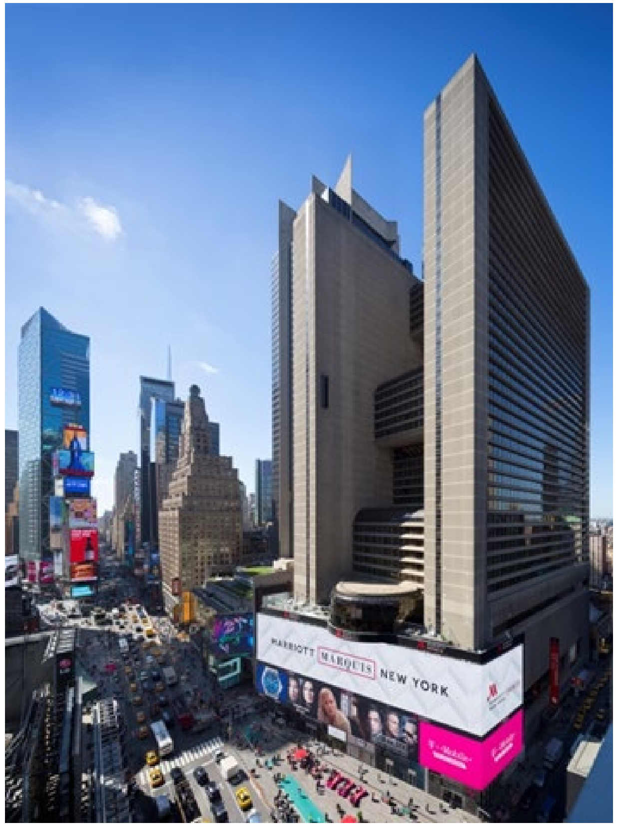

Host Hotels & Resorts, Inc.

Second Quarter 2020

Supplemental Financial Information

June 30, 2020

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Overview

ABOUT HOST HOTELS & RESORTS

Host Hotels & Resorts, Inc. is an S&P 500 company and is the largest lodging real estate investment trust ("REIT") and one of the largest owners of luxury and upper-upscale hotels. The Company currently owns 75 properties in the United States and five properties internationally totaling approximately 46,700 rooms. The Company also holds non-controlling interests in six domestic and one international joint ventures. Guided by a disciplined approach to capital allocation and aggressive asset management, the Company partners with premium brands such as Marriott®, Ritz-Carlton®, Westin®, Sheraton®, W®, St. Regis®, The Luxury Collection®, Hyatt®, Fairmont®, Hilton®, Swissôtel®, ibis® and Novotel®, as well as independent brands. For additional information, please visit the Company's website at www.hosthotels.com.

Host Hotels & Resorts, Inc., herein referred to as "we," "Host Inc.," or the "Company," is a self-managed and self-administered REIT that owns hotel properties. We conduct our operations as an umbrella partnership REIT through an operating partnership, Host Hotels & Resorts, L.P. ("Host LP"), of which we are the sole general partner. When distinguishing between Host Inc. and Host LP, the primary difference is approximately 1% of the partnership interests in Host LP held by outside partners as of June 30, 2020, which is non-controlling interests in Host LP in our consolidated balance sheets and is included in net (income) loss attributable to non-controlling interests in our consolidated statements of operations. Readers are encouraged to find further detail regarding our organizational structure in our annual report on Form 10-K.

CORPORATE HEADQUARTERS

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The Company is followed by the analysts listed above. Please note that any opinions, estimates or forecasts regarding the Company's performance made by these analysts are theirs alone and do not represent opinions, forecasts or predictions of the Company or its management. The Company does not by its reference above imply its endorsement of or concurrence with any of such analysts' information, conclusions or recommendations.

Overview

FORWARD-LOOKING STATEMENTS

This supplemental information contains forward-looking statements within the meaning of federal securities regulations. These forward-looking statements include forecast results and are identified by their use of terms and phrases such as “anticipate,” “believe,” “could,” “estimate,” “expect,” “intend,” “may,” “should,” “plan,” “predict,” “project,” “will,” “continue” and other similar terms and phrases, including references to assumptions and forecasts of future results. Forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors which may cause the actual results to differ materially from those anticipated at the time the forward-looking statements are made. These risks include, but are not limited to: the duration and scope of the COVID-19 pandemic and its short and longer-term impact on the demand for travel, transient and group business, and levels of consumer confidence; actions governments, businesses and individuals take in response to the pandemic, including limiting or banning travel; the impact of the pandemic and actions taken in response to the pandemic on global and regional economies, travel, and economic activity, including the duration and magnitude of its impact on unemployment rates, business investment and consumer discretionary spending; the pace of recovery when the COVID-19 pandemic subsides; general economic uncertainty in U.S. markets where we own hotels and a worsening of economic conditions or low levels of economic growth in these markets; the effects of steps we and our hotel managers take to reduce operating costs in response to the COVID-19 pandemic; other changes (apart from the COVID-19 pandemic) in national and local economic and business conditions and other factors such as natural disasters, and weather that will affect occupancy rates at our hotels and the demand for hotel products and services; the impact of geopolitical developments outside the U.S. on lodging demand; volatility in global financial and credit markets; operating risks associated with the hotel business; risks and limitations in our operating flexibility associated with the level of our indebtedness and our ability to meet covenants in our debt agreements; risks associated with our relationships with property managers and joint venture partners; our ability to maintain our properties in a first-class manner, including meeting capital expenditure requirements; the effects of hotel renovations on our hotel occupancy and financial results; our ability to compete effectively in areas such as access, location, quality of accommodations and room rate structures; risks associated with our ability to complete acquisitions and dispositions and develop new properties and the risks that acquisitions and new developments may not perform in accordance with our expectations; our ability to continue to satisfy complex rules in order for us to remain a REIT for federal income tax purposes; risks associated with our ability to effectuate our dividend policy, including factors such as operating results and the economic outlook influencing our board’s decision whether to pay further dividends at levels previously disclosed or to use available cash to make special dividends; and other risks and uncertainties associated with our business described in the Company’s annual report on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K filed with the SEC. Although the Company believes the expectations reflected in such forward-looking statements are based upon reasonable assumptions, it can give no assurance that the expectations will be attained or that any deviation will not be material. All information in this supplemental presentation is as of July 30, 2020, and the Company undertakes no obligation to update any forward-looking statement to conform the statement to actual results or changes in the Company’s expectations.

ALL OWNED HOTEL OPERATING STATISTICS AND RESULTS AND NON-GAAP FINANCIAL MEASURES

To facilitate a quarter-to-quarter comparison of our operations, we typically present certain operating statistics and operating results for the periods included in this supplemental information on a comparable hotel basis. However, due to the COVID-19 pandemic and its effects on operations, there is little comparability between periods. For this reason, we are revising our presentation to instead present hotel operating results for all consolidated hotels and, to facilitate comparisons between periods, we are presenting results on a pro forma basis including the following adjustments: (1) operating results are presented for all consolidated properties owned as of June 30, 2020 but do not include the results of operations for properties sold in 2019; and (2) operating results for acquisitions in the current and prior year are reflected for full calendar years, to include results for periods prior to our ownership. For these hotels, since the year-over-year comparison includes periods prior to our ownership, the changes will not necessarily correspond to changes in our actual results. See the Notes to Supplemental Financial Information for further information on these pro forma statistics and the limitations on their use.

Included in this supplemental information are certain “non-GAAP financial measures,” which are measures of our historical or future financial performance that are not calculated and presented in accordance with GAAP (U.S. generally accepted accounting principles), within the meaning of applicable SEC rules. They are as follows: (i) FFO and FFO per diluted share (both NAREIT and Adjusted), (ii) EBITDA (for both the Company and hotel level), (iii) EBITDA*re* and Adjusted EBITDA*re,* (iv) Net Operating Income (NOI) and (v) All Owned Hotel Property Level Operating Results (and the related margins). Also included are reconciliations to the most directly comparable GAAP measures. See the Notes to Supplemental Financial Information for definitions of these measures, why we believe these measures are useful and limitations on their use.

Also included in this supplemental information is our leverage ratio, unsecured interest coverage ratio and fixed charge coverage ratio, calculated in accordance with our credit facility, along with our EBITDA to interest coverage ratio, indenture indebtedness test, indenture secured indebtedness test, and indenture unencumbered assets to unsecured indebtedness test, calculated in accordance with our senior notes indenture covenants. Included with these ratios are reconciliations calculated in accordance with GAAP. See the Notes to Supplemental Financial Information for information on how these supplemental measures are calculated, why we believe they are useful and limitations on their use.

Corporate Financial Information

Corporate Financial Information

Condensed Consolidated Balance Sheets

(unaudited, in millions, except shares and per share amounts)

	June 30, 2020	December 31, 2019
ASSETS		
Property and equipment, net	$9,613	$9,671
Right-of-use assets	595	595
Due from managers	6	63
Advances to and investments in affiliates	38	56
Furniture, fixtures and equipment replacement fund	154	176
Other	206	171
Cash and cash equivalents	1,578	1,573
Total assets	$12,190	$12,305
LIABILITIES, NON-CONTROLLING INTERESTS AND EQUITY		
Debt		
Senior notes	$2,778	$2,776
Credit facility, including term loans of $997	1,736	989
Other debt	29	29
Total debt	4,543	3,794
Lease liabilities	607	606
Accounts payable and accrued expenses	68	263
Other	169	175
Total liabilities	5,387	4,838
Redeemable non-controlling interests - Host Hotels & Resorts, L.P.	81	142
Host Hotels & Resorts, Inc. stockholders' equity:		
Common stock, par value $.01, 1,050 million shares authorized, 705.2 million shares and 713.4 million shares issued and outstanding, respectively	7	7
Additional paid-in capital	7,586	7,675
Accumulated other comprehensive loss	(74)	(56)
Deficit	(802)	(307)
Total equity of Host Hotels & Resorts, Inc. stockholders	6,717	7,319
Non-redeemable non-controlling interests—other consolidated partnerships	5	6
Total equity	6,722	7,325
Total liabilities, non-controlling interests and equity	$12,190	$12,305

Corporate Financial Information

Condensed Consolidated Statements of Operations

(unaudited, in millions, except per share amounts)

	Quarter ended June 30,		Year-to-date ended June 30,	
	2020	2019	2020	2019
Revenues				
Rooms	$61	$931	$687	$1,788
Food and beverage	11	449	341	882
Other	31	103	127	203
Total revenues	103	1,483	1,155	2,873
Expenses				
Rooms	43	226	230	443
Food and beverage	39	290	284	575
Other departmental and support expenses	113	334	432	661
Management fees	(2)	71	28	125
Other property-level expenses	70	91	163	183
Depreciation and amortization	168	166	332	336
Corporate and other expenses	25	25	50	54
Total operating costs and expenses	456	1,203	1,519	2,377
Operating profit (loss)	(353)	280	(364)	496
Interest income	1	7	7	15
Interest expense	(40)	(43)	(77)	(86)
Other gains/(losses)	13	57	12	62
Gain on foreign currency transactions and derivatives	2	1	1	1
Equity in earnings (losses) of affiliates	(25)	4	(21)	9
Income (loss) before income taxes	(402)	306	(442)	497
Benefit (provision) for income taxes	46	(16)	83	(18)
Net income (loss)	(356)	290	(359)	479
Less: Net (income) loss attributable to non-controlling interests	4	(4)	4	(7)
Net income (loss) attributable to Host Inc.	$(352)	$286	$(355)	$472
Basic and diluted earnings (loss) per common share	$(.50)	$.39	$(.50)	$.64

Corporate Financial Information

Earnings (Loss) per Common Share

(unaudited, in millions, except per share amounts)

	Quarter ended June 30,		Year-to-date ended June 30,	
	2020	2019	2020	2019
Net income (loss)	$(356)	$290	$(359)	$479
Less: Net (income) loss attributable to non-controlling interests	4	(4)	4	(7)
Net income (loss) attributable to Host Inc.	$(352)	$286	$(355)	$472
Basic weighted average shares outstanding	705.1	739.1	706.7	739.9
Assuming distribution of common shares granted under the comprehensive stock plans, less shares assumed purchased at market	—	.3	—	.3
Diluted weighted average shares outstanding (1)	705.1	739.4	706.7	740.2
Basic and diluted earnings (loss) per common share	$(.50)	$.39	$(.50)	$.64

(1) Dilutive securities may include shares granted under comprehensive stock plans, preferred operating partnership units ("OP Units") held by minority partners and other non-controlling interests that have the option to convert their limited partnership interests to common OP Units. No effect is shown for any securities that were anti-dilutive for the period.

Corporate Financial Information

Reconciliation of Net Income (Loss) to EBITDA, EBITDA*re* and Adjusted EBITDA*re* (1)

(unaudited, in millions)

	Quarter ended June 30,		Year-to-date ended June 30,	
	2020	2019	2020	2019
Net income (loss) (2)	$(356)	$290	$(359)	$479
Interest expense	40	43	77	86
Depreciation and amortization	168	166	332	336
Income taxes	(46)	16	(83)	18
EBITDA (2)	(194)	515	(33)	919
Gain on dispositions (3)	(1)	(57)	—	(59)
Equity investment adjustments:				
Equity in (earnings) losses of affiliates	25	(4)	21	(9)
Pro rata EBITDA*re* of equity investments	(20)	6	(14)	16
EBITDA*re* and Adjusted EBITDA*re* (2)	$(190)	$460	$(26)	$867

(1) See the Notes to Supplemental Financial Information for discussion of these non-GAAP measures.
(2) Net income (loss), EBITDA, EBITDAre, Adjusted EBITDAre, NAREIT FFO and Adjusted FFO for the quarter ended June 30, 2020 include a gain of $12 million from the sale of land adjacent to The Phoenician and a loss of $14 million related to inventory impairment expense recorded by our Maui timeshare joint venture, reflected through equity in (earnings) losses of affiliates.
(3) Reflects the sale of four hotels in 2019.

