# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

# **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): July 21, 2004

# **HOST MARRIOTT CORPORATION**

(Exact name of registrant as specified in its charter)

Maryland (State of Incorporation) 001-14625 (Commission File No.) 53-0085950 (IRS Employer Identification No.)

6903 Rockledge Drive Suite 1500

Bethesda, MD 20817 (Address of principal executive offices, including Zip Code)

Registrant's telephone number, including area code: (240) 744-1000

# Item 5. Other Events

On July 21, 2004, Host Marriott Corporation issued an earnings release announcing its financial results for the second quarter ended June 18, 2004. The consolidated balance sheet and consolidated statement of operations and other financial data for the second quarter included in the earnings release are filed as Exhibit 99.1 to this report and are incorporated herein by reference.

Second quarter results include the following:

- Total revenue was \$927 million and \$1,730 million for the second quarter and year-to-date 2004, respectively, compared to \$828 million and \$1,597 million for the second quarter and year-to-date 2003, respectively.
- Net income (loss) was \$17 million and \$(14) million for the second quarter and year-to-date 2004, respectively, as compared to \$(14) million and \$(48) million for the second quarter and year-to-date 2003, respectively.
- Earnings (loss) per diluted share was \$.02 and \$(.10) for the second quarter and year-to-date 2004, respectively, compared to \$(.09) and \$(.25) for the second quarter and year-to-date 2003, respectively.
- Results of operations for the second quarter and year-to-date 2004 include approximately \$30 million and \$42 million, respectively, of charges for call premiums and the acceleration of deferred financing costs for prepayment of debt. For the second quarter and year-to-date 2004, this represents approximately \$.09 and \$.13 of earnings per diluted share, respectively.

In addition, the Company announced the following information which we deem of importance to security holders:

- the redemption of \$559 million of 7<sup>7</sup>/8% Series B senior notes with the proceeds from the first quarter issuance of 3.25% exchangeable senior debentures, asset sales and available cash. As a result of these redemptions, the Company recorded a charge for call premiums and the acceleration of deferred financing costs totaling approximately \$30 million in the quarter.
- the issuance of 4 million shares of 8<sup>7</sup>/8% Class E redeemable preferred stock for net proceeds of approximately \$97 million. These proceeds, along with available cash, will be used to redeem all 4.16 million shares of the 10% Class A preferred stock on August 3, 2004 for approximately \$104 million.
- the issuance of 25 million shares of common stock for net proceeds to the Company of approximately \$301 million, which, along with available cash, were used to acquire the Fairmont Kea Lani Maui on July 15, 2004.
- on July 15, 2004, the Company acquired the 450-suite Fairmont Kea Lani Maui, a premier luxury resort hotel located on 21 acres of Wailea's Polo Beach for \$355 million. The Company also completed the sale of the Dallas/Fort Worth Marriott for \$59 million in the second quarter.
- as of June 18, 2004, the Company had \$771 million of cash and cash equivalents and \$250 million of availability under its credit facility. After taking into consideration the acquisition of Fairmont Kea Lani and the redemption of the Class A preferred stock, the Company will have a cash balance of approximately \$300 million.
- the Company indicated that it will continue to pay its quarterly dividends on its preferred stock. In addition, the Company expects to pay a \$.04 to \$.06 per share dividend on its common stock in the fourth quarter of 2004, representing the final distribution of 2003 taxable income. Assuming continued improvement in operations in 2005 and a corresponding growth in taxable income, the Company intends to reinstate a quarterly dividend on its common stock in the \$.04 to \$.06 per share range beginning with the first quarter of 2005, which will be payable on or about April 15, 2005. Assuming further continued improvement in the Company's operations, the Company believes its taxable income and hence its common dividend has the potential to grow substantially in subsequent years.

