 2014 and April 15, 2019 for cash equal to 100% of the principal amount. Holders may exchange their 2004 Debentures prior to maturity under certain conditions, including at any time at which the closing sale price of our common stock is more than 120% of the exchange price per share, for at least 20 of 30 consecutive trading days during certain periods or any time up to two days prior to the date on which the debentures have been called for redemption. The current exchange rate is 62.5107 shares for each \$1,000 of principal amount of the 2004 Debentures, (which is equivalent to an exchange price of \$16.00 per share). The exchange rate is adjusted for certain circumstances, including the payment of all common dividends. The 2004 Debentures are not currently exchangeable. We can redeem for cash all or part of, the 2004 Debentures at any time subsequent to April 19, 2009 upon 30 days notice at the applicable redemption price as set forth in the indenture. If we elect to redeem the debentures and the exchange value exceeds the cash redemption price, we would expect holders to elect to exchange their debentures for stock rather than receive the cash redemption price.

*Credit Facility Term Loan.* During the second quarter of 2008, we entered into a \$210 million term loan, which was an expansion of our existing \$600 million credit facility. The term loan was completed in two phases, with \$165 million closing in April 2008 and an additional \$45 million, with the same terms, closing in May 2008. The term loan has a maturity date of September 9, 2011, which we can extend for one year, subject to certain conditions. The term loan is prepayable without penalty after October 22, 2009 and may be prepaid prior to that date for a fee. The term loan bears interest at LIBOR plus 175 basis points (4.18% at June 13, 2008), with a LIBOR floor of 2.25%. The proceeds from the term loan were used to repay the \$100 million outstanding balance under the credit facility revolver and for general corporate purposes. Currently, we have \$600 million available under the credit facility.

The term loan is subject to the same covenants and restrictions as the credit facility. It is also guaranteed by certain of our existing subsidiaries and is secured by pledges of equity interests in many of our subsidiaries. The guarantees and pledges ratably benefit the term loan and the credit facility, as well as notes outstanding under our senior notes indenture and certain other indebtedness.



## [Table of Contents](#)

*Mortgage Debt.* On June 12, 2008, we refinanced the \$208 million, 7.48% mortgage due on the Orlando World Center Marriott with a non-amortizing \$300 million mortgage that bears interest at a rate of LIBOR plus 350 basis points (5.96% at June 13, 2008) and has a maturity date of July 1, 2011, which we have the option to extend for two, one-year periods upon the satisfaction of certain conditions. Excess proceeds from the refinancing were used for general corporate purposes.

### **Dividend Policy**

Host is required to distribute to stockholders at least 90% of its annual taxable income, excluding net capital gain, to qualify as a REIT, including taxable income recognized for federal income tax purposes but with regard to which we do not receive corresponding cash. Funds used by Host to pay dividends on its common and preferred stock are provided through distributions from Host LP. For every share of common and preferred stock of Host, Host LP has issued to Host a corresponding common OP unit and preferred OP unit. As of July 18, 2008, Host is the owner of substantially all of the preferred OP units and approximately 96% of the common OP units. The remaining common OP units are held by various third-party limited partners.

Investors should take into account the 4% minority position in Host LP common OP units when analyzing common and preferred dividend payments by Host to its stockholders, as these holders share, on a pro rata basis, in amounts being distributed by Host LP to holders of its corresponding common and preferred OP units. When Host pays a common or preferred dividend, Host LP pays an equivalent per unit distribution on all common or corresponding preferred OP units. For example, if Host paid a \$1 per share dividend on its common stock, it would be based on payment of a \$1 per unit distribution by Host LP to Host, as well as to other common OP unit holders.