Corporate Financial Information

Reconciliation of Diluted Earnings (Loss) per Common Share to NAREIT and Adjusted Funds From Operations per Diluted Share[1]

(unaudited, in millions, except per share amounts)

	Quarter ended June 30,		Year-to-date ended June 30,	
	2020	2019	2020	2019
Net income (loss) [2]	$(356)	$290	$(359)	$479
Less: Net (income) loss attributable to non-controlling interests	4	(4)	4	(7)
Net income (loss) attributable to Host Inc.	(352)	286	(355)	472
Adjustments:				
Gain on dispositions [3]	(1)	(57)	—	(59)
Depreciation and amortization	166	165	331	334
Equity investment adjustments:				
Equity in (earnings) losses of affiliates	25	(4)	21	(9)
Pro rata FFO of equity investments	(20)	4	(17)	13
Consolidated partnership adjustments:				
FFO adjustment for non-controlling partnerships	—	—	(1)	1
FFO adjustments for non-controlling interests of Host L.P.	(2)	(1)	(3)	(3)
NAREIT FFO [2]	(184)	393	(24)	749
Adjustments to NAREIT FFO:				
Loss on debt extinguishment	1	—	1	—
Adjusted FFO [2]	$(183)	$393	$(23)	$749
For calculation on a per share basis [4]**:**				
Diluted weighted average shares outstanding – EPS, NAREIT FFO and Adjusted FFO	705.1	739.4	706.7	740.2
Diluted earnings (loss) per common share	$(.50)	$.39	$(.50)	$.64
NAREIT FFO and Adjusted FFO per diluted share	$(.26)	$.53	$(.03)	$1.01

(1-3) Refer to the corresponding footnote on the Reconciliation of Net Income (Loss) to EBITDA, EBITDA*re* and Adjusted EBITDA*re*.

(4) Diluted earnings (loss) per common share, NAREIT FFO per diluted share and Adjusted FFO per diluted share are adjusted for the effects of dilutive securities. Dilutive securities may include shares granted under comprehensive stock plans, preferred OP units held by non-controlling partners and other non-controlling interests that have the option to convert their limited partnership interests to common OP units. No effect is shown for securities if they are anti-dilutive.

Property Level Data

Property Level Data

All Owned Hotel Pro Forma Results [1]

(unaudited, in millions, except hotel statistics)

	Quarter ended June 30, 2020	Quarter ended June 30, 2019	Year-to-date ended June 30, 2020	Year-to-date ended June 30, 2019
Number of hotels	80	80	80	80
Number of rooms	46,670	46,670	46,670	46,670
Change in hotel Total RevPAR [2] -				
Constant US$	(92.9)%	—	(57.9)%	—
Nominal US$	(92.9)%	—	(57.9)%	—
Change in hotel RevPAR [3] -				
Constant US$	(93.0)%	—	(59.2)%	—
Nominal US$	(93.0)%	—	(59.3)%	—
Operating profit (loss) margin [4]	(342.7)%	18.9%	(31.5)%	17.3%
All Owned Hotel Pro Forma EBITDA margin [4]	(155.3)%	31.9%	1.6%	31.2%
Food and beverage profit margin [4]	(254.5)%	35.4%	16.7%	34.8%
All Owned Hotel Pro Forma food and beverage profit margin [4]	(254.5)%	35.6%	16.7%	34.9%
Net income (loss)	$(356)	$290	$(359)	$479
Depreciation and amortization	168	166	332	336
Interest expense	40	43	77	86
Provision (benefit) for income taxes	(46)	16	(83)	18
Gain on sale of property and corporate level income/expense	34	(44)	51	(33)
Pro forma adjustments [5]	—	(25)	—	(40)
All Owned Hotel Pro Forma EBITDA	$(160)	$446	$18	$846

Property Level Data

All Owned Hotel Pro Forma Results [1] (continued)

(unaudited, in millions, except hotel statistics)

	Quarter ended June 30, 2020			Quarter ended June 30, 2019			
		Adjustments			Adjustments		
	GAAP Results	Depreciation and corporate level items	**All Owned Hotel Pro Forma Results**[5]	**GAAP Results**	Pro forma adjustments [5]	Depreciation and corporate level items	**All Owned Hotel Pro Forma Results**[5]
Revenues							
Room	$61	$—	$61	$931	$(62)	$—	$869
Food and beverage	11	—	11	449	(19)	—	430
Other	31	—	31	103	(4)	—	99
Total revenues	103	—	103	1,483	(85)	—	1,398
Expenses							
Room	43	—	43	226	(14)	—	212
Food and beverage	39	—	39	290	(13)	—	277
Other	181	—	181	496	(33)	—	463
Depreciation and amortization	168	(168)	—	166	—	(166)	—
Corporate and other expenses	25	(25)	—	25	—	(25)	—
Total expenses	456	(193)	263	1,203	(60)	(191)	952
Operating Profit (Loss) – All Owned Hotel Pro Forma EBITDA	$(353)	$193	$(160)	$280	$(25)	$191	$446

Property Level Data

All Owned Hotel Pro Forma Results (1) (continued)

(unaudited, in millions, except hotel statistics)

	Year-to-date ended June 30, 2020			Year-to-date ended June 30, 2019			
		Adjustments			Adjustments		
	GAAP Results	Depreciation and corporate level items	**All Owned Hotel Pro Forma Results**[5]	**GAAP Results**	Pro forma adjustments [5]	Depreciation and corporate level items	**All Owned Hotel Pro Forma Results**[5]
Revenues							
Room	$687	$—	$687	$1,788	$(111)	$—	$1,677
Food and beverage	341	—	341	882	(39)	—	843
Other	127	—	127	203	(11)	—	192
Total revenues	1,155	—	1,155	2,873	(161)	—	2,712
Expenses							
Room	230	—	230	443	(28)	—	415
Food and beverage	284	—	284	575	(26)	—	549
Other	623	—	623	969	(67)	—	902
Depreciation and amortization	332	(332)	—	336	—	(336)	—
Corporate and other expenses	50	(50)	—	54	—	(54)	—
Total expenses	1,519	(382)	1,137	2,377	(121)	(390)	1,866
Operating Profit (Loss) – All Owned Hotel Pro Forma EBITDA	$(364)	$382	$18	$496	$(40)	$390	$846

(1) See the Notes to Supplemental Financial Information for a discussion of non-GAAP measures and the calculation of all owned hotel pro forma results, including the limitations on their use.
(2) Total Revenue per Available Room ("Total RevPAR") is a summary measure of hotel results calculated by dividing the sum of room, food and beverage and other ancillary service revenue by room nights available to guests for the period. It includes ancillary revenues not included within RevPAR.
(3) RevPAR is the product of the average daily room rate charged and the average daily occupancy achieved.
(4) Profit margins are calculated by dividing the applicable operating profit by the related revenue amount. GAAP profit margins are calculated using amounts presented in the condensed consolidated statements of operations. Hotel margins are calculated using amounts presented in the above tables.
(5) Pro forma adjustments represent the following items: (i) the elimination of results of operations of our sold hotels, which operations are included in our condensed consolidated statements of operations as continuing operations and (ii) the addition of results for periods prior to our ownership for hotels acquired during the presented periods. For this presentation, we no longer adjust for certain items such as gains on insurance settlements, the results of our leased office buildings and other non-hotel revenue and expense items, and they are included in the All Owned Hotel Pro Forma results.

Property Level Data

Hotel Results by Location in Nominal US$

(unaudited, in millions, except hotel statistics and per room basis)

	Quarter ended June 30, 2020								
Location	No. of Properties	No. of Rooms	Average Room Rate	Average Occupancy Percentage	RevPAR	Total Revenues	Total Revenues per Available Room	Hotel Net Income (Loss)	Hotel EBITDA (1)
Florida Gulf Coast	5	1,842	$278.24	17.7%	$49.11	$14.7	$87.12	$(12.0)	$(2.7)
Maui/Oahu	4	1,983	75.47	3.7	2.77	1.1	5.82	(24.7)	(12.2)
Jacksonville	1	446	469.00	28.1	131.95	8.9	219.50	—	2.4
Miami	3	1,276	276.13	8.3	22.86	4.7	39.35	(13.6)	(7.4)
Phoenix	3	1,654	185.02	6.8	12.58	8.0	53.48	(19.1)	(6.2)
San Francisco/San Jose	7	4,528	175.74	4.2	7.43	6.0	14.51	(38.8)	(20.4)
Los Angeles	4	1,726	207.67	9.9	20.48	4.4	28.05	(11.5)	(6.7)
New York	3	4,261	134.19	30.2	40.47	16.7	43.18	(38.2)	(25.1)
San Diego	3	3,288	181.47	2.5	4.57	5.1	17.07	(30.2)	(12.8)
Atlanta	4	1,682	138.09	9.6	13.23	2.8	18.55	(7.7)	(2.8)
Washington, D.C. (CBD) (3)	5	3,238	221.94	4.6	10.14	3.2	10.76	(23.9)	(14.4)
New Orleans	1	1,333	N/M	0.0	0.29	0.2	1.94	(5.6)	(2.9)
Orange County	2	925	163.08	7.4	12.01	1.5	18.18	(3.7)	(1.4)
Orlando	1	2,004	N/M	0.1	0.05	3.1	17.24	(9.3)	(2.2)
Houston	4	1,716	112.05	13.9	15.63	3.2	20.43	(9.5)	(4.5)
Philadelphia	2	810	120.32	10.6	12.75	1.2	15.74	(5.3)	(2.2)
Northern Virginia	3	1,252	129.21	7.9	10.20	1.8	15.45	(7.7)	(4.5)
Seattle	2	1,315	196.68	1.1	2.26	0.7	5.68	(9.5)	(5.4)
Boston	3	2,715	N/M	0.2	0.28	0.5	2.05	(17.8)	(11.5)
Denver	3	1,340	112.47	7.9	8.87	1.3	10.96	(7.4)	(3.4)
San Antonio	2	1,512	123.02	5.4	6.59	1.3	9.36	(6.8)	(2.3)
Chicago	4	1,816	110.04	9.8	10.82	2.2	13.03	(13.7)	(8.1)
Other	6	2,509	109.28	13.5	14.77	4.3	18.40	(9.8)	(5.1)
Other property level (2)	—	—				4.5		3.0	3.0
Domestic	75	45,171	165.18	8.9	14.62	101.4	23.52	(322.8)	(158.8)
International	5	1,499	59.79	8.4	5.02	1.7	12.44	(3.4)	(1.3)
All Locations - Nominal US$	80	46,670	$161.97	8.8%	$14.31	$103.1	$23.16	$(326.2)	$(160.1)
Gain on sale of property and corporate level income/expense (1)						—		(29.8)	(34.3)
Total	80	46,670	—	—	—	$103.1	—	$(356.0)	$(194.4)

(1) Certain items from our statement of operations are not allocated to individual properties, including interest on our senior notes, corporate and other expenses, and the provision for income taxes. These items are reflected below in “gain on sale of property and corporate level income/expense”. Refer to the table below for reconciliation of net income to EBITDA by location.
(2) Other property level includes certain ancillary revenues and related expenses, as well as non-income taxes on TRS leases.
(3) CBD refers to the central business district.
N/M = Not meaningful

Property Level Data

Hotel Results by Location in Nominal US$
Reconciliation of Hotel Net Income (Loss) to Hotel EBITDA

(unaudited, in millions, except hotel statistics)

	Quarter ended June 30, 2020						
Location	**No. of Properties**	**No. of Rooms**	**Hotel Net Income (Loss)**	**Plus: Depreciation**	**Plus: Interest Expense**	**Plus: Income Tax**	**Equals: Hotel EBITDA**
Florida Gulf Coast	5	1,842	$(12.0)	$9.3	$—	$—	$(2.7)
Maui/Oahu	4	1,983	(24.7)	12.5	—	—	(12.2)
Jacksonville	1	446	—	2.4	—	—	2.4
Miami	3	1,276	(13.6)	6.2	—	—	(7.4)
Phoenix	3	1,654	(19.1)	12.9	—	—	(6.2)
San Francisco/San Jose	7	4,528	(38.8)	18.4	—	—	(20.4)
Los Angeles	4	1,726	(11.5)	4.8	—	—	(6.7)
New York	3	4,261	(38.2)	13.1	—	—	(25.1)
San Diego	3	3,288	(30.2)	17.4	—	—	(12.8)
Atlanta	4	1,682	(7.7)	4.9	—	—	(2.8)
Washington, D.C. (CBD)	5	3,238	(23.9)	9.5	—	—	(14.4)
New Orleans	1	1,333	(5.6)	2.7	—	—	(2.9)
Orange County	2	925	(3.7)	2.3	—	—	(1.4)
Orlando	1	2,004	(9.3)	7.1	—	—	(2.2)
Houston	4	1,716	(9.5)	5.0	—	—	(4.5)
Philadelphia	2	810	(5.3)	3.1	—	—	(2.2)
Northern Virginia	3	1,252	(7.7)	3.2	—	—	(4.5)
Seattle	2	1,315	(9.5)	4.1	—	—	(5.4)
Boston	3	2,715	(17.8)	6.3	—	—	(11.5)
Denver	3	1,340	(7.4)	4.0	—	—	(3.4)
San Antonio	2	1,512	(6.8)	4.5	—	—	(2.3)
Chicago	4	1,816	(13.7)	5.6	—	—	(8.1)
Other	6	2,509	(9.8)	4.7	—	—	(5.1)
Other property level	—	—	3.0	—	—	—	3.0
Domestic	75	45,171	(322.8)	164.0	—	—	(158.8)
International	5	1,499	(3.4)	2.1	—	—	(1.3)
All Locations - Nominal US$	80	46,670	$(326.2)	$166.1	$—	$—	$(160.1)
Gain on sale of property and corporate level income/expense			(29.8)	1.5	40.4	(46.4)	(34.3)
Total	80	46,670	$(356.0)	$167.6	$40.4	$(46.4)	$(194.4)