#### **Forward-Looking Statements**

This discussion includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. We identify forward-looking statements in this report by using words or phrases such as "believe," "expect," "may be," "intend," "predict," "project," "plan," "objective," "will be," "should," "estimate," or "anticipate," or similar expressions. Forward-looking statements are based on management's current expectations and assumptions and are not guarantees of future performance that involve known and unknown risks, uncertainties and other factors which may cause our actual results to differ materially from those anticipated at the time the forward-looking statements are made. These risks and uncertainties include those risk factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2003 and in our other filings with the Securities and Exchange Commission (SEC). Although we believe the expectations reflected in such forward-looking statements are based upon reasonable assumptions, we can give no assurance that we will attain these expectations or that any deviations will not be material. Except as otherwise required by the federal securities laws, we disclaim any obligations or undertaking to publicly release updates to any forward-looking statement contained in this report to conform the statement to actual results or changes in our expectations.

### Item 7. Financial Statements, Pro Forma Financial Information and Exhibits

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Exhibit No.	Description
99.1	Host Marriott Corporation's consolidated balance sheet, consolidated statements of operations and other financial data for the second quarter of 2004.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

July 21, 2004

# HOST MARRIOTT CORPORATION

By: /s/ Larry K. Harvey

Larry K. Harvey Senior Vice President and Corporate Controller

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#### The Company

# **Introductory Note to Financial Information**

Host Marriott Corporation, herein referred to as "we" or "Host Marriott," is a self-managed and self-administered real estate investment trust (REIT) that owns primarily hotel properties. We conduct our operations as an umbrella partnership REIT through an operating partnership, Host Marriott, L.P., or Host LP, of which we are the sole general partner. For each share of our common stock, Host LP has issued to us one unit of operating partnership interest, or OP Unit. When distinguishing between Host Marriott and Host LP, the primary difference is the 6% of the partnership interests in Host LP held by outside partners as of July 21, 2004, which is reflected as minority interest in our consolidated balance sheets and minority interest expense in our consolidated statements of operations. Readers are encouraged to find further detail regarding our organizational structure in our annual report on Form 10-K.

# HOST MARRIOTT CORPORATION Consolidated Balance Sheets (a)

(unaudited, in millions, except share amounts)

	June 18, 2004	Dec	ember 31, 2003
ASSETS			
Property and equipment, net	\$7,031	\$	7,085
Assets held for sale		Ŷ	73
Notes and other receivables	54		54
Due from managers	92		62
Investments in affiliates (b)	83		74
Deferred financing costs, net	75		82
Furniture, fixture and equipment replacement fund	156		144
Other	152		138
Restricted cash	124		116
Cash and cash equivalents (c)	771		764
Total assets	\$8,538	\$	8,592
		_	
LIABILITIES AND SHAREHOLDERS' EQUITY			
Debt			
Senior notes, including \$490 million, net of discount, of Exchangeable Senior Debentures	\$2,884	\$	3,180
Mortgage debt	2,094	-	2,205
Convertible Subordinated Debentures (b)	492		
Other	99		101
Total debt	5,569		5,486
Accounts payable and accrued expenses	93		108
Liabilities associated with assets held for sale	_		2
Other	161		166
		_	
Total liabilities	5,823		5,762
Interest of minority partners of Host Marriott L.P.	133		130
Interest of minority partners of other consolidated partnerships	88		89
Company-obligated mandatorily redeemable convertible preferred securities of a subsidiary whose sole assets are			
convertible subordinated debentures due 2026 ("Convertible Preferred Securities") (b)	—		475
Shareholders' equity			
Cumulative redeemable preferred stock (liquidation preference \$453.5 million), 50 million shares authorized; 18.1			
million shares issued and outstanding (c)	436		339
Common stock, par value \$.01, 750 million shares authorized; 347.0 million shares and 320.3 million shares issued			
and outstanding, respectively	4		3
Additional paid-in capital	2,914		2,617
Accumulated other comprehensive income	24		28
Deficit	(884)		(851)
Total shareholders' equity	2,494		2,136
Total liabilities and shareholders' equity	\$8,538	\$	8,592
		_	

(a) Our consolidated balance sheet as of June 18, 2004 has been prepared without audit. Certain information and footnote disclosures normally included in financial statements presented in accordance with generally accepted accounting principles in the United States (GAAP) have been omitted. The consolidated balance sheets should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K and as amended from time to time in other filings with the Securities and Exchange Commission (SEC).