Host's current policy on common dividends is generally to distribute, over time, 100% of its annual taxable income. Host intends to pay a regular quarterly dividend of \$0.20 per share, and, in addition, to declare a special dividend during the fourth quarter of each year, the amount of which will vary depending on Host's estimated taxable income. Based on our current outlook, we expect that the fourth quarter special dividend will be in the range of \$.15 to \$.20, resulting in a full year dividend of \$0.95 to \$1.00. Host currently intends to continue paying dividends on its preferred stock, regardless of the amount of taxable income, unless contractually restricted. The amount of any dividends will be determined by Host's Board of Directors.

On June 16, 2008, our Board of Directors declared a cash dividend of \$0.20 per share on our common stock. The dividend was paid on July 15, 2008 to stockholders of record as of June 30, 2008.

On June 16, 2008, our Board of Directors also declared a cash dividend of \$0.5546875 per share on our Class E cumulative redeemable preferred stock. The dividend was paid on July 15, 2008 to preferred stockholders of record as of June 30, 2008.

### **Comparable Hotel Operating Statistics**

We present certain operating statistics (i.e., RevPAR, average daily rate and average occupancy) and operating results (revenues, expenses and adjusted operating profit) for the periods included in this report on a comparable hotel basis. We define our comparable hotels as properties (i) that are owned or leased by us and the operations of which are included in our consolidated results, whether as continuing operations or discontinued operations for the entirety of the reporting periods being compared and (ii) that have not sustained substantial property damage or business interruption, or undergone large-scale capital projects during the reporting periods being compared. Of the 118 hotels that we owned on June 13, 2008, 115 have been classified as comparable hotels. The operating results of the following hotels that we owned as of June 13, 2008 are excluded from comparable hotel results for these periods:

- Atlanta Marriott Marquis (a two-year major renovation project that was completed in June 2008);
- New Orleans Marriott (property damage and business interruption from Hurricane Katrina in August 2005); and
- Host Airport Hotel Sacramento (we executed an agreement with the County of Sacramento related to the expansion of the airport, which will result in the closing of the hotel by August 2008).

## [Table of Contents](#)

The operating results of the ten hotels we disposed of during 2008 and 2007 are also not included in comparable hotel results for the periods presented herein. Moreover, because these statistics and operating results are for our hotel properties, they exclude results for our non-hotel properties and other real estate investments.

### Non-GAAP Financial Measures

We use certain “non-GAAP financial measures,” which are measures of our historical financial performance that are not calculated and presented in accordance with GAAP, within the meaning of applicable SEC rules. They are as follows: (i) Funds From Operations (FFO) per diluted share, and (ii) Comparable Hotel Operating Results. A complete discussion of these measures (including the reasons why we believe they are useful to investors, the additional purposes for which management uses these measures and their limitations) is included in our most recent Annual Report on Form 10-K.

#### FFO per Diluted Share

We present FFO per diluted share as a non-GAAP measure of our performance in addition to our earnings per share (calculated in accordance with GAAP). We calculate FFO per diluted share for a given operating period as our FFO (defined as set forth below) for such period divided by the number of fully diluted shares outstanding during such period. The National Association of Real Estate Investment Trusts (NAREIT) defines FFO as net income (calculated in accordance with GAAP) excluding gains (or losses) from sales of real estate, the cumulative effect of changes in accounting principles, real estate-related depreciation and amortization and adjustments for unconsolidated partnerships and joint ventures. FFO is presented on a per share basis after making adjustments for the effects of dilutive securities, including the payment of preferred stock dividends, in accordance with NAREIT guidelines. We believe that FFO per diluted share is a useful supplemental measure of our operating performance and that presentation of FFO per diluted share, when combined with the primary GAAP presentation of earnings per share, provides beneficial information to investors. The following table provides a reconciliation of net income available to common stockholders per share to FFO per diluted share (in millions, except per share amounts):