Property Level Data

Hotel Results by Location in Nominal US$

(unaudited, in millions, except hotel statistics and per room basis)

	Quarter ended June 30, 2019								
Location	**No. of Properties**	**No. of Rooms**	**Average Room Rate**	**Average Occupancy Percentage**	**RevPAR**	**Total Revenues**	**Total Revenues per Available Room**	**Hotel Net Income**	**Hotel EBITDA (1)**
Florida Gulf Coast	5	1,842	$313.53	73.9%	$231.56	$79.2	$471.22	$14.7	$23.2
Maui/Oahu	4	1,983	384.31	92.3	354.62	101.7	563.56	22.9	34.1
Jacksonville	1	446	414.11	84.1	348.40	30.6	753.61	10.0	12.3
Miami	3	1,276	299.54	80.6	241.56	47.0	390.25	9.4	14.8
Phoenix	3	1,654	277.88	74.6	207.40	73.5	488.38	14.0	24.0
San Francisco/San Jose	7	4,528	267.87	82.7	221.55	129.3	313.95	27.9	43.7
Los Angeles	4	1,726	228.49	89.1	203.54	47.2	300.39	6.8	11.7
New York	3	4,261	292.59	84.9	248.42	146.9	378.93	18.6	30.4
San Diego	3	3,288	257.34	83.0	213.66	118.1	394.65	26.7	43.8
Atlanta	4	1,682	188.81	76.7	144.87	35.5	232.21	8.0	11.4
Washington, D.C. (CBD)	5	3,238	278.76	91.5	255.04	108.3	367.23	31.6	41.4
New Orleans	1	1,333	196.98	81.0	159.65	28.4	233.90	8.1	10.7
Orange County	2	925	189.11	79.5	150.28	21.2	251.79	5.8	6.2
Orlando	1	2,004	177.39	70.7	125.33	53.8	295.11	12.2	17.8
Houston	4	1,716	181.69	74.6	135.49	30.2	193.31	4.1	8.9
Philadelphia	2	810	247.35	89.7	221.94	27.0	366.74	6.9	10.1
Northern Virginia	3	1,252	214.09	77.9	166.82	32.0	280.83	9.6	10.2
Seattle	2	1,315	234.35	85.1	199.47	32.5	271.52	5.7	9.7
Boston	3	2,715	272.01	87.8	238.87	80.3	324.76	26.0	27.9
Denver	3	1,340	176.07	79.4	139.88	25.7	210.69	5.2	9.3
San Antonio	2	1,512	186.37	75.1	139.94	27.6	200.21	5.7	8.4
Chicago	4	1,816	237.05	82.5	195.46	45.6	278.10	14.9	18.1
Other	6	2,509	175.50	83.0	145.69	47.5	207.76	11.8	15.1
Other property level (2)	—	—				6.1		(4.7)	(4.7)
Domestic	75	45,171	252.03	82.4	207.60	1,375.2	332.73	301.9	438.5
International	5	1,499	158.97	69.7	110.79	23.1	169.04	4.6	7.1
All Locations - Nominal US$	80	46,670	$249.49	82.0%	$204.49	$1,398.3	$327.47	$306.5	$445.6
Pro forma adjustments (3)						85.1		—	25.3
Gain on sale of property and corporate level income/expense (1)						—		(16.5)	44.4
Total	80	46,670	—	—	—	$1,483.4	—	$290.0	$515.3

(1) Certain items from our statement of operations are not allocated to individual properties, including interest on our senior notes, corporate and other expenses, and the provision for income taxes. These items are reflected below in "gain on sale of property and corporate level income/expense". Refer to the table below for reconciliation of net income to EBITDA by location.

(2) Other property level includes certain ancillary revenues and related expenses, as well as non-income taxes on TRS leases.

(3) Pro forma adjustments represent the following items: (i) the results of operations of our sold hotels, which operations are included in our condensed consolidated statements of operations as continuing operations and (ii) the results for periods prior to our ownership for hotels acquired during the presented periods.

Property Level Data

Hotel Results by Location in Nominal US$
Reconciliation of Hotel Net Income to Hotel EBITDA

(unaudited, in millions, except hotel statistics)

	Quarter ended June 30, 2019							
Location	No. of Properties	No. of Rooms	Hotel Net Income	Plus: Depreciation	Plus: Interest Expense	Plus: Income Tax	Pro forma adjustments (1)	Equals: Hotel EBITDA
Florida Gulf Coast	5	1,842	$14.7	$8.5	$—	$—	$—	$23.2
Maui/Oahu	4	1,983	22.9	11.2	—	—	—	34.1
Jacksonville	1	446	10.0	2.3	—	—	—	12.3
Miami	3	1,276	9.4	5.4	—	—	—	14.8
Phoenix	3	1,654	14.0	12.8	—	—	(2.8)	24.0
San Francisco/San Jose	7	4,528	27.9	15.8	—	—	—	43.7
Los Angeles	4	1,726	6.8	4.9	—	—	—	11.7
New York	3	4,261	18.6	11.8	—	—	—	30.4
San Diego	3	3,288	26.7	20.1	—	—	(3.0)	43.8
Atlanta	4	1,682	8.0	4.8	—	—	(1.4)	11.4
Washington, D.C. (CBD)	5	3,238	31.6	9.8	—	—	—	41.4
New Orleans	1	1,333	8.1	2.6	—	—	—	10.7
Orange County	2	925	5.8	2.8	—	—	(2.4)	6.2
Orlando	1	2,004	12.2	5.6	—	—	—	17.8
Houston	4	1,716	4.1	4.8	—	—	—	8.9
Philadelphia	2	810	6.9	3.2	—	—	—	10.1
Northern Virginia	3	1,252	9.6	3.9	—	—	(3.3)	10.2
Seattle	2	1,315	5.7	4.0	—	—	—	9.7
Boston	3	2,715	26.0	8.6	—	—	(6.7)	27.9
Denver	3	1,340	5.2	4.1	—	—	—	9.3
San Antonio	2	1,512	5.7	2.7	—	—	—	8.4
Chicago	4	1,816	14.9	6.8	—	—	(3.6)	18.1
Other	6	2,509	11.8	5.4	—	—	(2.1)	15.1
Other property level	—	—	(4.7)	—	—	—	—	(4.7)
Domestic	75	45,171	301.9	161.9	—	—	(25.3)	438.5
International	5	1,499	4.6	2.5	—	—	—	7.1
All Locations - Nominal US$	80	46,670	$306.5	$164.4	$—	$—	$(25.3)	$445.6
Pro forma adjustments			—	—	—	—	25.3	25.3
Gain on sale of property and corporate level income/expense			(16.5)	1.1	43.4	16.4	—	44.4
Total	80	46,670	$290.0	$165.5	$43.4	$16.4	$—	$515.3

(1) Pro forma adjustments represent the following items: (i) the results of operations of our sold hotels, which operations are included in our condensed consolidated statements of operations as continuing operations and (ii) the results for periods prior to our ownership for hotels acquired during the presented periods.

Property Level Data

Hotel Results by Location in Nominal US$

(unaudited, in millions, except hotel statistics and per room basis)

	Year-to-date ended June 30, 2020								
Location	No. of Properties	No. of Rooms	Average Room Rate	Average Occupancy Percentage	RevPAR	Total Revenues	Total Revenues per Available Room	Hotel Net Income (Loss)	Hotel EBITDA (1)
Florida Gulf Coast	5	1,842	$400.35	44.2%	$177.03	$118.3	$353.01	$20.8	$39.4
Maui/Oahu	4	1,983	451.32	39.1	176.41	93.7	259.64	(7.4)	16.7
Jacksonville	1	446	398.29	42.6	169.62	27.8	342.83	1.2	5.7
Miami	3	1,276	425.83	39.6	168.56	64.6	268.97	3.5	15.4
Phoenix	3	1,654	352.56	37.0	130.34	91.3	303.21	(0.3)	25.2
San Francisco/San Jose	7	4,528	287.40	31.8	91.26	110.7	134.44	(38.3)	(0.9)
Los Angeles	4	1,726	215.97	39.3	84.80	39.3	124.95	(17.0)	(7.4)
New York	3	4,261	190.39	43.1	82.11	93.2	120.16	(77.5)	(51.5)
San Diego	3	3,288	241.83	31.8	77.01	92.2	154.12	(28.1)	7.1
Atlanta	4	1,682	185.37	36.3	67.36	32.9	107.33	(4.6)	5.7
Washington, D.C. (CBD)	5	3,238	229.66	29.3	67.21	57.3	97.24	(30.2)	(11.0)
New Orleans	1	1,333	202.76	32.6	66.19	24.2	99.87	(1.1)	4.2
Orange County	2	925	193.61	32.9	63.66	18.6	110.25	(3.1)	1.6
Orlando	1	2,004	215.19	28.6	61.54	55.8	152.85	(0.5)	13.4
Houston	4	1,716	163.52	37.6	61.51	28.6	91.53	(10.2)	(0.4)
Philadelphia	2	810	165.99	36.7	60.90	14.5	98.18	(7.8)	(1.6)
Northern Virginia	3	1,252	196.57	30.3	59.55	22.3	98.07	(9.2)	(2.9)
Seattle	2	1,315	193.49	27.6	53.38	18.6	77.51	(14.9)	(6.9)
Boston	3	2,715	176.94	26.6	47.06	35.6	71.97	(30.4)	(17.7)
Denver	3	1,340	154.85	29.0	44.89	16.6	68.03	(9.4)	(1.4)
San Antonio	2	1,512	179.31	24.2	43.38	18.1	65.75	(9.8)	(2.0)
Chicago	4	1,816	136.92	28.7	39.26	18.0	54.32	(25.1)	(14.0)
Other	6	2,509	155.53	35.4	55.07	34.8	76.39	(10.6)	(1.6)
Other property level (2)	—	—				11.7		2.8	2.8
Domestic	75	45,171	242.02	34.0	82.19	1,138.7	136.94	(307.2)	17.9
International	5	1,499	127.54	30.9	39.36	16.1	59.43	(4.5)	—
All Locations - Nominal US$	80	46,670	$238.67	33.9%	$80.81	$1,154.8	$134.46	$(311.7)	$17.9
Gain on sale of property and corporate level income/expense (1)						—		(47.3)	(51.0)
Total	80	46,670	—	—	—	$1,154.8	—	$(359.0)	$(33.1)

(1) Certain items from our statement of operations are not allocated to individual properties, including interest on our senior notes, corporate and other expenses, and the provision for income taxes. These items are reflected below in “gain on sale of property and corporate level income/expense”. Refer to the table below for reconciliation of net income to EBITDA by location.
(2) Other property level includes certain ancillary revenues and related expenses, as well as non-income taxes on TRS leases.

Property Level Data

Hotel Results by Location in Nominal US$
Reconciliation of Hotel Net Income (Loss) to Hotel EBITDA

(unaudited, in millions, except hotel statistics)

	Year-to-date ended June 30, 2020						
Location	**No. of Properties**	**No. of Rooms**	**Hotel Net Income (Loss)**	**Plus: Depreciation**	**Plus: Interest Expense**	**Plus: Income Tax**	**Equals: Hotel EBITDA**
Florida Gulf Coast	5	1,842	$20.8	$18.6	$—	$—	$39.4
Maui/Oahu	4	1,983	(7.4)	24.1	—	—	16.7
Jacksonville	1	446	1.2	4.5	—	—	5.7
Miami	3	1,276	3.5	11.9	—	—	15.4
Phoenix	3	1,654	(0.3)	25.5	—	—	25.2
San Francisco/San Jose	7	4,528	(38.3)	37.4	—	—	(0.9)
Los Angeles	4	1,726	(17.0)	9.6	—	—	(7.4)
New York	3	4,261	(77.5)	26.0	—	—	(51.5)
San Diego	3	3,288	(28.1)	35.2	—	—	7.1
Atlanta	4	1,682	(4.6)	10.3	—	—	5.7
Washington, D.C. (CBD)	5	3,238	(30.2)	19.2	—	—	(11.0)
New Orleans	1	1,333	(1.1)	5.3	—	—	4.2
Orange County	2	925	(3.1)	4.7	—	—	1.6
Orlando	1	2,004	(0.5)	13.9	—	—	13.4
Houston	4	1,716	(10.2)	9.8	—	—	(0.4)
Philadelphia	2	810	(7.8)	6.2	—	—	(1.6)
Northern Virginia	3	1,252	(9.2)	6.3	—	—	(2.9)
Seattle	2	1,315	(14.9)	8.0	—	—	(6.9)
Boston	3	2,715	(30.4)	12.7	—	—	(17.7)
Denver	3	1,340	(9.4)	8.0	—	—	(1.4)
San Antonio	2	1,512	(9.8)	7.8	—	—	(2.0)
Chicago	4	1,816	(25.1)	11.1	—	—	(14.0)
Other	6	2,509	(10.6)	9.0	—	—	(1.6)
Other property level	—	—	2.8	—	—	—	2.8
Domestic	75	45,171	(307.2)	325.1	—	—	17.9
International	5	1,499	(4.5)	4.5	—	—	—
All Locations - Nominal US$	80	46,670	$(311.7)	$329.6	$—	$—	$17.9
Gain on sale of property and corporate level income/expense			(47.3)	2.3	77.4	(83.4)	(51.0)
Total	80	46,670	$(359.0)	$331.9	$77.4	$(83.4)	$(33.1)

Property Level Data

Hotel Results by Location in Nominal US$

(unaudited, in millions, except hotel statistics and per room basis)