## HOST MARRIOTT CORPORATION Consolidated Balance Sheets (a)

(unaudited, in millions, except share amounts)

(b) We adopted Financial Interpretation No. 46 "Consolidation of Variable Interest Entities" (FIN 46) in 2003. Under FIN 46, our limited purpose trust subsidiary that was formed to issue trust-preferred securities (the Convertible Preferred Securities Trust) was accounted for on a consolidated basis as of December 31, 2003 since we were the primary beneficiary under FIN 46.

In December 2003, the FASB issued a revision to FIN 46, which we refer to as FIN 46R. Under FIN 46R, we are not the primary beneficiary and we are required to deconsolidate the accounts of the Convertible Preferred Securities Trust. We adopted the provisions of FIN 46R on January 1, 2004. As a result, we recorded the \$492 million in debentures (the Convertible Subordinated Debentures) issued by the Convertible Preferred Securities Trust and eliminated the \$475 million of Convertible Preferred Securities that were previously classified in the mezzanine section of our consolidated balance sheet prior to January 1, 2004. The difference of \$17 million is our investment in the Convertible Preferred Securities Trust, which is included in "Investments in affiliates" on our consolidated balance sheet. Additionally, we classified the related dividend payment of approximately \$15 million as interest expense. The adoption of FIN 46R had no effect on our net loss, loss per diluted share or financial covenants under our senior notes indentures.

(c) On July 1, 2004, we called for the redemption of all of the outstanding 10% Class A Cumulative Redeemable Preferred Stock. The Class A preferred stock will be redeemed on August 3, 2004 at a redemption price of \$25.00 per share plus accrued dividends to the redemption date.

# HOST MARRIOTT CORPORATION Consolidated Statements of Operations (a)

(unaudited, in millions, except per share amounts)

	Quart	Quarter ended		Year-to-date ended		
	June 18, 2004	June 20, 2003	June 18, 2004	June 20, 2003		
Revenues						
Rooms	\$ 544	\$ 482	\$1,013	\$ 930		
Food and beverage	300	267	554	507		
Other	59	55	110	107		
Total hotel sales	903	804	1,677	1,544		
Rental income (b)	24	24	53	51		
Other income	—	—	—	2		
Total revenues	927	828	1,730	1,597		
Expenses						
Rooms	132	116	249	226		
Food and beverage	215	192	404	371		
Hotel departmental expenses	241	217	456	421		
Management fees	39	35	71	67		
Other property-level expenses (b)	71	76	140	145		
Depreciation and amortization	83	81	165	165		
Corporate expenses	12	12	25	25		
Total expenses	793	729	1,510	1,420		
Operating profit	134	99	220	177		
Interest income	2	2	5	5		
Interest expense, including interest expense for the Exchangeable Subordinated Debentures in 2004 (c)	(130)	(107)	(248)	(216)		
Net gains on property transactions	4	2	5	3		
Loss on foreign currency and derivative contracts		(1)		(2)		
Minority interest income (expense)	1	1	(2)	2		
Equity in losses of affiliates	(3)	(3)	(8)	(9)		
Dividends on Convertible Preferred Securities (c)	_	(8)	_	(15		
Income (loss) before income taxes	8	(15)	(28)	(55)		
Provision for income taxes	(11)	(6)	(8)	(2		
Loss from continuing operations	(3)	(21)	(36)	(57)		
Income from discontinued operations (d).	20	7	22	9		
Net income (loss)	17	(14)	(14)	(48)		
Less: dividends on preferred stock	(10)	(9)	(19)	(18)		
Net income (loss) available to common shareholders	\$ 7	\$ (23)	\$ (33)	\$ (66)		
Basic and diluted earnings (loss) per common share	\$.02	\$ (.09)	\$ (.10)	\$ (.25)		

(a) Our consolidated statements of operations presented above have been prepared without audit. Certain information and footnote disclosures normally included in financial statements presented in accordance with GAAP have been omitted. The consolidated statements of operations should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K and as amended from time to time in other filings with the SEC.