#### Reconciliation of Net Income Available to Common Stockholders to Funds From Operations per Diluted Share

	Quarter ended					
	June 13, 2008			June 15, 2007		
	Income	Shares	Per Share Amount	Income	Shares	Per Share Amount
Net income available to common stockholders	\$ 188	520.5	\$ .36	\$ 147	522.1	\$ .28
Adjustments:						
Loss (gain) on dispositions, net of taxes	(10)	—	(.02)	2	—	—
Amortization of deferred gains, net of taxes	(1)	—	—	(1)	—	—
Depreciation and amortization	130	—	.25	117	—	.23
Partnership adjustments	12	—	.02	6	—	.01
FFO of minority partners of Host LP(a)	(14)	—	(.03)	(9)	—	(.02)
Adjustments for dilutive securities:						
Assuming distribution of common shares granted under the comprehensive stock plan less shares assumed purchased at average market price	—	.3	—	—	.7	—
Assuming conversion of 2004 Exchangeable Senior Debentures	4	30.9	(.02)	4	29.0	(.02)
FFO per diluted share (b)(c)	<u>\$ 309</u>	<u>551.7</u>	<u>\$ .56</u>	<u>\$ 266</u>	<u>551.8</u>	<u>\$ .48</u>

[Table of Contents](#)

	Year-to-Date ended					
	June 13, 2008			June 15, 2007		
	Income	Shares	Per Share Amount	Income	Shares	Per Share Amount
Net income available to common stockholders	\$ 247	521.5	\$ .47	\$ 332	521.8	\$ .64
Adjustments:						
Loss (gain) on dispositions, net of taxes	(10)	—	(.02)	(139)	—	(.27)
Amortization of deferred gains, net of taxes	(2)	—	—	(2)	—	—
Depreciation and amortization	254	—	.49	234	—	.45
Partnership adjustments	16	—	.03	13	—	.02
FFO of minority partners of Host LP(a)	(21)	—	(.04)	(15)	—	(.03)
Adjustments for dilutive securities:						
Assuming distribution of common shares granted under the comprehensive stock plan less shares assumed purchased at average market price	—	.3	—	—	.8	—
Assuming conversion of 2004 Exchangeable Senior Debentures	9	30.9	(.04)	9	29.0	(.03)
FFO per diluted share (b)(c)	<u>\$ 493</u>	<u>552.7</u>	<u>\$ .89</u>	<u>\$ 432</u>	<u>551.6</u>	<u>\$ .78</u>

(a) Represents FFO attributable to the minority interests in Host LP.

(b) FFO per diluted share in accordance with NAREIT is adjusted for the effects of dilutive securities. Dilutive securities may include shares granted under comprehensive stock plans, preferred OP units held by minority partners, exchangeable debt securities and other minority interests that have the option to convert their limited partnership interest to common OP units. No effect is shown for securities if they are anti-dilutive.

[Table of Contents](#)

- (c) The following table presents significant transactions affecting earnings per share and FFO per diluted share for all periods presented (in millions, except per share amounts):

**Schedule of Significant Transactions Affecting Earnings per Share  
and Funds From Operations per Diluted Share**

	Quarter ended			
	June 13, 2008		June 15, 2007	
	Net Income (Loss)	FFO	Net Income (Loss)	FFO
Senior notes redemptions and debt prepayments (1)	\$ —	\$ —	\$ (46)	\$ (46)
Gain (loss) on hotel dispositions, net of taxes	10	—	(2)	—
Assuming conversion of minority OP Units issuable	—	—	—	(1)
Minority interest income (expense) (2)	—	—	2	2
<b>Total</b>	<b>\$ 10</b>	<b>\$ —</b>	<b>\$ (46)</b>	<b>\$ (45)</b>
Diluted shares	551.7	—	553.0	553.0
Per diluted share	<u>\$ .02</u>	<u>\$ —</u>	<u>\$ (.08)</u>	<u>\$ (.08)</u>