	Year-to-date ended June 30, 2019								
Location	**No. of Properties**	**No. of Rooms**	**Average Room Rate**	**Average Occupancy Percentage**	**RevPAR**	**Total Revenues**	**Total Revenues per Available Room**	**Hotel Net Income**	**Hotel EBITDA (1)**
Florida Gulf Coast	5	1,842	$379.76	78.4%	$297.90	$195.7	$586.44	$56.5	$73.9
Maui/Oahu	4	1,983	410.35	90.6	371.89	206.0	573.91	50.1	72.6
Jacksonville	1	446	391.86	81.4	318.88	58.3	722.04	17.6	22.2
Miami	3	1,276	355.53	83.2	295.96	109.1	455.82	24.2	42.1
Phoenix	3	1,654	327.86	78.6	257.82	169.6	566.03	49.8	66.3
San Francisco/San Jose	7	4,528	286.10	80.0	228.99	263.8	322.35	62.2	93.3
Los Angeles	4	1,726	226.22	87.8	198.59	92.1	294.83	11.0	21.1
New York	3	4,261	266.94	78.5	209.56	249.5	323.62	(1.5)	25.9
San Diego	3	3,288	255.23	80.0	204.18	221.5	372.23	46.8	79.4
Atlanta	4	1,682	208.09	76.7	159.65	76.9	252.43	20.9	27.5
Washington, D.C. (CBD)	5	3,238	265.11	82.5	218.62	183.3	312.73	40.5	60.3
New Orleans	1	1,333	203.37	81.3	165.38	58.3	241.84	16.7	22.1
Orange County	2	925	195.04	79.2	154.54	43.6	260.36	12.4	12.8
Orlando	1	2,004	193.57	74.8	144.76	123.3	339.92	32.8	44.0
Houston	4	1,716	182.15	75.2	136.92	61.1	197.16	8.4	18.1
Philadelphia	2	810	220.90	83.9	185.41	44.7	304.83	7.2	13.6
Northern Virginia	3	1,252	212.31	71.8	152.53	59.0	260.36	13.7	16.8
Seattle	2	1,315	215.31	81.3	174.95	56.6	237.90	5.5	13.6
Boston	3	2,715	236.19	78.6	185.74	128.2	260.95	23.5	33.8
Denver	3	1,340	169.71	72.1	122.41	44.8	184.62	5.8	14.2
San Antonio	2	1,512	191.24	76.2	145.81	58.9	215.02	12.2	17.6
Chicago	4	1,816	199.76	71.5	142.77	66.4	203.93	6.5	16.8
Other	6	2,509	172.13	78.1	134.38	87.1	191.51	23.2	25.5
Other property level (2)	—	—				12.2		0.9	0.9
Domestic	75	45,171	253.00	79.3	201.52	2,670.0	323.26	546.9	834.4
International	5	1,499	151.58	68.7	104.09	42.2	155.00	6.1	11.2
All Locations - Nominal US$	80	46,670	$251.33	78.9%	$198.39	$2,712.2	$319.43	$553.0	$845.6
Pro forma adjustments (3)						161.2		—	40.4
Gain on sale of property and corporate level income/expense (1)						—		(74.0)	32.5
Total	80	46,670	—	—	—	$2,873.4	—	$479.0	$918.5

(1) Certain items from our statement of operations are not allocated to individual properties, including interest on our senior notes, corporate and other expenses, and the provision for income taxes. These items are reflected below in “gain on sale of property and corporate level income/expense”. Refer to the table below for reconciliation of net income to EBITDA by location.
(2) Other property level includes certain ancillary revenues and related expenses, as well as non-income taxes on TRS leases.
(3) Pro forma adjustments represent the following items: (i) the results of operations of our sold hotels, which operations are included in our condensed consolidated statements of operations as continuing operations and (ii) the results for periods prior to our ownership for hotels acquired during the presented periods.

Property Level Data

Hotel Results by Location in Nominal US$
Reconciliation of Hotel Net Income to Hotel EBITDA

(unaudited, in millions, except hotel statistics)

	Year-to-date ended June 30, 2019							
Location	No. of Properties	No. of Rooms	Hotel Net Income	Plus: Depreciation	Plus: Interest Expense	Plus: Income Tax	Pro forma adjustments (1)	Equals: Hotel EBITDA
Florida Gulf Coast	5	1,842	$56.5	$17.4	$—	$—	$—	$73.9
Maui/Oahu	4	1,983	50.1	22.5	—	—	—	72.6
Jacksonville	1	446	17.6	4.6	—	—	—	22.2
Miami	3	1,276	24.2	9.4	—	—	8.5	42.1
Phoenix	3	1,654	49.8	26.1	—	—	(9.6)	66.3
San Francisco/San Jose	7	4,528	62.2	31.1	—	—	—	93.3
Los Angeles	4	1,726	11.0	10.1	—	—	—	21.1
New York	3	4,261	(1.5)	24.5	—	—	2.9	25.9
San Diego	3	3,288	46.8	40.8	—	—	(8.2)	79.4
Atlanta	4	1,682	20.9	10.1	—	—	(3.5)	27.5
Washington, D.C. (CBD)	5	3,238	40.5	19.8	—	—	—	60.3
New Orleans	1	1,333	16.7	5.4	—	—	—	22.1
Orange County	2	925	12.4	5.8	—	—	(5.4)	12.8
Orlando	1	2,004	32.8	11.2	—	—	—	44.0
Houston	4	1,716	8.4	9.7	—	—	—	18.1
Philadelphia	2	810	7.2	6.4	—	—	—	13.6
Northern Virginia	3	1,252	13.7	8.4	—	—	(5.3)	16.8
Seattle	2	1,315	5.5	8.1	—	—	—	13.6
Boston	3	2,715	23.5	17.5	—	—	(7.2)	33.8
Denver	3	1,340	5.8	8.4	—	—	—	14.2
San Antonio	2	1,512	12.2	5.4	—	—	—	17.6
Chicago	4	1,816	6.5	14.0	—	—	(3.7)	16.8
Other	6	2,509	23.2	11.2	—	—	(8.9)	25.5
Other property level	—	—	0.9	—	—	—	—	0.9
Domestic	75	45,171	546.9	327.9	—	—	(40.4)	834.4
International	5	1,499	6.1	5.1	—	—	—	11.2
All Locations - Nominal US$	80	46,670	$553.0	$333.0	$—	$—	$(40.4)	$845.6
Pro forma adjustments			—	—	—	—	40.4	40.4
Gain on sale of property and corporate level income/expense			(74.0)	2.6	86.4	17.5	—	32.5
Total	80	46,670	$479.0	$335.6	$86.4	$17.5	$—	$918.5

(1) Pro forma adjustments represent the following items: (i) the results of operations of our sold hotels, which operations are included in our condensed consolidated statements of operations as continuing operations and (ii) the results for periods prior to our ownership for hotels acquired during the presented periods.

Property Level Data

Top 40 Domestic Hotels by Total RevPAR For the Year ended December 31, 2019

(unaudited, in millions, except hotel statistics and per room basis)

	Year ended December 31, 2019									
	Hotel	Location	No. of Rooms	Average Room Rate	Average Occupancy Percentage	RevPAR	Total Revenues	Total Revenues per Available Room	Hotel Net Income (Loss)	Hotel EBITDA (1)
1	The Ritz-Carlton, Naples	Florida Gulf Coast	450	$595.81	68.0%	$405.06	$138.3	$841.74	$32.3	$46.5
2	Andaz Maui at Wailea Resort	Maui/Oahu	301	600.56	87.5	525.47	91.2	829.82	16.7	25.9
3	1 Hotel South Beach(2)	Miami	433	615.15	79.5	488.90	143.1	820.25	25.3	48.7
4	Fairmont Kea Lani, Maui	Maui/Oahu	450	600.11	87.2	523.41	123.9	754.28	27.5	43.2
5	The Phoenician, A Luxury Collection Resort	Phoenix	645	375.68	74.6	280.36	153.4	651.46	18.4	49.9
6	The Ritz-Carlton, Amelia Island	Jacksonville	446	372.94	73.5	274.07	99.9	613.80	25.0	34.1
7	Hyatt Regency Maui Resort and Spa	Maui/Oahu	806	355.40	86.5	307.40	154.3	524.41	40.2	54.7
8	The Ritz-Carlton, Marina del Rey	Los Angeles	304	361.17	84.4	304.93	54.4	490.66	8.3	12.8
9	The Don CeSar	Florida Gulf Coast	347	294.26	74.3	218.60	57.5	453.69	11.4	19.1
10	New York Marriott Marquis	New York	1,966	320.22	87.1	278.88	318.4	443.69	37.6	63.2
11	The Westin Kierland Resort & Spa	Phoenix	732	254.93	68.0	173.35	111.6	417.63	22.9	34.1
12	W Hollywood	Los Angeles	305	291.84	83.3	243.05	45.1	404.94	1.6	9.4
13	The Ritz-Carlton Golf Resort, Naples	Florida Gulf Coast	295	341.76	62.7	214.34	43.0	399.62	7.9	12.2
14	The Logan	Philadelphia	391	253.44	80.4	203.74	54.7	383.34	8.6	18.3
15	Marriott Marquis San Diego Marina	San Diego	1,360	256.88	81.1	208.36	189.9	382.50	33.1	65.9
16	San Francisco Marriott Marquis	San Francisco/San Jose	1,500	305.19	83.3	254.25	204.8	374.01	37.8	63.6
17	Grand Hyatt San Francisco	San Francisco/San Jose	668	323.37	87.5	283.01	88.4	362.64	10.0	22.3
18	Hyatt Regency Coconut Point Resort and Spa	Florida Gulf Coast	454	235.61	71.8	169.16	59.9	361.77	9.7	16.8
19	The Ritz-Carlton, Tysons Corner	Northern Virginia	398	264.32	75.7	199.98	51.6	354.98	4.4	11.3
20	Manchester Grand Hyatt San Diego	San Diego	1,628	244.17	77.7	189.63	207.9	349.89	41.0	70.2
21	JW Marriott Washington, DC	Washington, D.C. (CBD)	777	273.85	83.1	227.66	90.3	318.46	19.8	28.2
22	Coronado Island Marriott Resort & Spa	San Diego	300	242.75	81.0	196.68	34.9	318.28	2.9	9.6
23	Grand Hyatt Washington	Washington, D.C. (CBD)	897	241.75	83.8	202.53	103.8	317.13	16.7	32.4
24	Marina del Rey Marriott	Los Angeles	370	249.52	88.5	220.92	41.9	310.52	9.9	12.6
25	San Francisco Marriott Fisherman's Wharf	San Francisco/San Jose	285	285.26	93.1	265.51	32.2	309.45	5.4	8.8
26	Boston Marriott Copley Place	Boston	1,144	245.67	87.4	214.79	128.2	307.13	25.9	36.8
27	Orlando World Center Marriott	Orlando	2,004	184.12	67.9	125.02	221.4	302.71	48.1	71.2
28	Axiom Hotel	San Francisco/San Jose	152	263.01	86.8	228.31	16.6	299.53	4.2	8.5
29	Sheraton New York Times Square Hotel	New York	1,780	252.54	85.2	215.19	193.2	297.32	(0.1)	18.9
30	Newport Beach Marriott Hotel & Spa	Orange County	532	203.11	78.9	160.30	54.6	281.10	15.7	19.7
31	The Westin Chicago River North	Chicago	445	252.40	77.2	194.98	43.2	274.75	3.8	9.8
32	Hyatt Regency San Francisco Airport	San Francisco/San Jose	789	206.79	89.9	185.94	77.7	269.66	10.4	24.0
33	Washington Marriott at Metro Center	Washington, D.C. (CBD)	459	232.44	84.3	196.00	44.2	263.91	10.1	12.6
34	The St. Regis Houston	Houston	232	282.43	60.1	169.83	22.2	262.70	1.0	3.1
35	Hyatt Regency Washington on Capitol Hill	Washington, D.C. (CBD)	838	231.27	76.9	177.82	79.7	260.49	10.8	20.6
36	New York Marriott Downtown	New York	513	268.99	75.0	201.65	47.9	256.03	4.6	10.4
37	Grand Hyatt Atlanta in Buckhead	Atlanta	439	178.60	85.8	153.24	40.7	254.13	8.7	13.5
38	The Westin Seattle	Seattle	891	217.11	82.1	178.31	81.9	251.90	9.6	19.9
39	JW Marriott Atlanta Buckhead	Atlanta	371	192.56	79.0	152.18	33.6	248.19	8.2	11.5
40	Swissôtel Chicago	Chicago	662	195.30	74.3	145.10	59.8	247.46	9.7	19.2
	Total Top 40		27,759	$282.65	80.3%	$226.90	$3,839.3	378.51	$645.1	$1,113.5*
	Remaining 40 hotels		18,911	185.75	76.2%	141.55	1,388.6	201.23	236.1	408.4
	Pro forma adjustment for 1 Hotel South Beach (2)						(20.1)		-	(8.3)
	Gain on sale of property, sold property operations and corporate level income/ expense(1)						260.9		50.8	24.6
	Total		46,670	—	—	—	$5,468.7	—	$932.0	$1,538.2

*Represents 72% of our EBITDA*re*.

(1) Certain items from our statement of operations are not allocated to individual properties, including interest on our senior notes, corporate and other expenses, and the provision for income taxes. These items are reflected below in "gain on sale of property, sold property operations and corporate level income/expense". Refer to the table below for a reconciliation of net income (loss) to Hotel EBITDA. The total represents Host Hotel's EBITDA*re*, as defined in the Notes to Supplemental Financial Information.

(2) The Hotel EBITDA results for the 1 Hotel South Beach acquired in February 2019 are included on a pro forma basis, which includes operating results assuming the hotel was owned as of January 1, 2019 and based on actual results obtained from the manager for periods prior to our ownership. For this hotel, since the operations include periods prior to our ownership, the results may not necessarily correspond to our actual results.