# HOST MARRIOTT CORPORATION Consolidated Statements of Operations (a) (unaudited, in millions, except per share amounts)

(b) Rental income and expense are as follows:

	Quarte	Quarter ended		ate ended
	June 18, 2004	June 20, 2003	June 18, 2004	June 20, 2003
Rental income				
Full-service	\$ 7	\$ 7	\$ 18	\$ 17
Limited service and office buildings	17	17	35	34
			<u> </u>	
	\$ 24	\$ 24	\$ 53	\$ 51
Rental and other expenses (included in other property-level expenses)				
Full-service	\$2	\$2	\$3	\$ 3
Limited service and office buildings	18	17	36	33
			<u> </u>	
	\$ 20	\$ 19	\$ 39	\$ 36

(c) See discussion of FIN 46R in footnote (b) to the consolidated balance sheet. Interest expense also includes approximately \$30 million and \$42 million for the payment of call premiums and the acceleration of deferred financing costs on debt redemptions and repayments for the second quarter and year-to-date 2004, respectively.

(d) Reflects the results of operations and gain (loss) on sale, net of the related income tax, for seven properties sold in 2004 and eight properties sold in 2003.

# HOST MARRIOTT CORPORATION Earnings (Loss) per Common Share

(unaudited, in millions, except per share amounts)

		Qu	arter ended June 18, 2004			Quarter ended June 20, 2003						
		me (loss) nerator)	Shares (Denominator)		' Share nount		ne (loss) 1erator)	Shares (Denominator)		er Share Amount		
Net income (loss)	\$	17	323.1	\$	.05	\$	(14)	264.7	\$	(.05)		
Dividends on preferred stock		(10)			(.03)		(9)			(.04)		
Basic and diluted earnings (loss) available												
to common shareholders per share (a)	\$	7	323.1	\$	.02	\$	(23)	264.7	\$	(.09)		
									-			
		Year-t	o-date ended June 18, 200	4			Year-t	o-date ended June 20, 200	3			
		Year-t ne (loss) nerator)	o-date ended June 18, 200 Shares (Denominator)	Per	Share 10unt		Year-t ne (loss) nerator)	o-date ended June 20, 200 Shares (Denominator)	Р	er Share Amount		
Net loss		ne (loss)	Shares	Per			ne (loss)	Shares	Р	Amount		
Net loss Dividends on preferred stock	(Nun	ne (loss) 1erator)	Shares (Denominator)	Per Am	nount	(Num	ne (loss) nerator)	Shares (Denominator)	Pe A	Amount		
	(Nun	ne (loss) nerator) (14)	Shares (Denominator)	Per Am	(.04)	(Num	ne (loss) erator) (48)	Shares (Denominator)	Pe A	(.18)		
	(Nun	ne (loss) nerator) (14)	Shares (Denominator)	Per Am	(.04)	(Num	ne (loss) erator) (48)	Shares (Denominator)	Pe A	(.18)		

(a) Basic earnings (loss) per common share is computed by dividing net income (loss) available to common shareholders by the weighted average number of shares of common stock outstanding. Diluted earnings (loss) per common share is computed by dividing net income (loss) available to common shareholders as adjusted for potentially dilutive securities, by the weighted average number of shares of common stock outstanding plus other potentially dilutive securities. Dilutive securities may include shares granted under comprehensive stock plans, those preferred OP Units held by minority partners, other minority interests that have the option to convert their limited partnership interests to common OP Units and the Convertible Subordinated Debentures. No effect is shown for any securities that are anti-dilutive.