	Year-to-Date ended			
	June 13, 2008		June 15, 2007	
	Net Income (Loss)	FFO	Net Income (Loss)	FFO
Senior note redemptions and debt prepayments (1)	\$ —	\$ —	\$ (46)	\$ (46)
Gain on hotel dispositions, net of taxes	10	—	139	—
Minority interest income (expense) (2)	—	—	(3)	2
<b>Total</b>	<b>\$ 10</b>	<b>\$ —</b>	<b>\$ 90</b>	<b>\$ (44)</b>
Diluted shares	552.7	—	552.8	551.6
Per diluted share	<u>\$ .02</u>	<u>\$ —</u>	<u>\$ .16</u>	<u>\$ (.08)</u>

- (1) Represents call premiums and the acceleration of original issue discounts and deferred financing costs, as well as incremental interest during the call or prepayment notice period, included in interest expense in the consolidated statements of operations. We recognized these costs in conjunction with the prepayment or refinancing of senior notes and mortgages during certain periods presented.
- (2) Represents the portion of the significant transactions attributable to minority partners in Host LP.

[Table of Contents](#)

*Comparable Hotel Operating Results*

We present certain operating results for our hotels, such as hotel revenues, expenses and adjusted operating profit, on a comparable hotel, or “same store” basis as supplemental information for investors. We present these hotel operating results on a comparable hotel basis because we believe that doing so provides investors and management with useful information for evaluating the period-to-period performance of our hotels and facilitates comparisons with other hotel REITs and hotel owners. The following table presents certain operating results and statistics for our comparable hotels for the periods presented herein:

**Comparable Hotel Results (a)**  
(in millions, except hotel statistics)

	Quarter ended		Year-to-Date ended	
	June 13, 2008	June 15, 2007	June 13, 2008	June 15, 2007
Number of hotels	115	115	115	115
Number of rooms	60,590	60,590	60,590	60,590
Percent change in Comparable Hotel RevPAR	1.7%		2.0%	
<b>Comparable hotel sales</b>				
Room	\$ 841	\$ 827	\$ 1,463	\$ 1,431
Food and beverage (b)	436	425	772	748
Other	93	92	165	163
Comparable hotel sales (c)	<u>1,370</u>	<u>1,344</u>	<u>2,400</u>	<u>2,342</u>
<b>Comparable hotel expenses</b>				
Room	195	189	350	338
Food and beverage (d)	298	293	541	529
Other	49	49	87	87
Management fees, ground rent and other costs	415	406	750	725
Comparable hotel expenses (e)	<u>957</u>	<u>937</u>	<u>1,728</u>	<u>1,679</u>
Comparable hotel adjusted operating profit	413	407	672	663
Non-comparable hotel results, net (f)	9	8	17	20
Office buildings and limited service properties, net (g)	(1)	(1)	(1)	(1)
Depreciation and amortization	(131)	(118)	(255)	(233)
Corporate and other expenses	(14)	(15)	(31)	(37)
Gain on insurance settlement	—	—	7	—
Operating profit	<u>\$ 276</u>	<u>\$ 281</u>	<u>\$ 409</u>	<u>\$ 412</u>

(a) The reporting period for our comparable operating statistics for the second quarter of 2008 is from December 29, 2007 to June 13, 2008 and for the second quarter of 2007 from December 30, 2006 to June 15, 2007. For further discussion, see “Reporting Periods” in our most recent Annual Report of Form 10-K.

[Table of Contents](#)

(b) The reconciliation of total food and beverage sales per the consolidated statements of operations to the comparable food and beverage sales is as follows:

	Quarter ended		Year-to-Date ended	
	June 13, 2008	June 15, 2007	June 13, 2008	June 15, 2007
Food and beverage sales per the consolidated statements of operations	\$ 440	\$ 427	\$ 774	\$ 748
Non-comparable food and beverage sales	(11)	(9)	(25)	(20)
Food and beverage sales for the property for which we record rental income	7	7	16	16
Adjustment for food and beverage sales for comparable hotels to reflect Marriott's fiscal year for Marriott-managed hotels	—	—	7	4
Comparable food and beverage sales	<u>\$ 436</u>	<u>\$ 425</u>	<u>\$ 772</u>	<u>\$ 748</u>