Property Level Data

Top 40 Domestic Hotels by Total RevPAR Reconciliation of Hotel Net Income (Loss) to Hotel EBITDA and EBITDA*re*

(unaudited, in millions, except hotel statistics)

Year ended December 31, 2019

	Hotel	Location	No. of Rooms	Hotel Net Income (Loss)	Plus: Depreciation	Plus: Interest Expense	Plus: Income Tax	Less: Gain on dispositions	Plus: Equity Investment Adjustments	Plus: Pro Forma Adjustments (1)	Equals: Hotel EBITDA
1	The Ritz-Carlton, Naples	Florida Gulf Coast	450	$32.3	$14.2	$-	$-	$-	$-	$-	$46.5
2	Andaz Maui at Wailea Resort	Maui/Oahu	301	16.7	9.2	-	-	-	-	-	25.9
3	1 Hotel South Beach(1)	Miami	433	25.3	15.1	-	-	-	-	8.3	48.7
4	Fairmont Kea Lani, Maui	Maui/Oahu	450	27.5	15.7	-	-	-	-	-	43.2
5	The Phoenician, A Luxury Collection Resort	Phoenix	645	18.4	31.5	-	-	-	-	-	49.9
6	The Ritz-Carlton, Amelia Island	Jacksonville	446	25.0	9.1	-	-	-	-	-	34.1
7	Hyatt Regency Maui Resort and Spa	Maui/Oahu	806	40.2	14.5	-	-	-	-	-	54.7
8	The Ritz-Carlton, Marina del Rey	Los Angeles	304	8.3	4.5	-	-	-	-	-	12.8
9	The Don CeSar	Florida Gulf Coast	347	11.4	7.7	-	-	-	-	-	19.1
10	New York Marriott Marquis	New York	1,966	37.6	25.6	-	-	-	-	-	63.2
11	The Westin Kierland Resort & Spa	Phoenix	732	22.9	11.2	-	-	-	-	-	34.1
12	W Hollywood	Los Angeles	305	1.6	7.8	-	-	-	-	-	9.4
13	The Ritz-Carlton Golf Resort, Naples	Florida Gulf Coast	295	7.9	4.3	-	-	-	-	-	12.2
14	The Logan	Philadelphia	391	8.6	9.7	-	-	-	-	-	18.3
15	Marriott Marquis San Diego Marina	San Diego	1,360	33.1	32.8	-	-	-	-	-	65.9
16	San Francisco Marriott Marquis	San Francisco/San Jose	1,500	37.8	25.8	-	-	-	-	-	63.6
17	Grand Hyatt San Francisco	San Francisco/San Jose	668	10.0	12.3	-	-	-	-	-	22.3
18	Hyatt Regency Coconut Point Resort and Spa	Florida Gulf Coast	454	9.7	7.1	-	-	-	-	-	16.8
19	The Ritz-Carlton, Tysons Corner	Northern Virginia	398	4.4	6.9	-	-	-	-	-	11.3
20	Manchester Grand Hyatt San Diego	San Diego	1,628	41.0	29.2	-	-	-	-	-	70.2
21	JW Marriott Washington, DC	Washington, D.C. (CBD)	777	19.8	8.4	-	-	-	-	-	28.2
22	Coronado Island Marriott Resort & Spa	San Diego	300	2.9	6.7	-	-	-	-	-	9.6
23	Grand Hyatt Washington	Washington, D.C. (CBD)	897	16.7	15.7	-	-	-	-	-	32.4
24	Marina del Rey Marriott	Los Angeles	370	9.9	2.7	-	-	-	-	-	12.6
25	San Francisco Marriott Fisherman's Wharf	San Francisco/San Jose	285	5.4	3.4	-	-	-	-	-	8.8
26	Boston Marriott Copley Place	Boston	1,144	25.9	10.9	-	-	-	-	-	36.8
27	Orlando World Center Marriott	Orlando	2,004	48.1	23.1	-	-	-	-	-	71.2
28	Axiom Hotel	San Francisco/San Jose	152	4.2	4.3	-	-	-	-	-	8.5
29	Sheraton New York Times Square Hotel	New York	1,780	(0.1)	19.0	-	-	-	-	-	18.9
30	Newport Beach Marriott Hotel & Spa	Orange County	532	15.7	4.0	-	-	-	-	-	19.7
31	The Westin Chicago River North	Chicago	445	3.8	6.0	-	-	-	-	-	9.8
32	Hyatt Regency San Francisco Airport	San Francisco/San Jose	789	10.4	13.6	-	-	-	-	-	24.0
33	Washington Marriott at Metro Center	Washington, D.C. (CBD)	459	10.1	2.5	-	-	-	-	-	12.6
34	The St. Regis Houston	Houston	232	1.0	2.1	-	-	-	-	-	3.1
35	Hyatt Regency Washington on Capitol Hill	Washington, D.C. (CBD)	838	10.8	9.8	-	-	-	-	-	20.6
36	New York Marriott Downtown	New York	513	4.6	5.8	-	-	-	-	-	10.4
37	Grand Hyatt Atlanta in Buckhead	Atlanta	439	8.7	4.8	-	-	-	-	-	13.5
38	The Westin Seattle	Seattle	891	9.6	10.3	-	-	-	-	-	19.9
39	JW Marriott Atlanta Buckhead	Atlanta	371	8.2	3.3	-	-	-	-	-	11.5
40	Swissôtel Chicago	Chicago	662	9.7	9.5	-	-	-	-	-	19.2
	Total Top 40		27,759	$645.1	$460.1	$-	$-	$-	$-	$8.3	$1,113.5
	Remaining 40 hotels		18,911	236.1	172.3	-	-	-	-	-	408.4
	Pro forma adjustment for 1 Hotel South Beach acquisition (1)			-	-	-	-	-	-	(8.3)	(8.3)
	Gain on sale of property, sold property operations and corporate level income/ expense			50.8	43.7	222.4	29.5	(334.1)	12.3	-	24.6
	Total		46,670	$932.0	$676.1	$222.4	$29.5	$(334.1)	$12.3	$-	$1,538.2

(1) The Hotel EBITDA results for the 1 Hotel South Beach acquired in February 2019 are included on a pro forma basis, which includes operating results assuming the hotel was owned as of January 1, 2019 and based on actual results obtained from the manager for periods prior to our ownership. For this hotel, since the operations include periods prior to our ownership, the results may not necessarily correspond to our actual results.

Capitalization

Capitalization

Comparative Capitalization

(in millions, except security pricing and per share amounts)

Shares/Units	As of June 30, 2020	As of March 31, 2020	As of December 31, 2019	As of September 30, 2019	As of June 30, 2019
Common shares outstanding	705.2	704.9	713.4	718.5	730.0
Common shares outstanding assuming conversion of OP Units (1)	712.7	712.5	721.0	726.2	737.8
Preferred OP Units outstanding	.01	.01	.01	.01	.01
Security pricing					
Common stock at end of quarter (2)	$10.79	$11.04	$18.55	$17.29	$18.22
High during quarter	14.82	18.23	18.86	18.46	19.88
Low during quarter	9.06	9.31	16.31	15.60	17.80
Capitalization					
Market value of common equity (3)	$7,690	$7,866	$13,375	$12,556	$13,443
Consolidated debt	4,543	5,295	3,794	4,442	3,864
Less: Cash	(1,578)	(2,796)	(1,573)	(2,030)	(1,107)
Consolidated total capitalization	10,655	10,365	15,596	14,968	16,200
Plus: Share of debt in unconsolidated investments	144	146	145	146	147
Pro rata total capitalization	$10,799	$10,511	$15,741	$15,114	$16,347

	Quarter ended June 30, 2020	Quarter ended March 31, 2020	Quarter ended December 31, 2019	Quarter ended September 30, 2019	Quarter ended June 30, 2019
Dividends declared per common share	$0.00	$0.20	$0.25	$0.20	$0.20

(1) Each OP Unit is redeemable for cash or, at our option, for 1.021494 common shares of Host Inc. At June 30, 2020, March 31, 2020, December 31, 2019, September 30, 2019 and June 30, 2019, there were 7.3 million, 7.5 million, 7.5 million, 7.6 million and 7.6 million in common OP Units, respectively, held by non-controlling interests.
(2) Share prices are the closing price as reported by the New York Stock Exchange.
(3) Market value of common equity is calculated as the number of common shares outstanding including assumption of conversion of OP units multiplied the closing share price on that day.

Capitalization

Consolidated Debt Summary

(in millions)

Debt				
Senior debt	**Rate**	**Maturity date**	**June 30, 2020**	**December 31, 2019**
Series C	4 ¾%	3/2023	448	447
Series D	3 ¾%	10/2023	399	398
Series E	4%	6/2025	497	497
Series F	4 ½%	2/2026	397	397
Series G	3 ⅞%	4/2024	397	397
Series H	3 ⅜%	12/2029	640	640
2024 Credit facility term loan	1.2%	1/2024	498	498
2025 Credit facility term loan	1.2%	1/2025	499	499
Credit facility revolver (1)	1.1%	1/2024	739	(8)
			4,514	3,765
Other debt				
Other debt	5.0% - 8.8%	12/2020 - 02/2024	29	29
Total debt(2)(3)			$4,543	$3,794
Percentage of fixed rate debt			62%	74%
Weighted average interest rate			3.0%	3.8%
Weighted average debt maturity			4.7 years	5.4 years
Credit Facility				
Total capacity			$1,500	
Available capacity			750	
Assets encumbered by mortgage debt			—	

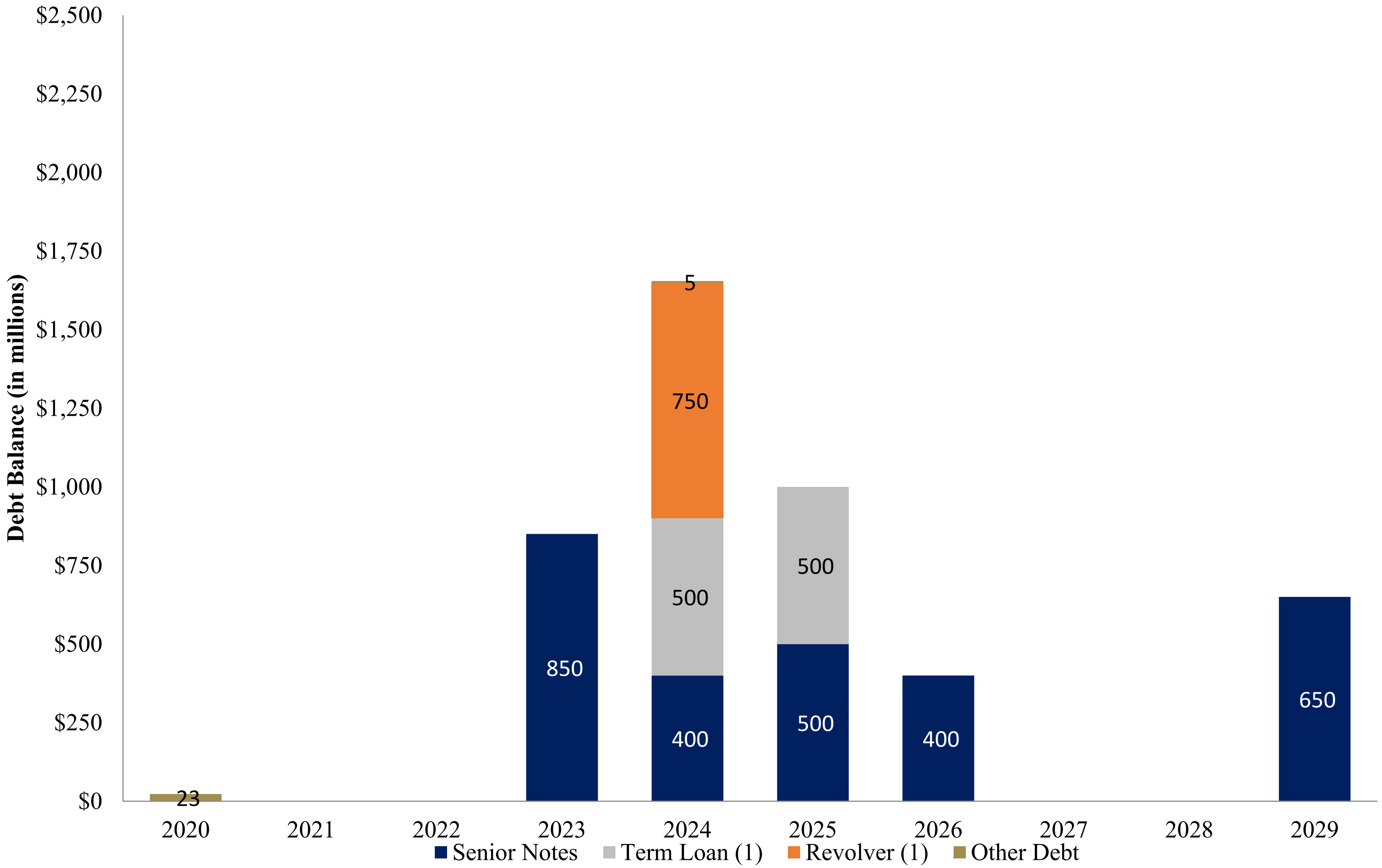
(1) The interest rate shown is the rate of the outstanding credit facility borrowings at June 30, 2020, based on LIBOR plus 90 basis points. Depending on Host L.P.'s unsecured long-term debt rating, interest on revolver borrowings is equal to LIBOR plus a margin ranging from 77.5 to 145 basis points. Beginning July 1, 2020 the margins increase 40 basis points during the covenant waiver period. There were no outstanding credit facility borrowings at December 31, 2019; the amount shown represents deferred financing costs related to the credit facility revolver.

(2) In accordance with GAAP, total debt includes the debt of entities that we consolidate, but of which we do not own 100%, and excludes the debt of entities that we do not consolidate, but of which we have a non-controlling ownership interest and record our investment therein under the equity method of accounting. As of June 30, 2020, our share of debt in unconsolidated investments is $144 million and none of our debt is attributable to non-controlling interests.

(3) Total debt as of June 30, 2020 and December 31, 2019 includes net discounts and deferred financing costs of $36 million and $35 million, respectively.

Capitalization

Consolidated Debt Maturity as of June 30, 2020



(1) The term loan and revolver under our credit facility that are due in 2024 have extension options that would extend maturity of both instruments to 2025, subject to meeting certain conditions, including payment of a fee.