# HOST MARRIOTT CORPORATION Other Financial and Operating Data

(unaudited, in millions, except per share amounts)

		J	une 18, 2004	D	ecember 31, 2003
Equity					
Common shares outstanding			347.0		320.3
Common shares and minority held common OP Units outstanding			369.8		343.8
Preferred OP Units outstanding			.02		.02
Class A Preferred shares outstanding (a)			4.1		4.1
Class B Preferred shares outstanding			4.0		4.0
Class C Preferred shares outstanding			6.0		6.0
Class D Preferred shares outstanding			.03		.03
Class E Preferred shares outstanding			4.0		—
ecurity pricing					
Common (b)		\$	12.26	\$	12.32
Class A Preferred (a), (b)		\$	25.80	\$	26.74
Class B Preferred (b)		\$	26.39	\$	27.00
Class C Preferred (b)		\$	26.80	\$	27.26
Class E Preferred (b)		\$	25.30	\$	_
Convertible Preferred Securities (c)		\$	49.81	\$	51.00
Exchangeable Senior Debentures (d)		\$	947.50	\$	—
Dividends per share					
Common		\$		\$	_
Class A Preferred		\$	1.25	\$	2.50
Class B Preferred		\$	1.25	\$	2.50
Class C Preferred		\$	1.25	\$	2.50
Class D Preferred		\$	1.25	\$	1.88
Class E Preferred		\$	.27	\$	—
)ebt					
Percentage of fixed rate debt			85%	6	859
Weighted average interest rate (e)			7.0%	6	7.79
Weighted average debt maturity (e)		6	.9 years		5.5 years
Credit facility, outstanding balance (capacity of \$250 million)		\$	—	\$	—
Other Financial Data					
Construction in progress		\$	44	\$	56
	Quarter	r ended		Year-to-dat	e ended
	June 18, 2004	June 20, 2003	_	June 18, 2004	June 20, 2003
<u> Iotel Operating Statistics for All Full-Service Properties (f)</u>					
Average Daily Rate	\$153.04	\$145.14	1	\$151.81	\$145.50
Average Occupancy	75.0%	69.7	7%	73.0%	69.29
RevPAR	\$ 114.85	\$101.22	2	\$ 110.76	\$100.73

(a) On July 1, 2004, we called for the redemption of all of the outstanding 10% Class A Cumulative Redeemable Preferred Stock. The Class A preferred stock will be redeemed on August 3, 2004 at a redemption price of \$25.00 per share plus accrued dividends to the redemption date.

### HOST MARRIOTT CORPORATION Other Financial and Operating Data

(unaudited, in millions, except per share amounts)

- (b) Share prices are the closing price on the consolidated balance sheet date, as reported by the New York Stock Exchange, for the common and preferred stock, except our Class E preferred stock which is as of the date of issue, June 21, 2004.
- (c) Market price as of June 18, 2004 as quoted by Bloomberg L.P. We have reclassified these securities as debt on our consolidated balance sheet. See footnote (b) to the consolidated balance sheet.
- (d) Market price as of June 18, 2004 as quoted by Bloomberg L.P. Quoted price reflects the price of a single \$1,000 debenture, which is exchangeable for common stock upon the incurrence of certain events.
- (e) Amounts include the Convertible Subordinated Debentures in 2004. See footnote (b) to the consolidated balance sheet. Excluding the Convertible Subordinated Debentures, our weighted average interest rate was 7.1% and our weighted average debt maturity was 5.4 years.
- (f) The operating statistics reflect all consolidated properties as of June 18, 2004 and June 20, 2003, respectively. However, the operating statistics include the results of operations for seven hotels sold in 2004 and eight hotels sold in 2003 prior to their disposition.