(c) The reconciliation of total revenues per the consolidated statements of operations to the comparable hotel sales is as follows:

	Quarter ended		Year-to-Date ended	
	June 13, 2008	June 15, 2007	June 13, 2008	June 15, 2007
Revenues per the consolidated statements of operations	\$1,415	\$1,381	\$2,473	\$2,410
Non-comparable hotel sales	(40)	(33)	(83)	(72)
Hotel sales for the property for which we record rental income, net	14	14	27	27
Rental income for office buildings and select service hotels	(19)	(18)	(38)	(37)
Adjustment for hotel sales for comparable hotels to reflect Marriott's fiscal year for Marriott-managed hotels	—	—	21	14
Comparable hotel sales	<u>\$1,370</u>	<u>\$1,344</u>	<u>\$2,400</u>	<u>\$2,342</u>

(d) The reconciliation of total food and beverage expenses per the consolidated statements of operations to the comparable food and beverage expenses is as follows:

	Quarter ended		Year-to-Date ended	
	June 13, 2008	June 15, 2007	June 13, 2008	June 15, 2007
Food and beverage expenses per the consolidated statements of operations	\$ 301	\$ 295	\$ 544	\$ 531
Non-comparable food and beverage expense	(8)	(6)	(18)	(14)
Food and beverage expenses for the property for which we record rental income	5	4	10	9
Adjustment for food and beverage expenses for comparable hotels to reflect Marriott's fiscal year for Marriott-managed hotels	—	—	5	3
Comparable food and beverage expenses	<u>\$ 298</u>	<u>\$ 293</u>	<u>\$ 541</u>	<u>\$ 529</u>

## [Table of Contents](#)

- (e) The reconciliation of operating costs per the consolidated statements of operations to the comparable hotel expenses is as follows (in millions):

	Quarter ended		Year-to-Date ended	
	June 13, 2008	June 15, 2007	June 13, 2008	June 15, 2007
Operating costs and expenses per the consolidated statements of operations	\$1,139	\$1,100	\$2,064	\$1,998
Non-comparable hotel expenses	(30)	(24)	(61)	(50)
Hotel expenses for the property for which we record rental income	13	13	28	29
Rent expense for office buildings and select service hotels	(20)	(19)	(39)	(38)
Adjustment for hotel expenses for comparable hotels to reflect Marriott's fiscal year for Marriott-managed hotels	—	—	15	10
Depreciation and amortization	(131)	(118)	(255)	(233)
Corporate and other expenses	(14)	(15)	(31)	(37)
Gain on insurance settlement	—	—	7	—
Comparable hotel expenses	<u>\$ 957</u>	<u>\$ 937</u>	<u>\$1,728</u>	<u>\$1,679</u>

- (f) Non-comparable hotel results, net includes the following items: (i) the results of operations of our non-comparable hotels whose operations are included in our consolidated statements of operations as continuing operations and (ii) the difference between the number of days of operations reflected in the comparable hotel results and the number of days of operations reflected in the consolidated statements of operations. For further detail, see "Reporting Periods" in our most recent Annual Report on Form 10-K.
- (g) Represents rental income less rental expense for select service properties and office buildings.

**Item 3. Quantitative and Qualitative Disclosures about Market Risk****Interest Rate Sensitivity**

As of June 13, 2008 and December 31, 2007, 91% and 100%, respectively, of our outstanding debt bore interest at fixed rates. See our most recent Annual Report on Form 10-K. A change in the LIBOR rate of 100 basis points would result in an increase or decrease of approximately \$5 million in interest expense on an annual basis.

**Exchange Rate Sensitivity**

As we have non-U.S. operations (specifically, the ownership of hotels in Canada, Mexico and Chile and investments in our European joint venture), currency exchange risk arises as a normal part of our business. To manage the currency exchange risk applicable to ownership in non-U.S. hotels, where possible, we may enter into forward or option contracts. The foreign currency exchange agreements that we have entered into were strictly to hedge foreign currency risk and not for trading purposes.