Capitalization

Ground Lease Summary as of December 31, 2019

	Hotel	No. of rooms	Lessor Institution Type	Minimum rent	Current expiration	Expiration after all potential options (1)
		As of December 31, 2019				
1	Boston Marriott Copley Place	1,144	Public	N/A (2)	12/13/2077	12/13/2077
2	Coronado Island Marriott Resort & Spa	300	Public	1,378,850	10/31/2062	10/31/2078
3	Denver Marriott West	305	Private	160,000	12/28/2028	12/28/2058
4	Houston Airport Marriott at George Bush Intercontinental	573	Public	1,560,000	10/31/2053	10/31/2053
5	Houston Marriott Medical Center/Museum District	395	Non-Profit	160,000	12/28/2029	12/28/2059
6	Manchester Grand Hyatt San Diego	1,628	Public	6,600,000	5/31/2067	5/31/2083
7	Marina del Rey Marriott	370	Public	1,991,076	3/31/2043	3/31/2043
8	Marriott Downtown at CF Toronto Eaton Centre	461	Non-Profit	384,900	9/20/2082	9/20/2082
9	Marriott Marquis San Diego Marina	1,360	Public	7,650,541	11/30/2061	11/30/2083
10	Newark Liberty International Airport Marriott	591	Public	2,476,119	12/31/2055	12/31/2055
11	Philadelphia Airport Marriott	419	Public	1,230,278	6/29/2045	6/29/2045
12	San Antonio Marriott Rivercenter	1,000	Private	700,000	12/31/2033	12/31/2063
13	San Francisco Marriott Marquis	1,500	Public	1,500,000	8/25/2046	8/25/2076
14	San Ramon Marriott	368	Private	482,144	5/29/2034	5/29/2064
15	Santa Clara Marriott	766	Private	90,932	11/30/2028	11/30/2058
16	Tampa Airport Marriott	298	Public	1,463,770	12/31/2033	12/31/2033
17	The Ritz-Carlton, Marina del Rey	304	Public	1,453,104	7/29/2067	7/29/2067
18	The Ritz-Carlton, Tysons Corner	398	Private	993,900	6/30/2112	6/30/2112
19	The Westin Cincinnati	456	Public	100,000	6/30/2045	6/30/2075 (3)
20	The Westin Los Angeles Airport	747	Private	1,225,050	1/31/2054	1/31/2074 (4)
21	The Westin South Coast Plaza, Costa Mesa	393	Private	178,160	9/30/2025	9/30/2025
22	W Hollywood	305	Public	366,579	3/28/2106	3/28/2106
	Weighted average remaining lease term (assuming all extension options)		54 years			
	Percentage of leases (based on room count) with Public/Private/Non-Profit lessors		66%/28%/6%			

(1) Exercise of Host’s option to extend is subject to certain conditions, including the existence of no defaults and subject to any applicable rent escalation or rent re-negotiation provisions.
(2) All rental payments have been previously paid and no further rental payments are required for the remainder of the lease term.
(3) No renewal term in the event the Lessor determines to discontinue use of building as a hotel.
(4) A condition of renewal is that the hotel’s occupancy compares favorably to similar hotels for the preceding three years.

Capitalization

2019 Property Dispositions

	Sales Price (in millions)(1)	Net income Cap Rate(4)	Cap Rate(2)(4)	Net income multiple(4)	EBITDA multiple(3)(4)
2019 completed sales	$1,281	4.6%	6.3%	21.6x	14.1x

(1) The table includes 14 properties that have sold as of December 31, 2019.
(2) The cap rate is calculated as the ratio between the trailing twelve month net operating income (NOI) and the sales price plus avoided capital expenditures. Avoided capital expenditures represents $202 million of estimated capital expenditure spend requirements for the properties in excess of escrow funding over the next 10 years, discounted at 8%.
(3) The EBITDA multiple is calculated as the ratio between the sales price plus avoided capital expenditures over the trailing twelve-month Hotel EBITDA. Avoided capital expenditures represents $439 million of estimated capital expenditure spend requirements for the properties including escrow funding over the next 10 years, discounted at 8%.
(4) Cap rates and multiples are based on the trailing twelve months from the disposition date of the hotel. Net income cap rate is calculated as the ratio between the trailing twelve month net income and the sales price. Net income multiple is calculated as the ratio between the sales price over the trailing twelve month Hotel net income. The following presents a reconciliation between the GAAP and non-GAAP measures. There was no interest expense or income tax related to these hotels for the periods presented.

	Trailing Twelve Months from Disposition Date (in millions)							
	Total Revenues	RevPAR	Total RevPAR	Hotel Net Income (Loss) (5)	Plus: Depreciation	Equals: Hotel EBITDA(5)	Renewal & Replacement funding	Hotel Net Operating Income
2019 completed sales	$465.6	$152.91	$215.69	$59.4	$53.9	$113.3	$(22.9)	$90.4

(5) Net income and Hotel EBITDA recorded in 2019 for completed sales totaled approximately $44 million and $64 million, respectively.

COVID-19 Data

COVID-19 Data

Credit Facility Amendment[1]

Financial Covenants

- Obtained waiver of existing quarterly-tested financial covenants beginning July 1, 2020 through July 1, 2021.
- Option to terminate the Covenant Relief Period early.
- Obtained a modification of the quarterly-tested leverage covenant and EBITDA calculation to ease compliance:

Maximum	8.25x	8.00x	7.75x	7.25x
	3Q '21	4Q '21	1Q '22	Beyond

Acquisitions

Preserved flexibility to make acquisitions using our existing liquidity as well as potentially tapping equity capacity with no requirement to first repay debt:

Acquisition Capacity With Existing Liquidity	Minimum Liquidity Requirement
$1.5 billion	$500 million
$1.0 billion	$400 million
$750 million	$300 million
Acquisition Capacity Using Equity	Minimum Liquidity Requirement
$7.5 billion	$300 million

Dispositions

$750 million available for reinvestment in new unencumbered properties through the 1031 exchange process

Mandatory Payments

During the Covenant Waiver Period, net cash proceeds from debt issuances and dispositions, subject to certain exceptions, are to be applied based on the following schedule:
i. The first $350 million to the Borrower
ii. The second $350 million to repay revolver
iii. Amounts in excess of $700 million applied to repay the revolver and the two term loans on a pro rata basis

Capital Expenditures

Ability to fund all emergency, life safety and ordinary course maintenance capital expenditures plus $500 million in other capital expenditures such as return on investment capital expenditures.

Restricted Payments

- Allow $0.01 dividend per share quarterly distribution or higher to the extent necessary to maintain REIT status or to avoid payment of income taxes
- No share buybacks during Covenant Waiver Period and after existing Covenant Waiver Period, unless Leverage Ratio is <= 7.25x

Interest Rate

- 40-basis point increase in the credit ratings-based interest rate grid during Covenant Relief Period
- LIBOR Floor of 15-basis points for the life of the credit facility

Rating	Revolver	Term Loans	Facility Fee
BBB (Baa2)	130	140	20
BBB-/Baa3	150	165	25
<BBB-/Baa3	185	205	30

(1) The foregoing does not purport to be a complete description of the terms of the Amendment and such description is qualified in its entirety by reference to the Amendment, a copy of which is filed with the SEC.

COVID-19 Data – Financial Covenants

Credit Facility and Senior Notes Financial Performance Tests

(unaudited, in millions, except ratios)

The following tables present the financial performance tests for our credit facility and senior notes (Series D, E, F, G and H) issued after attaining investment grade status:

		At June 30, 2020(1)	
Credit Facility Financial Performance Tests	Permitted	GAAP ratio	Covenant Ratio
Leverage Ratio	Maximum 7.25x	48.3x	4.6x
Unsecured Interest Coverage Ratio	Minimum 1.75x(2)	0.4x	4.4x
Consolidated Fixed Charge Coverage Ratio	Minimum 1.25x	0.4x	2.7x

		At June 30, 2020(3)	
Bond Compliance Financial Performance Tests	Permitted	GAAP ratio	Covenant Ratio
Indebtedness Test	Maximum 65%	37%	22%
Secured Indebtedness Test	Maximum 40%	0%	0%
EBITDA-to-interest Coverage ratio	Minimum 1.5x	0.4x	4.1x
Ratio of Unencumbered Assets to Unsecured Indebtedness	Minimum 150%	268%	447%

(1) Covenant ratios are calculated using Host's credit facility definitions. The GAAP ratio is not relevant for the purpose of the financial covenants. See the following pages for a reconciliation of the equivalent GAAP measure.
(2) If the leverage ratio is greater than 7.0x then the unsecured interest coverage ratio minimum becomes 1.50x.
(3) Covenant ratios are calculated using Host's senior notes indenture definitions. The GAAP ratio is not relevant for the purpose of the financial covenants. See the following pages for a reconciliation of the equivalent GAAP measure.

COVID-19 Data – Financial Covenants

Reconciliation of GAAP Leverage Ratio to Credit Facility Leverage Ratio

(unaudited, in millions, except ratios)

The following tables present the calculation of our leverage ratio using GAAP measures and used in the financial covenants of the credit facility:

	GAAP Leverage Ratio Trailing twelve months June 30, 2020
Debt	$4,543
Net income	94
GAAP Leverage Ratio	**48.3x**

The following table presents the calculation of our leverage ratio as used in the financial covenants of the credit facility:

	Leverage Ratio per Credit Facility Trailing twelve months June 30, 2020
Net debt (1)	$3,065
Adjusted Credit Facility EBITDA (2)	671
Leverage Ratio	**4.6x**

(1) The following presents the reconciliation of debt to net debt per our credit facility definition:

	June 30, 2020
Debt	$4,543
Less: Unrestricted cash over $100 million	(1,478)
Net debt per credit facility definition	**$3,065**

(2) The following presents the reconciliation of net income to EBITDA, EBITDA*re*, Adjusted EBITDA*re* and Adjusted EBITDA per our credit facility definition in determining leverage ratio:

	Trailing twelve months June 30, 2020
Net income	$94
Interest expense	213
Depreciation and amortization	658
Income taxes	(71)
EBITDA	**894**
Gain on dispositions	(275)
Non-cash impairment expense	14
Equity in earnings of affiliates	16
Pro rata EBITDA*re* of equity investments	(4)
EBITDA*re*	**645**
Gain on property insurance settlement	(4)
Adjusted EBITDA*re*	**641**
Pro forma EBITDA - Dispositions	(15)
Restricted stock expense and other non-cash items	39
Non-cash partnership adjustments	6
Adjusted Credit Facility EBITDA	**$671**

COVID-19 Data – Financial Covenants

Reconciliation of GAAP Interest Coverage Ratio to Credit Facility Unsecured Interest Coverage Ratio

(unaudited, in millions, except ratios)

The following tables present the calculation of our unsecured interest coverage ratio using GAAP measures and as used in the financial covenants of the credit facility:

	GAAP Interest Coverage Ratio
	Trailing twelve months June 30, 2020
Net income	$94
Interest expense	213
GAAP Interest Coverage Ratio	**0.4x**

	Unsecured Interest Coverage per Credit Facility Ratio
	Trailing twelve months June 30, 2020
Unencumbered Consolidated EBITDA per credit facility definition(1)	$706
Adjusted Credit Facility Interest expense (2)	162
Unsecured Interest Coverage Ratio	**4.4x**

(1) The following reconciles Adjusted Credit Facility EBITDA to Unencumbered Consolidated EBITDA per our credit facility definition. See Reconciliation of GAAP Leverage Ratio to Credit Facility Leverage Ratio for calculation and reconciliation of net income to Adjusted Credit Facility EBITDA:

	Trailing twelve months June 30, 2020
Adjusted Credit Facility EBITDA	$671
Corporate overhead	58
Interest income	(23)
Unencumbered Consolidated EBITDA per credit facility definition	**$706**

(2) The following reconciles GAAP interest expense to interest expense per our credit facility definition:

	Trailing twelve months June 30, 2020
GAAP Interest expense	$213
Debt extinguishment costs	(57)
Deferred financing cost amortization	(4)
Capitalized interest	6
Pro forma interest adjustments	4
Adjusted Credit Facility interest expense	**$162**

COVID-19 Data – Financial Covenants

Reconciliation of GAAP Interest Coverage Ratio to Credit Facility Fixed Charge Coverage Ratio

(unaudited, in millions, except ratios)

The following tables present the calculation of our GAAP Interest coverage ratio and our fixed charge coverage ratio as used in the financial covenants of the credit facility:

	GAAP Interest Coverage Ratio Trailing twelve months June 30, 2020
Net income	$94
Interest expense	213
GAAP Interest Coverage Ratio	**0.4x**

	Credit Facility Fixed Charge Coverage Ratio Trailing twelve months June 30, 2020
Credit Facility Fixed Charge Coverage Ratio EBITDA [1]	$487
Fixed Charges [2]	179
Credit Facility Fixed Charge Coverage Ratio	**2.7x**

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(1) The following reconciles Adjusted Credit Facility EBITDA to Credit Facility Fixed Charge Coverage Ratio EBITDA. See Reconciliation of GAAP Leverage Ratio to Credit Facility Leverage Ratio for calculation and reconciliation of Adjusted Credit Facility EBITDA.

	Trailing twelve months June 30, 2020
Adjusted Credit Facility EBITDA	$671
Less: 5% of Hotel Property Gross Revenue	(184)
Credit Facility Fixed Charge Coverage Ratio EBITDA	**$487**

(2) The following table calculates the fixed charges per our credit facility definition. See Reconciliation of GAAP Interest Coverage Ratio to Credit Facility Unsecured Interest Coverage Ratio for reconciliation of GAAP interest expense to adjusted interest expense per our credit facility definition.