During 2008, we have entered into three foreign currency forward purchase contracts totaling €60 million (approximately \$88 million) to hedge a portion of the foreign currency exposure resulting from the eventual repatriation of our net investment in the European joint venture. These derivatives are considered a hedge of the foreign currency exposure of a net investment in a foreign operation, and, in accordance with SFAS 133, are marked-to-market with changes in fair value recorded to accumulated other comprehensive income within the stockholders' equity portion of our balance sheet. Year-to-date, we have recorded a decline in the fair value of the derivative instruments totaling approximately \$(1) million, which is equal to the fair value as of June 13, 2008 included in accumulated other comprehensive income. The following table summarizes our three foreign currency purchase contracts (in millions):

<u>Transaction Date</u>	<u>Transaction Amount in Euros</u>	<u>Transaction Amount in Dollars</u>	<u>Forward Purchase Date</u>
February 2008	€ 30	\$ 43	August 2011
February 2008	15	22	February 2013
May 2008	15	23	May 2014

**Item 4. Controls and Procedures*****Disclosure Controls and Procedures***

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we have evaluated the effectiveness of our disclosure controls and procedures pursuant to Exchange Act Rule 13a-15(b) as of the end of the period covered by this report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that these disclosure controls and procedures are effective.

***Changes to Internal Control over Financial Reporting***

There have been no changes in our internal controls over financial reporting during our most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.



**PART II. OTHER INFORMATION**

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

Issuer Purchases of Equity Securities

<u>Period</u>	<u>Total Number of Common Shares Purchased</u>	<u>Average Price Paid per Common Share</u>	<u>Total Number of Common Shares Purchased as Part of Publicly Announced Plans or Programs</u>	<u>Approximate Dollar Value of Common Shares that May Yet Be Purchased Under the Plans or Programs</u>
March 22, 2008 - April 21, 2008	1,088*	\$ —	—	\$ —
April 22, 2008 - May 21, 2008	45**	17.42**	—	—
May 22, 2008 - June 13, 2008	2,200,000†	18.82†	4,350,000	428 million
Total	<u>2,201,133</u>	\$ 18.82	<u>4,350,000</u>	\$ 428 million

\* Reflects shares of restricted common stock forfeited for failure to meet vesting criteria.

\*\* Reflects shares of restricted stock withheld and used for purposes of paying taxes in connection with the release of restricted common shares to plan participants. The average price paid reflects the average market value of shares withheld for tax purposes.

† On February 20, 2008, Host announced that its Board of Directors had authorized a program to repurchase up to \$500 million of common stock in open market transactions or through private transactions. The plan does not obligate Host to repurchase any specific number of shares and may be suspended at any time. There is no expiration date for the program.

**Item 4. Submission of Matters to a Vote of Security Holders**

Annual Meeting of Stockholders

(a) Host held its Annual Meeting of Stockholders on May 14, 2008.

(c) (i) Votes regarding the election of seven directors for terms expiring at the 2009 annual meeting of stockholders were as set forth below. Accordingly, each director nominee was elected for a one year term.

	<u>FOR</u>	<u>AGAINST</u>	<u>ABSTENTIONS AND BROKER NON-VOTES</u>
Robert M. Baylis	448,378,169	18,252,457	4,118,487
Terrence C. Golden	275,698,694	190,930,829	4,119,590
Ann McLaughlin Korologos	459,817,078	6,781,185	4,150,850
Richard E. Marriott	460,107,146	6,554,156	4,087,811
Judith A. McHale	464,345,674	2,399,167	4,004,272
John B. Morse, Jr.	464,307,285	2,420,607	4,021,221
W. Edward Walter	462,441,818	4,283,636	4,023,659

(ii) Votes on the ratification of the appointment of KPMG LLP as independent auditors of Host to serve for the 2008 calendar year were as set forth below. Accordingly, the appointment of KPMG LLP was approved

<u>FOR</u>	<u>AGAINST</u>	<u>ABSTENTIONS AND BROKER NON-VOTES</u>
461,277,764	5,475,833	3,995,516

## [Table of Contents](#)

### **Item 6. Exhibits**

The exhibits listed on the accompanying Exhibit Index are filed as part of this report and such Exhibit Index is incorporated herein by reference.

<u>Exhibit No.</u>	<u>Description</u>
10.41	Amendment No. 1 to the Second Amended and Restated Credit Agreement, dated as of April 22, 2008, among Host Hotels & Resorts, L.P., Host Euro Business Trust, Certain Canadian Subsidiaries of Host Hotels & Resorts, L.P., Deutsche Bank AG New York Branch, Bank of America, N.A., Citicorp North America, Inc., Société Générale, Calyon New York Branch, and Various Lenders (incorporated by reference to Exhibit 10.41 of Host Hotels & Resorts, Inc. Current Report on Form 8-K filed on April 28, 2008).
12.1	Computation of Ratio of Earnings to Fixed Charges and Preferred Stock Dividends.
31.1	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32†	Certificate of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002.

† This certificate is being furnished solely to accompany the report pursuant to 18 U.S.C. 1350 and is not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and is not to be incorporated by reference into any filing of the Company, whether made before or after the date hereof, regardless of any general incorporation language in such filing.

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

July 21, 2008

HOST HOTELS & RESORTS, INC.

/s/ Brian G. Macnamara

Brian G. Macnamara

Senior Vice President, Corporate Controller

**COMPUTATION OF RATIO OF EARNINGS TO FIXED CHARGES  
AND PREFERRED STOCK DIVIDENDS**  
(in millions, except ratio amounts)

	Year-to-Date ended	
	June 13, 2008	June 15, 2007
Income from continuing operations before income taxes	\$ 246	\$ 191
Add (deduct):		
Fixed charges	191	262
Capitalized interest	(6)	(4)
Amortization of capitalized interest	3	3
Minority interest in consolidated affiliates	19	16
Equity in earnings related to certain 50% or less owned affiliates	(2)	(5)
Distributions from equity investments	3	2
Dividends on preferred stock	(4)	(4)
Adjusted earnings	<u>\$ 450</u>	<u>\$ 461</u>
Fixed charges:		
Interest on indebtedness and amortization of deferred financing costs	\$ 157	\$ 230
Capitalized interest	6	4
Dividends on preferred stock	4	4
Portion of rents representative of the interest factor	24	24
Total fixed charges and preferred stock dividends	<u>\$ 191</u>	<u>\$ 262</u>
Ratio of earning to fixed charges and preferred stock dividends	2.4	1.8

**Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002**

I, W. Edward Walter, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Host Hotels & Resorts, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)), and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by the report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: July 21, 2008

/s/ W. Edward Walter

---

W. Edward Walter  
President, Chief Executive Officer

**Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002**

I, Larry K. Harvey, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Host Hotels & Resorts, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)), and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by the report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: July 21, 2008

/s/ Larry K. Harvey

Larry K. Harvey  
Executive Vice President, Chief Financial Officer

**Section 906 Certification**

Certification of Chief Executive Officer and Chief Financial Officer Pursuant to  
18 U.S.C. § 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

Pursuant to 18 U.S.C. ss. 1350, updated pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned officers of Host Hotels & Resorts, Inc. (the “Company”) hereby certify, to such officers’ knowledge, that:

(i) the accompanying Quarterly Report on Form 10-Q of the Company for the period ended June 13, 2008 (the “Report”) fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended: and

(ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: July 21, 2008

/s/ W. Edward Walter

W. Edward Walter  
Chief Executive Officer

/s/ Larry K. Harvey

Larry K. Harvey  
Chief Financial Officer