	Trailing twelve months June 30, 2020
Adjusted Credit Facility interest expense	**$162**
Cash taxes on ordinary income	17
Fixed Charges	**$179**

COVID-19 Data – Financial Covenants

Reconciliation of GAAP Indebtedness Test to Senior Notes Indenture Indebtedness Test

(unaudited, in millions, except ratios)

The following tables present the calculation of our total indebtedness to total assets using GAAP measures and as used in the financial covenants of our senior notes indenture:

	GAAP Total Indebtedness to Total Assets
	June 30, 2020
Debt	$4,543
Total assets	12,190
GAAP Total Indebtedness to Total Assets	**37%**

	Total Indebtedness to Total Assets per Senior Notes Indenture
	June 30, 2020
Adjusted Indebtedness (1)	$4,571
Adjusted Total Assets (2)	20,446
Adjusted Indebtedness to Total Assets	**22%**

(1) The following reconciles our GAAP total indebtedness to our total indebtedness per our senior notes indenture:

	June 30, 2020
Debt	$4,543
Add: Deferred Financing Costs	28
Adjusted Indebtedness per Senior Notes Indenture	**$4,571**

(2) The following presents the reconciliation of total assets to adjusted total assets per the financial covenants of our senior notes indenture definition:

	June 30, 2020
Total Assets	$12,190
Add: Accumulated Depreciation	8,643
Add: Prior Impairment of Assets Held	217
Add: Current Year Impairment of Assets Held	14
Less: Intangibles	(23)
Less: Right-of-use assets	(595)
Adjusted Total Assets per Senior Notes Indenture	**$20,446**

COVID-19 Data – Financial Covenants

Reconciliation of GAAP Secured Indebtedness Test to Senior Notes Indenture Secured Indebtedness Test

(unaudited, in millions, except ratios)

The following table presents the calculation of our secured indebtedness using GAAP measures and as used in the financial covenants of our senior notes indenture:

	GAAP Secured Indebtedness
	June 30, 2020
Mortgage and Other Secured Debt	$5
Total assets	12,190
GAAP Secured Indebtedness to Total Assets	**0%**

	Secured Indebtedness per Senior Notes Indenture
	June 30, 2020
Secured Indebtedness [(1)]	$5
Adjusted Total Assets [(2)]	20,446
Secured Indebtedness to Total Assets	**0%**

(1) The following presents the reconciliation of mortgage debt to secured indebtedness per the financial covenants of our senior notes indenture definition:

	June 30, 2020
Mortgage and Other Secured Debt	$5
Secured Indebtedness	**$5**

(2) See Reconciliation of GAAP Indebtedness Test to Senior Notes Indenture Indebtedness Test for reconciliation of GAAP Total Assets to Adjusted Total Assets per our senior notes indenture.

COVID-19 Data – Financial Covenants

Reconciliation of GAAP Interest Coverage Ratio to Senior Notes Indenture EBITDA-to-Interest Coverage Ratio

(unaudited, in millions, except ratios)

The following tables present the calculation of our interest coverage ratio using our GAAP measures and as used in the financial covenants of the senior notes indenture:

	GAAP Interest Coverage Ratio
	Trailing twelve months June 30, 2020
Net income	$94
Interest expense	213
GAAP Interest Coverage Ratio	**0.4x**

	EBITDA to Interest Coverage Ratio
	Trailing twelve months June 30, 2020
Adjusted Credit Facility EBITDA (1)	$671
Non-controlling interest adjustment	1
Adjusted Senior Notes EBITDA	**$672**
Adjusted Credit Facility interest expense (2)	162
EBITDA-to-Interest Coverage Ratio	**4.1x**

(1) See Reconciliation of GAAP Leverage Ratio to Credit Facility Leverage Ratio for the calculation of Adjusted Credit Facility EBITDA and reconciliation to net income.
(2) See Reconciliation of GAAP Interest Coverage Ratio to Credit Facility Unsecured Interest Coverage Ratio for reconciliation of GAAP interest expense to adjusted interest expense per our credit facility definition. This same measure is used for our senior notes.

COVID-19 Data – Financial Covenants

Reconciliation of GAAP Assets to Indebtedness Test to Senior Notes Unencumbered Assets to Unsecured Indebtedness Test

(unaudited, in millions, except ratios)

The following tables present the calculation of our total assets to total debt using GAAP measures and unencumbered assets to unsecured debt as used in the financial covenants of our senior notes indenture:

	GAAP Assets / Debt
	June 30, 2020
Total Assets	$12,190
Total Debt	4,543
GAAP Total Assets / Total Debt	**268%**

	Unencumbered Assets / Unsecured Debt per Senior Notes Indenture
	June 30, 2020
Unencumbered Assets (1)	$20,394
Unsecured Debt (2)	4,566
Unencumbered Assets / Unsecured Debt	**447%**

(1) The following presents the reconciliation of adjusted total assets to unencumbered assets per the financial covenants of our senior notes indenture definition:

	June 30, 2020
Adjusted Total Assets (a)	$20,446
Less: Partnership Adjustments	(38)
Less: Current Year Impairment of Assets Held	(14)
Unencumbered Assets	$20,394

(a) See reconciliation of GAAP Indebtedness Test to Senior Notes Indenture Indebtedness Test for reconciliation of GAAP Total Assets to Adjusted Total Assets per our senior notes indenture.

(2) The following presents the reconciliation of total debt to unsecured debt per the financial covenants of our senior notes indenture definition:

	June 30, 2020
Total Debt	$4,543
Deferred Financing Costs	28
Less: Secured Indebtedness (b)	(5)
Unsecured Debt	$4,566

(b) See reconciliation of GAAP Secured Indebtedness Test to Senior Notes Indenture Secured Indebtedness Test for the reconciliation of mortgage and other secured debt to senior notes secured indebtedness.

COVID-19 Data – Suspended Operations

Hotels with Suspended Operations

The following table consists of hotels with suspended operations as of July 30, 2020:

	Location	Property	# of Rooms
1	Boston	Boston Marriott Copley Place	1,144
2	Boston	Sheraton Boston Hotel	1,220
3	Chicago	The Westin Chicago River North	445
4	Houston	The St. Regis Houston	232
5	Maui/Oahu	Andaz Maui at Wailea Resort	301
6	Maui/Oahu	Fairmont Kea Lani, Maui	450
7	Maui/Oahu	Hyatt Regency Maui Resort and Spa	806
8	New York	New York Marriott Downtown	515
9	Northern Virginia	Westfields Marriott Washington Dulles	336
10	San Diego	Manchester Grand Hyatt San Diego	1,628
11	San Francisco/San Jose	Grand Hyatt San Francisco	668
12	Washington, D.C. (CBD)	Hyatt Regency Washington on Capitol Hill	838
13	Washington, D.C. (CBD)	Washington Marriott at Metro Center	459
14	Other	Minneapolis Marriott City Center	585
15	Other	Sheraton Parsippany Hotel	370
16	International	ibis Rio de Janeiro Parque Olimpico	256

Notes to Supplemental Financial Information

Notes to Supplemental Financial Information

All Owned Hotel Operating Statistics and Results

To facilitate a quarter-to-quarter comparison of our operations, we typically present certain operating statistics and operating results for the periods included in this presentation on a comparable hotel basis (discussed in "Comparable Hotel Operating Statistics" below). However, due to the COVID-19 pandemic and its effects on operations there is little comparability between periods. For this reason we are temporarily suspending our comparable hotel presentation and instead present hotel operating results for all consolidated hotels and, to facilitate comparisons between periods, we are presenting results on a pro forma basis including the following adjustments: (1) operating results are presented for all consolidated hotels owned as of June 30, 2020 but do not include the results of operations for properties sold in 2019; and (2) operating results for acquisitions in the current and prior year are reflected for full calendar years, to include results for periods prior to our ownership. For these hotels, since the year-over-year comparison includes periods prior to our ownership, the changes will not necessarily correspond to changes in our actual results.

Comparable Hotel Operating Statistics

The following discusses our typical presentation of comparable hotels; however, this method is not being used in the current presentation due to the impact of COVID-19:

To facilitate a quarter-to-quarter comparison of our operations, we typically present certain operating statistics (i.e., Total RevPAR, RevPAR, average daily rate and average occupancy) and operating results (revenues, expenses, hotel EBITDA and associated margins) for the periods included in this report on a comparable hotel basis in order to enable our investors to better evaluate our operating performance.

We define our comparable hotels as those:

(i) that are owned or leased by us at the end of the reporting periods being compared; and

(ii) that have not sustained substantial property damage or business interruption, or undergone large-scale capital projects (as further defined below) during the reporting periods being compared.

The hotel business is capital-intensive and renovations are a regular part of the business. Generally, hotels under renovation remain comparable hotels. A large-scale capital project that would cause a hotel to be excluded from our comparable hotel set is an extensive renovation of several core aspects of the hotel, such as rooms, meeting space, lobby, bars, restaurants and other public spaces. Both quantitative and qualitative factors are taken into consideration in determining if the renovation would cause a hotel to be removed from the comparable hotel set, including unusual or exceptional circumstances such as: a reduction or increase in room count, rebranding, a significant alteration of the business operations, or the closing of the hotel during the renovation.

Historically, we have not included an acquired hotel in our comparable hotel set until the operating results for that hotel have been included in our consolidated results for one full calendar year. For example, we acquired the 1 Hotel South Beach in February 2019 and therefore it was not included in our comparable hotels for 2019. We are, however, making a change to this policy going forward, which is explained below under "2020 Comparable Hotel Definition Change."

Notes to Supplemental Financial Information

Comparable Hotel Operating Statistics (continued)

Hotels that we sell are excluded from the comparable hotel set once the transaction has closed. Similarly, hotels are excluded from our comparable hotel set from the date that they sustain substantial property damage or business interruption or commence a large-scale capital project. In each case, these hotels are returned to the comparable hotel set when the operations of the hotel have been included in our consolidated results for one full calendar year after completion of the repair of the property damage or cessation of the business interruption, or the completion of large-scale capital projects, as applicable.

2020 Comparable Hotel Definition Change

Effective January 1, 2020, the Company adjusted its definition of comparable hotels to include recent acquisitions on a pro forma basis assuming they have comparable operating environments. Operating results for acquisitions in the current and prior year will be reflected for full calendar years, to include results for periods prior to Company ownership. Management believes this will provide investors a better understanding of underlying growth trends for the Company's current portfolio. As a result, the 1 Hotel South Beach would be included in the comparable hotel set for 2020.

Non-GAAP Financial Measures

Included in this supplemental information are certain "non-GAAP financial measures," which are measures of our historical or future financial performance that are not calculated and presented in accordance with GAAP, within the meaning of applicable SEC rules. They are as follows: (i) FFO and FFO per diluted share (both NAREIT and Adjusted), (ii) EBITDA, (iii) EBITDA*re* and Adjusted EBITDA*re*, (iv) NOI, (v) All Owned Hotel Property Level Operating Results, (vi) Credit Facility Financial Performance Tests, and (vii) Senior Notes Financial Performance Tests. The following discussion defines these measures and presents why we believe they are useful supplemental measures of our performance.

NAREIT FFO and NAREIT FFO per Diluted Share

We present NAREIT FFO and NAREIT FFO per diluted share as non-GAAP measures of our performance in addition to our earnings per share (calculated in accordance with GAAP). We calculate NAREIT FFO per diluted share as our NAREIT FFO (defined as set forth below) for a given operating period, as adjusted for the effect of dilutive securities, divided by the number of fully diluted shares outstanding during such period, in accordance with NAREIT guidelines. Effective January 1, 2019, we adopted NAREIT's definition of FFO included in NAREIT's Funds From Operations White Paper – 2018 Restatement. NAREIT defines FFO as net income (calculated in accordance with GAAP) excluding depreciation and amortization related to real estate, gains and losses from the sale of certain real estate assets, gains and losses from change in control, impairment write-downs of certain real estate assets and investments and adjustments for consolidated partially-owned entities and unconsolidated affiliates. Adjustments for consolidated partially-owned entities and unconsolidated affiliates are calculated to reflect our pro rata share of the FFO of those entities on the same basis.

We believe that NAREIT FFO per diluted share is a useful supplemental measure of our operating performance and that the presentation of NAREIT FFO per diluted share, when combined with the primary GAAP presentation of earnings per share, provides beneficial information to investors. By excluding the effect of real estate depreciation, amortization, impairment expense and gains and losses from sales of depreciable real estate, all of which are based on historical cost accounting and which may be of lesser significance in evaluating current performance, we believe that such measures can facilitate comparisons of operating performance between periods and with other REITs, even though NAREIT FFO per diluted share does not represent an amount that accrues directly to holders of our common stock. Historical cost accounting for real estate assets implicitly assumes that the value of real estate assets diminishes predictably over time. As noted by NAREIT in its Funds From Operations White Paper – 2018 Restatement, the primary purpose for including FFO as a supplemental measure of operating performance of a REIT is to address the artificial nature of historical cost depreciation and amortization of real estate and real estate-related assets mandated by GAAP. For these reasons, NAREIT adopted the FFO metric in order to promote a uniform industry-wide measure of REIT operating performance.

Notes to Supplemental Financial Information

Non-GAAP Financial Measures (continued)

Adjusted FFO per Diluted Share

We also present Adjusted FFO per diluted share when evaluating our performance because management believes that the exclusion of certain additional items described below provides useful supplemental information to investors regarding our ongoing operating performance. Management historically has made the adjustments detailed below in evaluating our performance, in our annual budget process and for our compensation programs. We believe that the presentation of Adjusted FFO per diluted share, when combined with both the primary GAAP presentation of earnings per share and FFO per diluted share as defined by NAREIT, provides useful supplemental information that is beneficial to an investor's understanding of our operating performance. We adjust NAREIT FFO per diluted share for the following items, which may occur in any period, and refer to this measure as Adjusted FFO per diluted share:

- Gains and Losses on the Extinguishment of Debt – We exclude the effect of finance charges and premiums associated with the extinguishment of debt, including the acceleration of the write-off of deferred financing costs from the original issuance of the debt being redeemed or retired and incremental interest expense incurred during the refinancing period. We also exclude the gains on debt repurchases and the original issuance costs associated with the retirement of preferred stock. We believe that these items are not reflective of our ongoing finance costs.
- Acquisition Costs – Under GAAP, costs associated with completed property acquisitions that are considered business combinations are expensed in the year incurred. We exclude the effect of these costs because we believe they are not reflective of the ongoing performance of the Company.
- Litigation Gains and Losses – We exclude the effect of gains or losses associated with litigation recorded under GAAP that we consider outside the ordinary course of business. We believe that including these items is not consistent with our ongoing operating performance.

In unusual circumstances, we also may adjust NAREIT FFO for gains or losses that management believes are not representative of the Company's current operating performance. For example, in 2017, as a result of the reduction of the U.S. federal corporate income tax rate from 35% to 21% by the Tax Cuts and Jobs Act, we remeasured our domestic deferred tax assets as of December 31, 2017 and recorded a one-time adjustment to reduce the deferred tax assets and to increase the provision for income taxes by approximately $11 million. We do not consider this adjustment to be reflective of our on-going operating performance and, therefore, excluded this item from Adjusted FFO.

EBITDA and NOI

Earnings before Interest Expense, Income Taxes, Depreciation and Amortization ("EBITDA") is a commonly used measure of performance in many industries. Management believes EBITDA provides useful information to investors regarding our results of operations because it helps us and our investors evaluate the ongoing operating performance of our properties after removing the impact of the Company's capital structure (primarily interest expense) and its asset base (primarily depreciation and amortization). Management also believes the use of EBITDA facilitates comparisons between us and other lodging REITs, hotel owners that are not REITs and other capital-intensive companies. Management uses EBITDA to evaluate property-level results and EBITDA multiples (calculated as sales price divided by EBITDA) as one measure in determining the value of acquisitions and dispositions and, like FFO and Adjusted FFO per diluted share, it is widely used by management in the annual budget process and for our compensation programs. Management also uses NOI when calculating capitalization rates ("Cap Rates") to evaluate acquisitions and dispositions. For a specific hotel, NOI is calculated as the hotel or entity level EBITDA less an estimate for the annual contractual reserve requirements for renewal and replacement expenditures. Cap Rates are calculated as NOI divided by sales price. Management believes using Cap Rates allows for a consistent valuation method in comparing the purchase or sale value of properties.

Notes to Supplemental Financial Information

NON-GAAP FINANCIAL MEASURES (CONTINUED)

EBITDAre and Adjusted EBITDAre

We present EBITDAre in accordance with NAREIT guidelines, as defined in its September 2017 white paper "Earnings Before Interest, Taxes, Depreciation and Amortization for Real Estate," to provide an additional performance measure to facilitate the evaluation and comparison of the Company's results with other REITs. NAREIT defines EBITDAre as net income (calculated in accordance with GAAP) excluding interest expense, income tax, depreciation and amortization, gains or losses on disposition of depreciated property (including gains or losses on change of control), impairment write-downs of depreciated property and of investments in unconsolidated affiliates caused by a decrease in value of depreciated property in the affiliate, and adjustments to reflect the entity's pro rata share of EBITDAre of unconsolidated affiliates.

We make additional adjustments to EBITDAre when evaluating our performance because we believe that the exclusion of certain additional items described below provides useful supplemental information to investors regarding our ongoing operating performance. We believe that the presentation of Adjusted EBITDAre, when combined with the primary GAAP presentation of net income, is beneficial to an investor's understanding of our operating performance. Adjusted EBITDAre also is similar to the measure used to calculate certain credit ratios for our credit facility and senior notes. We adjust EBITDAre for the following items, which may occur in any period, and refer to this measure as Adjusted EBITDAre:

- Property Insurance Gains – We exclude the effect of property insurance gains reflected in our consolidated statements of operations because we believe that including them in Adjusted EBITDA*re* is not consistent with reflecting the ongoing performance of our assets. In addition, property insurance gains could be less important to investors given that the depreciated asset book value written off in connection with the calculation of the property insurance gain often does not reflect the market value of real estate assets.
- Acquisition Costs – Under GAAP, costs associated with completed property acquisitions that are considered business combinations are expensed in the year incurred. We exclude the effect of these costs because we believe they are not reflective of the ongoing performance of the Company.
- Litigation Gains and Losses – We exclude the effect of gains or losses associated with litigation recorded under GAAP that we consider outside the ordinary course of business. We believe that including these items is not consistent with our ongoing operating performance.

In unusual circumstances, we also may adjust EBITDAre for gains or losses that management believes are not representative of the Company's current operating performance. The last such adjustment was a 2013 exclusion of a gain from an eminent domain claim.

Limitations on the Use of NAREIT FFO per Diluted Share, Adjusted FFO per Diluted Share, EBITDA, EBITDAre, Adjusted EBITDAre and NOI

We calculate NAREIT FFO per diluted share in accordance with standards established by NAREIT, which may not be comparable to measures calculated by other companies that do not use the NAREIT definition of FFO or do not calculate FFO per diluted share in accordance with NAREIT guidance. In addition, although FFO per diluted share is a useful measure when comparing our results to other REITs, it may not be helpful to investors when comparing us to non-REITs. We also calculate Adjusted FFO per diluted share, which is not in accordance with NAREIT guidance and may not be comparable to measures calculated by other REITs. EBITDA, EBITDA*re*, Adjusted EBITDA*re*, and NOI, as presented, may also not be comparable to measures calculated by other companies. This information should not be considered as an alternative to net income, operating profit, cash from operations or any other operating performance measure calculated in accordance with GAAP. Cash expenditures for various long-term assets (such as renewal and replacement capital expenditures, with the exception of NOI), interest expense (for EBITDA, EBITDA*re,* Adjusted EBITDA*re* and NOI purposes only) and other items have been and will be made and are not reflected in the EBITDA, EBITDA*re*, Adjusted EBITDA*re*, NAREIT FFO per diluted share, Adjusted FFO per diluted share and NOI presentations. Management compensates for these limitations by separately considering the impact of these excluded items to the extent they are material to operating decisions or assessments of our operating performance.

NON-GAAP FINANCIAL MEASURES (CONTINUED)

Our consolidated statements of operations and consolidated statements of cash flows in the Company's quarterly report on Form 10-Q ("Statements of Cash Flows") include interest expense, capital expenditures, and other excluded items, all of which should be considered when evaluating our performance, as well as the usefulness of our non-GAAP financial measures. Additionally, NAREIT FFO per diluted share, Adjusted FFO per diluted share, EBITDA, EBITDA*re,* Adjusted EBITDA*re* and NOI should not be considered as a measure of our liquidity or indicative of funds available to fund our cash needs, including our ability to make cash distributions. In addition, NAREIT FFO per diluted share and Adjusted FFO per diluted share do not measure, and should not be used as a measure of, amounts that accrue directly to stockholders' benefit.

Similarly, EBITDA*re*, Adjusted EBITDA*re*, NAREIT FFO and Adjusted FFO per diluted share include adjustments for the pro rata share of our equity investments and NAREIT FFO and Adjusted FFO per diluted share include adjustments for the pro rata share of non-controlling partners in consolidated partnerships. Our equity investments consist of interests ranging from 11% to 67% in seven domestic and international partnerships that own a total of 10 properties and a vacation ownership development. Due to the voting rights of the outside owners, we do not control and, therefore, do not consolidate these entities. The non-controlling partners in consolidated partnerships primarily consist of the approximate 1% interest in Host LP held by outside partners, and a 15% interest held by outside partners in a partnership owning one hotel for which we do control the entity and, therefore, consolidate its operations. These pro rata results for NAREIT FFO and Adjusted FFO per diluted share, EBITDA*re* and Adjusted EBITDA*re* were calculated as set forth in the definitions above. Readers should be cautioned that the pro rata results presented in these measures for consolidated partnerships (for NAREIT FFO and Adjusted FFO per diluted share) and equity investments may not accurately depict the legal and economic implications of our investments in these entities.

Hotel Property Level Operating Results

We present certain operating results for our hotels, such as hotel revenues, expenses, food and beverage profit, and EBITDA (and the related margins), on a hotel-level pro forma basis as supplemental information for our investors. Our hotel results reflect the operating results of our hotels as discussed in "All Owned Hotel Operating Statistics and Results" above. We present all owned hotel pro forma EBITDA to help us and our investors evaluate the ongoing operating performance of our properties after removing the impact of the Company's capital structure (primarily interest expense) and its asset base (primarily depreciation and amortization expense). Corporate-level costs and expenses also are removed to arrive at property-level results. We believe these property-level results provide investors with supplemental information about the ongoing operating performance of our hotels. All owned hotel pro forma results are presented both by location and for the Company's properties in the aggregate. We eliminate depreciation and amortization expense because, even though depreciation and amortization expense are property-level expenses, these non-cash expenses, which are based on historical cost accounting for real estate assets, implicitly assume that the value of real estate assets diminishes predictably over time. As noted earlier, because real estate values have historically risen or fallen with market conditions, many real estate industry investors have considered presentation of historical cost accounting for operating results to be insufficient.

Because of the elimination of corporate-level costs and expenses, gains or losses on disposition and depreciation and amortization expense, the hotel operating results we present do not represent our total revenues, expenses, operating profit or net income and should not be used to evaluate our performance as a whole. Management compensates for these limitations by separately considering the impact of these excluded items to the extent they are material to operating decisions or assessments of our operating performance. Our consolidated statements of operations include such amounts, all of which should be considered by investors when evaluating our performance.

While management believes that presentation of all owned hotel results is a measure that provides useful information in evaluating our ongoing performance, this measure is not used to allocate resources or to assess the operating performance of each of these hotels, as these decisions are based on data for individual hotels and are not based on all owned hotel results in the aggregate. For these reasons, we believe all owned hotel operating results, when combined with the presentation of GAAP operating profit, revenues and expenses, provide useful information to investors and management.

Notes to Supplemental Financial Information

NON-GAAP FINANCIAL MEASURES (CONTINUED)

Credit Facility – Leverage, Unsecured Interest Coverage and Consolidated Fixed Charge Coverage Ratios

Host's credit facility contains certain financial covenants, including allowable leverage, unsecured interest coverage and fixed charge ratios, which are determined using EBITDA as calculated under the terms of our credit facility ("Adjusted Credit Facility EBITDA"). The leverage ratio is defined as net debt plus preferred equity to Adjusted Credit Facility EBITDA. The unsecured interest coverage ratio is defined as unencumbered Adjusted Credit Facility EBITDA to unsecured consolidated interest expense. The fixed charge coverage ratio is defined as Adjusted Credit Facility EBITDA divided by fixed charges, which include interest expense, required debt amortization payments, cash taxes and preferred stock payments. These calculations are based on pro forma results for the prior four fiscal quarters, giving effect to transactions such as acquisitions, dispositions and financings as if they occurred at the beginning of the period. The credit facility also incorporates by reference the ratio of unencumbered assets to unsecured indebtedness test from our senior notes indentures, calculated in the same manner, and the covenant is discussed below with the senior notes covenants.

Additionally, total debt used in the calculation of our leverage ratio is based on a "net debt" concept, under which cash and cash equivalents in excess of $100 million are deducted from our total debt balance. Management believes these financial ratios provide useful information to investors regarding our compliance with the covenants in our credit facility and our ability to access the capital markets, in particular debt financing.

Senior Notes Indenture – Indebtedness Test, Secured Indebtedness to Total Assets Test, EBITDA-to-Interest Coverage Ratio and Ratio of Unencumbered Assets to Unsecured Indebtedness

Host's senior notes indentures contains certain financial covenants, including allowable indebtedness, secured indebtedness to total assets, EBITDA-to-interest coverage and unencumbered assets to unsecured indebtedness. The indebtedness test is defined as adjusted indebtedness, which includes total debt adjusted for deferred financing costs, divided by adjusted total assets, which includes undepreciated real estate book values ("Adjusted Total Assets"). The secured indebtedness to total assets is defined as secured indebtedness, which includes mortgage debt and finance leases, divided by Adjusted Total Assets. The EBITDA-to-interest coverage ratio is defined as EBITDA as calculated under our senior notes indenture ("Adjusted Senior Notes EBITDA") to interest expense as defined by our senior notes indenture. The ratio of unencumbered assets to unsecured indebtedness is defined as unencumbered adjusted assets, which includes Adjusted Total Assets less encumbered assets, divided by unsecured debt, which includes the aggregate principal amount of outstanding unsecured indebtedness plus contingent obligations. The covenants presented in this supplemental information are based on the financial covenants of our senior notes issues after we attained an investment grade rating, however the calculations before and after attaining investment grade status are essentially equivalent with no material differences between the two.

Under the terms of the senior notes indentures, interest expense excludes items such as the gains and losses on the extinguishment of debt, deferred financing charges related to the senior notes or the credit facility, amortization of debt premiums or discounts that were recorded at issuance of a loan to establish its fair value and non-cash interest expense, all of which are included in interest expense on our consolidated statement of operations. As with the credit facility covenants, management believes these financial ratios provide useful information to investors regarding our compliance with the covenants in our senior notes indentures and our ability to access the capital markets, in particular debt financing.

Limitations on Credit Facility and Senior Notes Credit Ratios

These metrics are useful in evaluating the Company's compliance with the covenants contained in its credit facility and senior notes indentures. However, because of the various adjustments taken to the ratio components as a result of negotiations with the Company's lenders and noteholders they should not be considered as an alternative to the same ratios determined in accordance with GAAP. For instance, interest expense as calculated under the credit facility and senior notes indenture excludes the items noted above such as deferred financing charges and amortization of debt premiums or discounts, all of which are included in interest expense on our consolidated statement of operations. Management compensates for these limitations by separately considering the impact of these excluded items to the extent they are material to operating decisions or assessments of performance. In addition, because the credit facility and indenture ratio components are also based on pro forma results for the prior four fiscal quarters, giving effect to transactions such as acquisitions, dispositions and financings as if they occurred at the beginning of the period, they are not reflective of actual performance over the same period calculated in accordance with GAAP.